

# Looking beyond the horizon

A report to the community  
2007

The 2007 Annual Report is compiled  
by the Marketing and Public Relations  
Department of Miami Children's Hospital.

Nancy Humbert  
Vice President of Strategic  
Business Planning and Public Affairs

Marcia Diaz de Villegas  
Director of Marketing and  
Public Relations

Rachel Perry  
Editor

Lauren Garcimonde-Fisher  
Cynthia Gutierrez-White  
Bessy Morales

Sylvia Murai  
Ava Osle  
Tina Schultheis  
Saran Zamora

Miami Children's Hospital  
Biomedical Photography Staff:  
Hortensia Cesar  
Edgar Estrada  
Steven Llanes  
Roberto Perez  
Juan Rabionet

Photography:  
Jono Fisher  
Miami Children's Hospital Archives

Design:  
Eisenberg And Associates

Please provide us with your  
thoughts on this publication by  
emailing [Rachel.Perry@mch.com](mailto:Rachel.Perry@mch.com).



THE MARY ANN KNIGHT INTERNATIONAL INSTITUTE OF PEDIATRICS  
FOUNDED AS VARIETY CHILDREN'S HOSPITAL

**We're here for the children**

3100 S.W. 62ND AVE., MIAMI, FL  
33155-3009 USA  
CALL 888-556-4KIDS  
305-MCH-4KIDS IN MIAMI-DADE  
WWW.MCH.COM



**We're here for the children**



Founded in 1950, Miami Children's Hospital has more than 600 physicians and is renowned for excellence in all aspects of pediatric medicine. In addition to being home to the largest pediatric teaching program in the southeastern United States, Miami Children's is the only licensed specialty hospital in South Florida *exclusively* for children.

**MISSION:**

To provide excellent family centered health care to children in an academic environment that meets or exceeds the expectations of those we serve and educate. To collaborate with others in our community to improve the health status of children.

**VISION:**

Miami Children's Hospital will continue to be recognized as one of America's best children's hospitals and as Florida's academic center of pediatric clinical excellence providing a number of Centers of Specialty Pediatric Excellence nationally and internationally.

**CORE VALUES:**

- We will always do what is best for each child.
- We will always value those who serve children.
- We will always value diversity.
- We will always value integrity and honesty.
- We will always value leadership.



**TABLE OF CONTENTS:**

FC	Mission, Vision, Core Values	● 15	Improving Lives of Children with Scoliosis and Limb Deformities	● 20	Healthcare Outreach Through Schools and Care Settings
1	Miami Children's Welcome	● 16	Exceeding Care Standards Through Cancer Research	● 20	After Care and Summer Care Programs
● 2	Profile of Dr. M. Narendra Kini	● 16	Saving Newborns with Congenital Diaphragmatic Hernia	● 23	Health Awareness
● 3	Profile of Lucy Morillo	● 16	Sharing Research to Benefit Children Everywhere	● 23	Educational Outreach
● 4	Expanding Services	● 16	Brain Institute: Leading the Way In Early Detection of Disorders	● 23	Website of Choice
● 7	FIU Affiliation	● 16	Blue Cross Blue Shield Commitment to Brain Institute	● 24	Double Honors
● 8	10 Years of Transporting Children	● 19	Reaching Out to Help	● 26	Tribute to Leaders
● 8	Slimming Down, Shaping Up with Shaq	● 19		● 28	Awards and Recognition
● 10	Success Stories			● 32	Financial Highlights
● 14	Smart Brain Implants and Implantable Heart Valves			● 34	Support
● 15	Minimally Invasive Heart Valve Replacement			● 38	Department Chiefs and Division Directors

Dear Friends,

At Miami Children's Hospital, much of our energy is devoted to the present. Each day we reach out to help hundreds of children and families with routine health matters, as well as with complex diseases that require the collaboration and expertise of top pediatric specialists.

But even as we guide families of critically ill children through the most challenging times of their lives, we are also collectively looking beyond the horizon. This consistent forward thrust ensures that our patients have access to cutting-edge treatments, that new care centers spring to life to enhance service access, and that collaborations are in place so that Miami Children's continues to advance to meet the needs of generations to come.

2007 was indeed a year in which Miami Children's maintained a steady focus on what lies ahead. We signed an affiliation agreement with the emerging Florida International University College of Medicine to provide pediatric training to future physicians. This newly forged relationship will enhance the hospital's educational and research scope, and advance Miami Children's standing as a top-tiered children's hospital.

Expansion of existing ambulatory facilities and planning and development of new care centers in Doral and West Kendall also were on the horizon in 2007. These new facilities will offer urgent care, rehabilitation and imaging services, and are expected to open in 2008.

Our focus on the future is never more evident than in Miami Children's commitment to pediatric research. In 2007, the hospital laid groundwork for dazzling new treatments, including "smart brain implants" that will expand care options for children with complex brain anomalies, and implantable pediatric heart valves that can be deployed via catheter, minimizing the procedural impact on the child and family.

We are pleased to be part of Miami Children's future. We look forward to collaborating with the hospital's physicians, employees, community leaders and patient families in the months and years ahead as we continue to train our sights beyond the horizon to fulfill the promise of this great hospital.

Sincerely,

M. Narendra Kini, MD, MHA  
President and CEO

Juan Carlos Mas  
Chairman of the Board of Directors



M. Narendra Kini, MD, MHA  
President and CEO



Juan Carlos Mas  
Chairman of the Board of Directors

# Looking to new leadership.



## NEW CEO DR. M. NARENDRA KINI LOOKS TO THE FUTURE

When he's not running the region's top pediatric facility, you may find Miami Children's new Chief Executive officer caring for patients in the hospital's Emergency Department.

M. Narendra Kini, MD, MHA, who joined Miami Children's in January 2008, is board certified in pediatric emergency medicine and plans to provide care in the Miami Children's Emergency Department as a way to keep his hands quite literally on the pulse of the hospital's patient base.

"Staying active in patient care will help keep me focused first and foremost on the patient and family experience at Miami Children's, and how we can enhance it going forward," said Dr. Kini, who comes to Miami Children's from the Novi, Michigan, corporate offices of Trinity Health. He served from 2004 as Executive Vice President of clinical Operations and Improvement for Trinity, one of the largest Catholic health systems in the nation.

Dr. Kini brings to Miami Children's a broad understanding of clinical care informatics, quality care models and advocacy honed through leadership positions with GE Healthcare Leadership Institute, GE Medical Information Technologies and with Children's Hospital of Wisconsin in Milwaukee, where he held the position of Vice President of Clinical and Support Services.

"I look forward to working in concert with the hospital's board, our fine physicians, community leaders and employees to expand on the strengths of this great hospital so that we can continue to meet and exceed the expectations of those we so proudly serve," he said.

A major focus for Dr. Kini is to advance the cause of expanding medical coverage for uninsured children. "Children are our nation's future. We

need to provide all children with the continuum of care of a medical home to ward off preventable illness and detect diseases at the earliest, most curable stages," he said.

Dr. Kini is also championing a hospital initiative to address the problem of childhood obesity. The program will support children and families in making the lifestyle changes necessary for permanent weight loss.

"Access to processed foods and high density foods is easier today than ever. At the same time, avenues for physical activity seem to be decreasing. We can be catalysts for change, helping families to overcome these challenges and develop more healthy lifestyles," he said.

## NEW FOUNDATION PRESIDENT LUCY MORILLO MEETS 'THE DIAMOND OF THE SOUTH'

Lucy Morillo has found her calling at Miami Children's Hospital Foundation. "Miami Children's Hospital is such an amazing resource," said the new foundation president, who came on board in January 2007. "Thanks to the vision and dedication of so many great leaders and caregivers in our community, this remarkable facility is making a difference in the lives of thousands of families throughout Florida and beyond. It is a privilege to be entrusted with the role of raising funds and building friendships to support the important work of a hospital that gives so much to so very many."

Ms. Morillo's equally important role as a mother lends special urgency and poignancy to the work she does. "I see all children as precious. Nothing is more important than a child's health. I have always referred to my son, Nicholas, as my diamond, my treasure,"

she said. "I see him in the faces of children who turn to us for care and support."

Under Ms. Morillo's guidance, the foundation increased fundraising in 2007 and plans are underway for even greater success in 2008 and beyond. Among other 2007 highlights, Ms. Morillo hosted the Inaugural Diamond Ball in October, which set a foundation event fundraising record, garnering \$1.2 million.

"I believe there are many philanthropic causes to support, but ensuring that our children remain healthy and well has always been at the top of my priority list. To have the opportunity to further the mission of a nationally recognized hospital for children in our community is very rewarding," said Ms. Morillo. "The measure of life is not its duration, but its donation, and I try to make every moment count."

*"It is a privilege to be entrusted with the role of raising funds and building friendships to support the important work of a hospital that gives so much to so very many."*

— Lucy Morillo, Miami Children's Hospital Foundation President

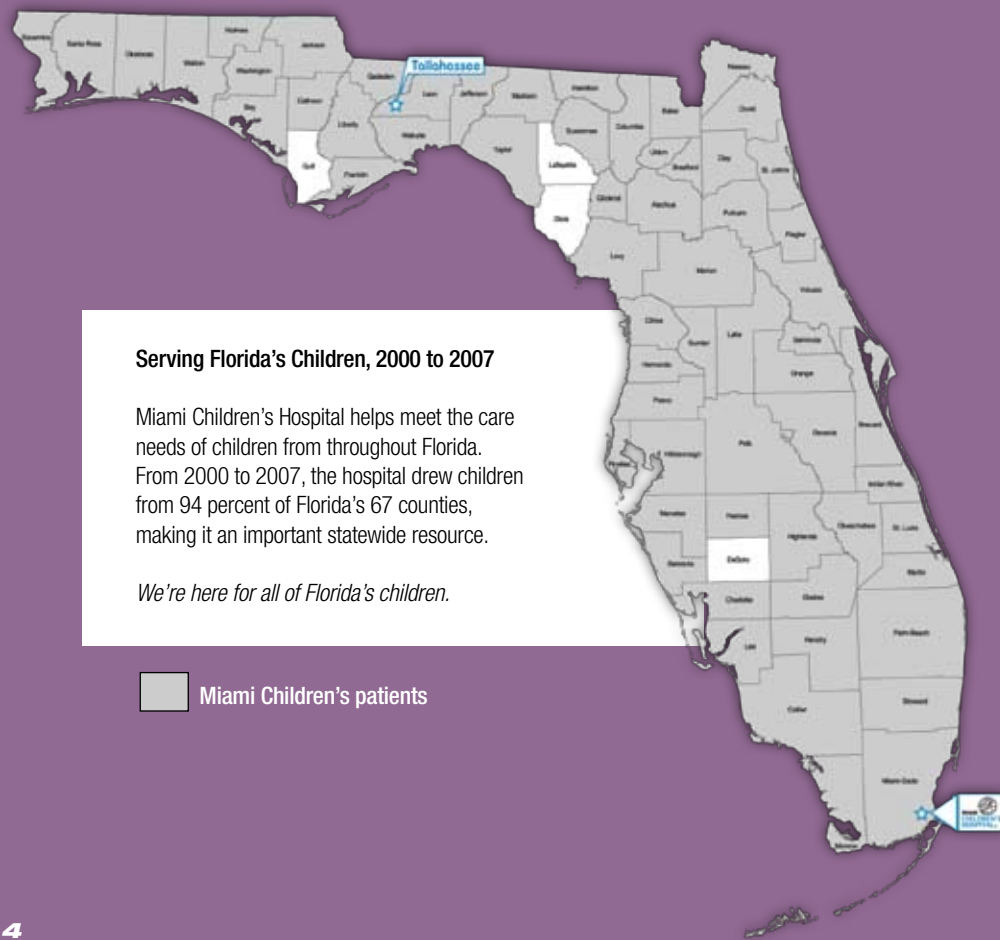
Diamonds are a theme that Ms. Morillo has integrated into the fundraising framework. She describes Miami Children's as the "Diamond of the South" in recognition of its regional pediatric leadership, which led her to introduce the new Diamond Recognition Society, which distinguishes donors based on colors of increasingly rare diamonds – from the \$15,000 "Champagne" level to the "Red Diamond" level of \$10,000,000 or more.

Prior to joining the foundation, Ms. Morillo served as Executive Director of the Office of Estate and Gift Planning at the University of Miami. She earned her bachelor's degree and a master's degree in public administration from Pennsylvania State University and received a law degree from the University of Pittsburgh School of Law. She is a member of the Florida Bar.



Lucy Morillo  
Miami Children's Hospital  
Foundation President

# Looking to expand for a growing community.



## REACHING OUT TO SERVE FAMILIES THROUGHOUT SOUTH FLORIDA

Miami Children's Hospital continued to expand services in neighborhoods throughout South Florida in 2007, as part of a strategy to enhance convenience and improve access to quality pediatric care while decompressing the hospital's busy main campus.

"As demand for pediatric services continues to grow, Miami Children's is committed to enhancing access by extending and expanding key services in communities throughout the region," said José Perdomo, Vice President of Ambulatory Services.

**Miami Children's Hospital Centers in Doral and Kendall:** Construction was underway in 2007 on two new ambulatory centers slated to open in 2008. The 25,000-square-foot Miami Children's Hospital Doral Center will be located at 3601 NW 107th Avenue and is expected to open during the first half of 2008. The Miami Children's Hospital Kendall Center will comprise 35,000 square feet and will be situated in the London Square building on SW 137th Avenue and SW 120th Street. It is expected to open in late 2008. These new centers will offer a spectrum of services, including after-hours urgent care, diagnostics and rehabilitation services.

**Miami Children's Hospital Dan Marino Center:** The Miami Children's Hospital Dan Marino Center opened its doors in 1998 and has since undergone multiple expansions to keep pace with demand for services at the center, which now hosts more than 50,000 patient visits annually. Growth highlights for 2007 include the completion of a new,

expanded rehabilitation gym and the opening of an on-site heated pool for aquatic therapy and swim instruction. Also new for 2007, the center began offering orthopaedic and sports medicine services, and now features a gym to accommodate therapy and rehabilitation for orthopaedic conditions. Construction is also underway on a new Urgent Care Center for after-hours treatment of minor pediatric injuries and illnesses.

The Dan Marino Center offers families of children with developmental disabilities and chronic medical problems the most comprehensive and integrated treatment available in an outpatient setting. Individual services include speech, occupational and physical therapy, neurology, psychology, behavior modification, augmentative and alternative communication (AAC), music therapy as well as educational and support services. Diagnostic services include EEG, video EEG telemetry, MRI and radiography/X-ray.

The Dan Marino center is located at 2900 South Commerce Parkway in Weston. For more information, please call 954-385-6274 or log on to [www.mchdanmarinocenter.com](http://www.mchdanmarinocenter.com)

**Miami Children's Hospital South Dade Center:** The Miami Children's Hospital South Dade Center reported sizable growth in services in 2007. The after-hours Urgent Care Service provided care for 14,668 patients, a 10 percent increase compared with the previous year, while the MRI service, launched in 2006, provided nearly 700 imaging studies. In other 2007 news, the center received a contemporary new look both inside and out and completed construction on a beautiful therapeutic walkway on the grounds for use by patients and the community.

The South Dade Center also offers Early Steps, an early intervention service for children 36 months of age or younger who are at risk of developmental delays. The center, which serves eligible children in southern Miami-Dade County, enrolled 2,200

“As demand for pediatric services continues to grow, Miami Children's is committed to enhancing access by extending and expanding key services in communities throughout the region.”

— José Perdomo, Vice President of Ambulatory Services

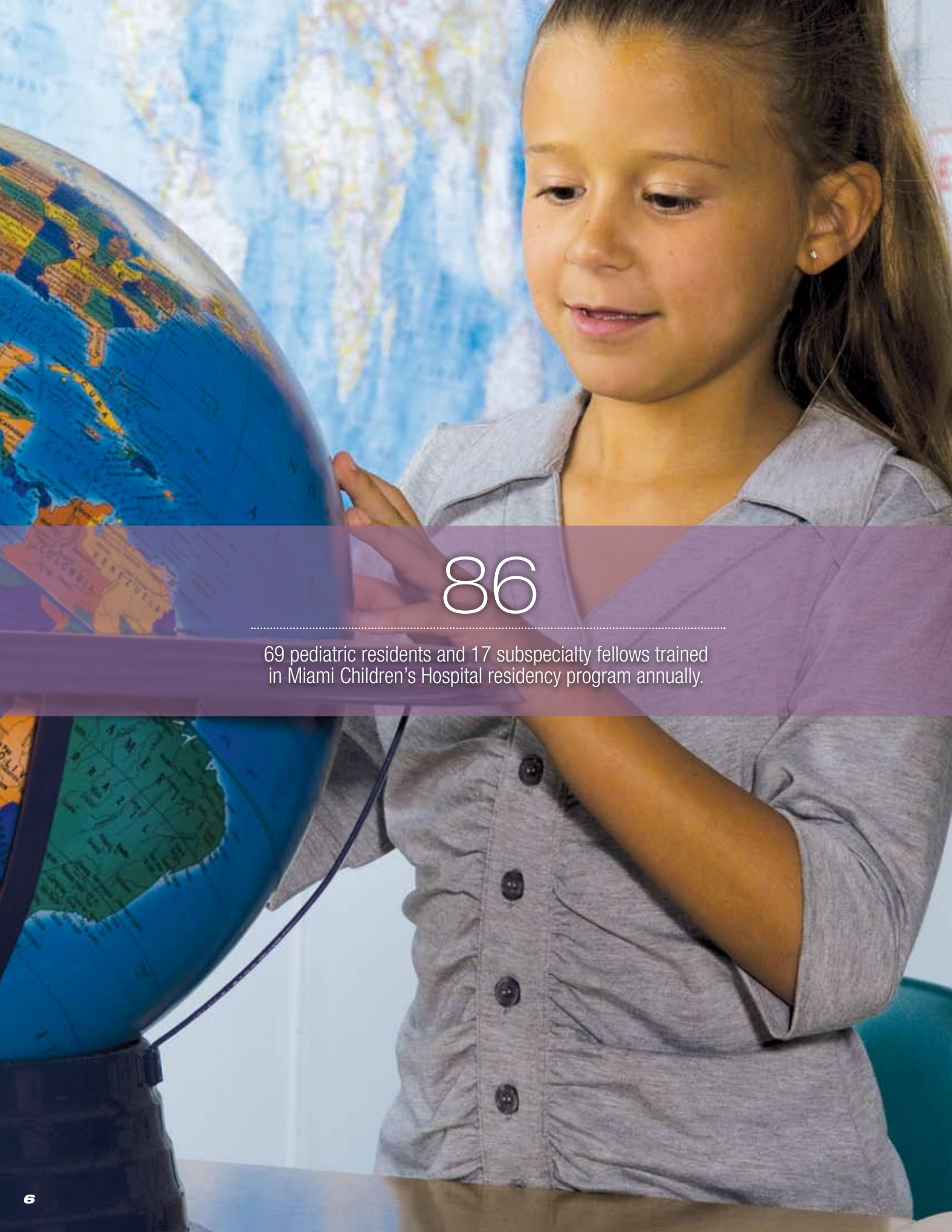
children in Early Steps in 2007. Other offerings include rehabilitation services and Miami Children's Health on Wheels preventive medicine outreach program.

The Miami Children's Hospital South Dade Center is located at 17615 SW 97th Avenue (Franjo Road) in Palmetto Bay. For more information, please call 786-268-1777 or log on to [www.mchsouthdadedecenter.com](http://www.mchsouthdadedecenter.com)

**Miami Children's Rehabilitation Services – Miami Lakes:** Miami Children's Rehabilitation Services – Miami Lakes reported significant growth in 2007. The center, which provides audiology, physical, occupational and speech therapies, hosted almost 12,000 patient visits – nearly double the activity of the previous year. The center is located at 14505 Commerce Way, Suite 450. For more information, please call 305-512-1550 or log on to [www.mchmiamilakescenter.com](http://www.mchmiamilakescenter.com)



Miami Children's Hospital Dan Marino Center



86

69 pediatric residents and 17 subspecialty fellows trained in Miami Children's Hospital residency program annually.

#### FIU AFFILIATION MARKS EXPANDING INFLUENCE IN PEDIATRIC EDUCATION

Miami Children's Hospital – home to the largest pediatric teaching program in the southeastern United States – bolstered its longstanding commitment to medical education in 2007 with the signing of an affiliation agreement with Florida International University College of Medicine.

"We are delighted with the relationship we have developed with Miami Children's Hospital over the past year," said FIU College of Medicine Dean Dr. John Rock. "Our students will benefit from the expanded learning opportunities offered by one of the leading pediatric facilities in the world."

Christian C. Patrick, MD, PhD, Chief Medical Officer and Senior Vice President for Medical and Academic Affairs at Miami Children's, said, "The relationship with Florida International University College of Medicine provides Miami Children's Hospital a link with a medical school that will expand the educational and research scope, and advance MCH as a top-tiered children's hospital."

The FIU College of Medicine was approved in 2006 by the Florida Board of Governors and the Florida legislature. The first class of medical students is expected to be admitted in the fall of 2009, pending provisional accreditation by the Liaison Committee for Medical Education.

Miami Children's Hospital has a long tradition of medical education excellence. The hospital's pediatric medical residency program – now in its 45<sup>th</sup> year – provides training for 69 pediatric residents and 17 subspecialty fellows annually. The residency

*“Our students will benefit from the expanded learning opportunities offered by one of the leading pediatric facilities in the world.”*

— Dr. John Rock, Dean, FIU College of Medicine

and fellowship programs are accredited by the Accreditation Council of Graduate Medical Education.

"Medical education is one of our most central missions," said Dr. Patrick. "Through this leadership we ensure that quality physicians are available to serve the children of tomorrow."





### SLIMMING DOWN AND SHAPING UP WITH SHAQ

South Florida children *really* look up to former Miami Heat superstar Shaquille O'Neal. That made the 7-foot-plus basketball legend a perfect role model for a group of obese middle school children recruited to take part in a national television series aimed at chronicling the teens' progress in pursuing healthier lifestyles.

When Shaq chose his dream team of specialists for the series titled "Shaq's Big Challenge," his producers tapped Miami Children's own Dr. William Muiños, a pediatric gastroenterologist, as the project physician.

"Childhood obesity is a real problem in the United States," said Dr. Muiños. "We felt something positive had to be done to educate and inform people about the grave dangers associated with obesity – such as diabetes, heart disease and early death," he said.

Dr. Muiños, Shaq, a dietician and other team members worked with the children over a nine-month period to help them develop healthier lifestyles and lose weight. Their step-by-step progress was captured in the six-part ABC network series that aired during the summer months.

"It was rewarding to see the children slim down, become more active and change food preferences. We hope this inspires other families to challenge themselves to change their life to ward off serious illness and enhance quality of life," said Dr. Muiños.



### 10 YEARS OF TRANSPORTING THE REGION'S MOST CRITICALLY ILL CHILDREN

A critically ill child struggles for life in a Naples area hospital. The medical team fighting to save her knows the child's best hope is hours away at Miami Children's Hospital. What do they do? They call in LifeFlight®, Miami Children's Hospital's dedicated pediatric critical care transport team.

LifeFlight®, which celebrated 10 years of service to the region in 2007, serves as a mobile intensive care transport program. Today, the team brings approximately 1,000 children and newborns per year to Miami Children's from hospitals throughout the U.S., South and Central America, and the Caribbean via ground or air transport.

The LifeFlight® program features a state-of-the-art ground ambulance for South Florida transports, a fixed-wing aircraft and two Sikorsky helicopters, the second of which was acquired in 2007. All are outfitted with the latest life-sustaining pediatric care equipment,

and the LifeFlight® team of critical care nurses, pilots and mechanics is top-notch, consistently receiving commendations from state accreditation teams for the quality and safety of the service provided.

"All of us at LifeFlight® are proud to serve children when they need help the most," said Maria Fernandez, MSN, ARNP, Director of the LifeFlight program. "Nothing is more rewarding than delivering a child into the hands of the hospital's amazing critical care team."

# 1,000

Children and newborns transported per year to Miami Children's from hospitals throughout the U.S., South and Central America, and the Caribbean via ground or air transport.



# Looking at success with special treatments.

## DANIEL MAKES HISTORY

History was due to repeat itself for Daniel Rodriguez. At only 13, the Hollywood eighth grader was in need of yet another open-heart surgery, the fourth of his young life. Born



Daniel Rodriguez with Dr. Zahn

with a defect in his pulmonary heart valve, Daniel underwent his first open-heart surgery when he was only 10 days old and seemed destined for a future in which surgeries would be needed perhaps every decade or so as the replacement valves wore out.

But thanks to doctors at Miami Children's Hospital, Daniel had the opportunity to break this pattern and *make* some history with a new procedure that spared him the complex surgery and subsequent long recovery. In February 2007, Daniel became one of the first children in the nation to benefit from a new heart valve replacement procedure in which the valve is implanted without invasive surgery.

The Congenital Heart Institute at Miami Children's is one of only three pediatric heart centers nationwide – and the only center in the Southeast – that participated in a Food and Drug Administration study to evaluate the use of a first-of-its-kind new heart valve replacement system. The Medtronic Melody™ Transcatheter Pulmonary Valve and Ensemble™ Transcatheter Delivery

“We had such faith in the doctors at Miami Children's. They had performed his earlier surgical procedures, so when they suggested this new technique, we had complete confidence in them.”

— Melanie Rodriguez, Daniel's mother

System is delivered to the heart via a tiny catheter tube and then deployed. The procedure was performed by Dr. Evan Zahn, Chief of Cardiology for the Congenital Heart Institute and an international leader in developing and implementing minimally invasive heart procedures.

For Daniel, the FDA study came just at the right moment. Instead of surgery and a lengthy and painful recovery, Daniel went home within a day of the new procedure with only a band-aid to cover the site where the valve was inserted. If future procedures are needed, a replacement valve can be inserted over the existing one using the same minimally invasive method.

Since the procedure, Daniel has grown several inches, something his parents attribute in part to better health resulting from the procedure. He is happy and healthy, and pursues hobbies, which include caring for the family reptiles, and will soon resume participating in local theater.

“We had such faith in the doctors at Miami Children's. They had performed his earlier

surgical procedures,” said Daniel's mother Melanie Rodriguez. “So when they suggested this new technique, we had complete confidence in them. Daniel's fast recovery has made us very glad that we did.”

*The Congenital Heart Institute at Miami Children's Hospital and Arnold Palmer Hospital for Children in Orlando offers one state-of-the-art program at two locations.*



## ASHLEY GETS AHEAD OF THE CURVE

Through seven long years and countless medical appointments, Betsy Alvarez never managed to smile in the presence of Dr. Harry L. Shufflebarger, Medical Director of Miami Children's Spinal Surgery Division. Not until the year 2007.

“I was always so devastated about what was happening that I just couldn't bring myself to smile,” recalls the Miami mother of two and real estate broker, who, together with her husband, William, first brought daughter Ashley to see the world-renowned surgeon seven years ago. Dr. Shufflebarger confirmed the family pediatrician's preliminary diagnosis of scoliosis, a disorder that can cause progressive curvature of the spine. In fact, 4-year-old Ashley's spinal deformation was already so pronounced that a nighttime brace was required to discourage further curvature.

Wearing a brace is a tall order for a small child, particularly one as active as Ashley, and Ms. Alvarez anticipated each three-month follow-up appointment with dread. “Dr. Shufflebarger had told me she would likely need surgery in the future, but when her curvature reached 50 degrees – the point where surgery is required – I was beside myself,” recalls Ms. Alvarez.

Not willing to accept anything at face value, the Alvarez family visited scoliosis specialists in Texas, New York and California before recognizing that Ashley's best bet was right at home in Miami.

Dr. Shufflebarger is one of the world's leading experts on scoliosis. The surgical technique he developed at Miami Children's more than a decade ago is now in use around the globe. The method involves surgical insertion of implantable rods that immediately correct the spinal disfigurement, enabling patients to lead active lives.

Ashley underwent surgery in May 2007. Within days, the determined 11-year-old was on her feet and by August she had resumed swimming. “I think I've gotten stronger as a result of the experience,” said the busy sixth grader, whose schedule includes cheerleading, basketball and volleyball.

As for Dr. Shufflebarger, he received a hug and a well-earned smile from a relieved and happy mother. “Our decision to have



Ashley Alvarez

“Our decision to have Dr. Shufflebarger perform the surgery was one of the best we've ever made.”

— Betsy Alvarez, Ashley's mother

Dr. Shufflebarger perform the surgery was one of the best we've ever made,” said Ms. Alvarez. “We were lucky to have the very best doctor here in our own home town. Ashley has made an incredible recovery and we owe it all to the Miami Children's spinal team.”

## LINET ACHIEVES HER MILESTONES

First feedings and potty training successes are developmental milestones that mothers and fathers take quiet delight in recognizing. But for the parents of Linet Travieso, these seemingly routine accomplishments have been cause for major family celebration.

“Thanks to Dr. Stylianos, we have the perfect baby girl we dreamed of.”

— Elizabeth Alvarez, Linet's mother



Linet Travieso and Dr. Stylianos

Born in August 2006 with an esophagus that was connected to her trachea and without an anus, tiny Linet was transferred to Miami Children's Hospital within hours of her birth. In 2007, with five major reconstructive surgeries behind her, Linet was wowing her doctors and family, eating pureed food on her own and making strides with toilet training at only 18 months of age.

Elizabeth Alvarez and Raul Travieso, Linet's parents, say they owe it all to Dr. Steven Stylianos, Chief of Pediatric Surgery at Miami Children's Hospital and a nationally recognized pediatric surgical leader.

“Dr. Stylianos was very brilliant with Linet,” said Ms. Alvarez. “Before she was born, I never would have imagined having a child with such medical needs. Now, thanks to Dr. Stylianos, we have the perfect baby girl we dreamed of.”

Linet's case presented special challenges. The first step was to disconnect the esophagus from the trachea and reconnect the esophagus to itself. A feeding tube was also placed so that the baby could receive nourishment until the upper digestive tract repair was complete. In addition, a second defect in the esophagus was repaired in the spring of 2007.

A colostomy was performed in 2006 to help Linet function until she had matured to the point where an anal opening could be constructed in the summer of 2007.

Everything came together in the fall of 2007 when the colostomy was closed up and the feeding tube removed. Remarkable for a child who has undergone so many surgeries, Linet is making all her developmental milestones and is a happy and playful child.

“We are so very blessed,” said Ms. Alvarez. “Thank you, Miami Children's.”

## A BRIGHTER FUTURE FOR ALEX

When Alex Rodriguez was 8 years old, he began experiencing numbness in his right hand, particularly when trying to grip a pencil. Alex's mother, Lisi Guerrier, first assumed that her budding student was simply trying to dodge his homework. She was completely unprepared for a Broward neurologist's diagnosis: Alex had a tumor in the left lobe of his brain, perilously close to the area that controlled his motor movement.

For several years, doctors in Hollywood near the family's home monitored the benign tumor. They recommended against surgical removal due to concerns that the procedure would impair Alex's motor ability. So the family waited. Alex, a straight A student, was put on medication to control seizures associated with the tumor.

Having heard about the world-renowned team at Miami Children's Brain Institute, Ms. Guerrier brought Alex to see neurosurgeon Dr. David Sandberg in July 2006. “He was the first doctor we'd spoken to who was confident he could remove the tumor without impacting Alex's motor skills,” she said. “He assured us he would not do anything that would leave Alex in a worse situation. But he felt surgery would make it possible for him to live a completely normal life. “Without the procedure, it was unlikely that Alex would ever be able to drive a car because he was prone to break-through seizures even while on his medication.”

To set the stage for surgery, Dr. Sandberg first worked with Dr. Trevor Resnick, Director of the Division of Neurology at the Brain Institute, to pinpoint the precise location of the tumor and the seizure activity. Then,

in December 2006, Dr. Sandberg removed the tumor using intraoperative motor mapping technology developed by the Miami Children's Brain Institute. The technology supports the surgical team in ensuring that all tissue necessary to preserve motor skills is left intact.

When school resumed in January 2007, Alex was back in the classroom. Today, at 13, he is completely seizure-free with no motor impairment. The Indian Ridge Middle School

“Dr. David Sandberg was the first doctor we'd spoken to who was confident he could remove the tumor without impacting Alex's motor skills.”

— Lisi Guerrier, Alex's mother

seventh grader continues to rack up mostly straight A report cards and plays trumpet in band.

As for Dr. Sandberg, he is the family's hero. “He is the most amazing, gentle person,” said Ms. Guerrier. “Throughout the entire process he was so caring and thoughtful. We are so fortunate that Alex was in his care.”



Alex Rodriguez



# Looking ahead with advanced research.



## 'SMART' BRAIN IMPLANTS AND IMPLANTABLE HEART VALVES

The future of medicine is happening now at Miami Children's thanks to new treatments being developed through the hospital's research institute. 2007 was a standout year as the hospital brought to life improved interventions for those children struggling with chronic conditions ranging from congenital heart disease to chronic brain disorders.

"Miami Children's Hospital is one of the largest providers of top quality pediatric medical research in the region," said Chief Research Officer Raul Herrera, MD, who was appointed to lead the Miami Children's Hospital Research Institute in 2007. The institute, including its Clinical Research Center, is currently active in more than 150 research protocols with a contract value of more than \$12 million.

"I am proud of the commitment of our doctors to improving the lives of children and their families through leadership in academic, clinical and translational research," said Dr. Herrera.

## 2007 HIGHLIGHTS: 'SMART' BRAIN IMPLANTS

What sounds like a futuristic fantasy is fast becoming reality for children with chronic brain conditions. Continuing its national leadership, Miami Children's Brain Institute has established a Smart Brain Implants Center to begin development of minimally invasive neurosurgery procedures to treat children with chronic conditions such as epilepsy, movement disorders and severe depression. The procedures, to be offered starting in 2008, will involve placement of tiny implant devices capable of modifying adverse brain activity. "We are working with our university affiliates

*"Our philosophy has always been to minimize the cumulative trauma that our young patients must endure over the course of their lifetime."*

— Dr. Evan Zahn, MD,  
Chief of Cardiology, The Congenital Heart Institute

and industry partners to create new hope for children with debilitating brain disorders," said Dr. Prasanna Jayakar, Chairman of the Brain Institute. "The smart implants apply minute electrical pulses to specific areas in the brain, acting as miniaturized pacemakers that ease the abnormal firing of brain networks to alleviate symptoms. The pacemaker is activated only when a smart microchip detects impending abnormal brain firing, a novel approach with unparalleled efficacy and safety that offers great promise to improve the lives of our children," he said.

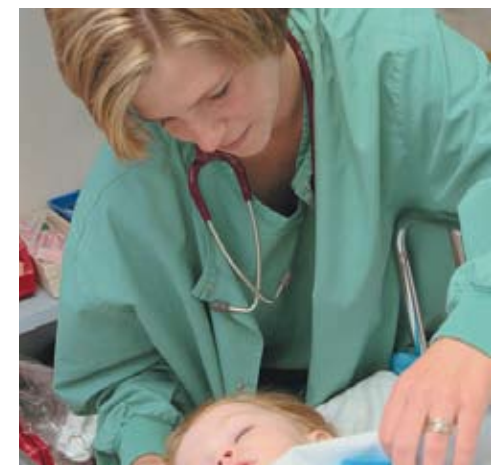
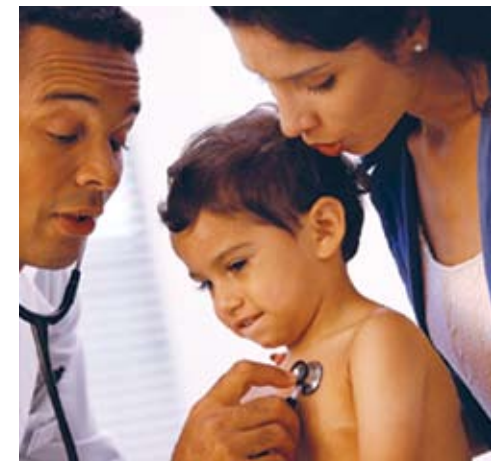
## MINIMALLY INVASIVE HEART VALVE REPLACEMENT

The Congenital Heart Institute at Miami Children's Hospital was one of only three pediatric heart centers nationwide – and the only center in the Southeast – to participate in a study to evaluate use of a first-of-its-kind heart valve replacement system that can be delivered to pediatric patients without invasive open-heart surgery. Typically, children with congenital valve defects must undergo multiple open-heart surgeries over a lifetime as replacement valves are outgrown or wear out. "Our philosophy has always been to minimize the cumulative trauma that our young patients must endure over the course of their lifetime. This new, non-surgical method of valve replacement is a quantum leap forward toward achieving this goal," said Dr. Evan Zahn, the hospital's principal investigator in the study to evaluate use of the Medtronic Melody™ Transcatheter Pulmonary Valve and Ensemble™ Transcatheter Delivery System.

## IMPROVING LIVES OF CHILDREN WITH SCOLIOSIS AND LIMB DEFORMITIES

Miami Children's Hospital's Department of Orthopaedics plays a leading national and international role in developing and refining treatments for children with scoliosis and limb deformities. Dr. Harry L. Shufflebarger, head of the department's Spinal Surgery Division, conducts ongoing research to optimize surgical methods associated with the use of an implantable rod for correcting spinal curvatures that he helped to develop more than a decade ago. Dr. Shufflebarger shares his research findings through national and international conferences and has published more than 15 textbook chapters.

Dr. Christopher Iobst, who heads the department's Limb Correction Division, was the recipient of the 2007 St. Giles Young Investigator Award presented by the Pediatric Orthopaedic Society of North America for his national research leadership. The award recognizes young physicians who are dedicated to conducting research to benefit orthopaedic patients. Dr. Iobst specializes in the correction of limb length discrepancies and deformities and conducts research to evaluate outcomes associated with the latest techniques.



### EXCEEDING CARE STANDARDS THROUGH CANCER RESEARCH

Miami Children's Hospital works closely with Children's Oncology Group (COG) to identify cancer causes and pioneer new treatment strategies and cures. "Miami Children's Hospital's active involvement in research allows our physicians to offer innovative treatment options for children with cancer. We are currently assisting more pediatric patients with COG treatments than any other provider in the region," said Dr. Enrique Escalon, Director of the Miami Children's Cancer Center.

### SAVING NEWBORNS WITH CONGENITAL DIAPHRAGMATIC HERNIA

Treatment models being implemented by the Division of Neonatology at Miami Children's Hospital are dramatically increasing survival for children born with diaphragmatic hernia, a hole in the tissue that separates the chest cavity from the abdomen. The life-threatening condition allows abdominal organs to move into the chest cavity, impairing lung development. Miami Children's methods for managing newborns with this condition, including gentle ventilation, make it possible to delay surgery until the babies are stable. As a result, survival rates have improved from 57 percent to nearly 90 percent, far exceeding national benchmarks. In addition, Dr. F. Amed Soliz, head of the hospital's Neonatal Intensive Care Unit, is overseeing animal research to determine if drugs given in utero to fetuses with diaphragmatic hernia can improve outcomes at birth.

### SHARING RESEARCH TO BENEFIT CHILDREN EVERYWHERE

Miami Children's physicians have published numerous articles in internationally recognized medical journals and have

presented papers, posters and workshops at pediatric academic and research society meetings. This shared knowledge benefits the global pediatric care community.

### BRAIN INSTITUTE: LEADING THE WAY IN EARLY DETECTION OF DISORDERS

For children with brain and neurometabolic disorders, time is cognitive ability. Time is physical coordination. Time is quality of life... or even life itself.

To ensure that children with neurological and neurometabolic disorders receive the early intervention they so urgently need, Miami Children's Brain Institute has established the Critical Outreach Prevention (COP) Program to promote physician awareness in the southeastern United States and Caribbean region.

The establishment of the COP Program was made possible through a \$450,000 grant from the Peacock Foundation, garnered through the support of the Miami Children's Hospital Foundation. "Our goal is to ensure better care and reduce morbidity and mortality through earlier diagnosis and timely intervention," said Dr. Prasanna Jayakar, Chairman of the Brain Institute and the principal investigator associated with the Peacock Grant.

"The program will familiarize pediatricians and pediatric neurologists with the early signs of neurological and neurometabolic disorders where prompt treatment can save lives or avoid brain damage," he said.

A specific subsection of the study is also being carried out through four other international centers: Albert Einstein College of Medicine in New York, UCLA Medical Center in Los Angeles, Great Ormond Street Hospital for Children in London, and Rothschild Hospital in Paris.

# \$450,000

Grant from the Peacock Foundation that established the Critical Outreach Prevention (COP) Program at Miami Children's Brain Institute.





35,000

Patients who seek care each year at the Miami Children's Brain Institute.

### BLUE CROSS BLUE SHIELD ANNOUNCES FINANCIAL COMMITMENT TO BRAIN INSTITUTE

It's called "the Blue Concourse" – a welcoming place for the approximately 35,000 patients who seek care each year at the Miami Children's Brain Institute – and it is a tribute to the \$1.5 million commitment of Blue Cross Blue Shield of Florida (BCBSF) to this leading edge service for children with brain anomalies. The Blue Concourse was dedicated in 2007 at a ceremony attended by representatives of Blue Cross Blue Shield and local entertainment legends Emilio and Gloria Estefan. The Gloria Estefan Foundation has partnered with BCBSF to help raise funds and awareness for the Brain Institute.

### REACHING OUT TO KEEP CHILDREN HEALTHY AND SAFE

*Scene 1: A cheerfully painted medical van pulls into a migrant camp. A smiling doctor opens the door to welcome a group of uninsured children who will receive free vaccinations and medical exams.*

*Scene 2: A 12-year-old boy identified as at-risk receives assistance with homework and health and fitness practices at a program in Miami's Overtown district.*

*Scene 3: A family that keeps a pistol in their home receives a free gun lock from their pediatrician through a program supported by Miami Children's.*

Looking out for the well being of South Florida's children requires the work of many hands. Miami Children's Hospital is proud to play a significant role in advancing pediatric

health and safety in the region through its own many initiatives as well as collaboration with other organizations.

From the hospital's Health on Wheels mobile medical units, which reach out to underserved children, to educational programs to promote safety and collaborative

“Miami Children's is undoubtedly a regional leader in putting children's wellness first.”

initiatives to help children be safe and get fit, Miami Children's is undoubtedly a regional leader in putting children's wellness first.

### HELPING THOSE WHO NEED US MOST

In 2007, Miami Children's Hospital provided more than \$17.4 million in uncompensated care to meet the needs of South Florida's children.

Most of these funds provide essential inpatient and outpatient services for uninsured children with serious or critical care needs as part of the hospital's important ongoing role as a regional safety net hospital.

The balance – approximately \$500,000 – supports primary care of at-risk children through the hospital's Health on Wheels outreach program.



## HEALTHCARE OUTREACH THROUGH SCHOOLS AND CARE SETTINGS

### INVESTING IN OUR FUTURE: PREVENTION AND HEALTH PROMOTION

**Health on Wheels:** Miami Children's Hospital's Health on Wheels outreach program, administered by the hospital's Division of Preventive Medicine, features two 40-foot mobile medical/dental units that provide primary care services at public schools, migrant camps and community activity centers with high populations of at-risk children.

The mobile units are staffed by board-certified physicians, nurse assistants and paramedics. To date, the team has served nearly 100,000 children and adolescents in Miami-Dade, Broward and Monroe counties. The program targets medically uninsured children and works to establish a medical home for them to ensure continuity of care and promote better health. Since the program's inception in 1995, the staff has been able to identify more than 462 children with life-threatening diseases. These children have been treated successfully.

### Brightening Smiles for Disadvantaged Children:

Tooth decay is the most common chronic childhood disease and low-income children are most likely to be affected by it. Of the 463,000 low-income children in Miami-Dade County, it is estimated that less than 20 percent receive annual dental care. To address the situation, Miami Children's Hospital, Miami Children's Hospital Foundation and the Health Foundation of South Florida came together in 2006 to create "Healthy Smile, Happy Face," a program that's bringing dental services and education to low-income children in Miami, Brownsville, Homestead, Florida City and Overtown.

**Health Connect in our Schools:** Miami Children's Hospital supported the development of the Health Connect in our Schools program, founded by The Children's Trust to address the need for school-based healthcare. Through the program, Miami Children's Hospital provides staffing for six clinics based at Miami-Dade County schools, providing primary care, first aid and assessment as needed.

**Building Healthy Connections:** Miami Children's Hospital also participates in the Building Healthy Connections Program, which offers health services at Head Start-affiliated child care centers. The program helps ensure that the children receive necessary immunizations and that health problems are identified early in a child's life.

### AFTER CARE AND SUMMER CARE PROGRAMS

**OK FINE:** To help children in the city's Overtown community reach their academic potential, Miami Children's Hospital teamed up, starting in 2004, with the Florida Department of Education, the Alonzo Mourning Foundation and other sponsors to develop the OK FINE (Overtown Kids – Fitness, Involvement, Nutrition and Education) program at the Overtown Youth Center. The program, which has touched the lives of hundreds of children and families, offers recreational and academic after-school and summer programs for children at risk of poor classroom performance and is being considered as a model for other communities.



100,000

Children and adolescents served by Miami Children's Hospital's Health on Wheels outreach program in Miami-Dade, Broward and Monroe counties.





40

County parks partnering with Miami Children's Hospital to offer full-time day summer camp programs for children 6 to 14.

**“Fit to Play” Program Promotes Summer Health and Safety:** In 2007, Miami Children's Hospital joined in a Miami-Dade County initiative to promote better health among school-age children during the summer months. The hospital is a partner in the “Fit to Play” program founded by the Miami-Dade County Parks & Recreation Department to promote better health and reduce childhood obesity. The program offers a full-time day summer camp program for children ages 6 to 14 at more than 40 county parks and has the potential to serve as a model for parks departments nationwide.

**HEALTH AWARENESS**  
Miami Children's Hospital works diligently to promote health and safety awareness through a variety of means, including classes on health and safety topics and sharing of information. The hospital also includes health tips, and KidsHealth content on wellness and health issues in English and Spanish on its website, [www.mch.com](http://www.mch.com).

**Partnering with the News Media:**  
Miami Children's partners with the news media to share important health and safety information. In 2007, the hospital collaborated with CBS-Channel 4 to share summer safety messages. In addition, the hospital ran advertorials featuring health and safety messages in *The Miami Herald* and *The Sun-Sentinel*.

**Partnering with State Attorney:** In 2007, Miami Children's partnered with the State Attorney's Office to promote gun safety for children in households with guns. Gun safety locks are being distributed to local pediatricians along with gun safety messages for the parents.

**EDUCATIONAL OUTREACH**  
Miami Children's Hospital's Department of Staff and Community Education offers a variety of health and safety-related classes and programs for parents, caregivers and children. Programs and topics include:

- Stranger danger
- Pool safety
- Safe Sitter Program (16-hour program that instructs teens in caring for small children)
- Internet safety
- First aid
- CPR for parents and caregivers
- Dealing with sexuality
- Child safety seat inspection station, offering assesment of safety seats for proper installation, product recalls and appropriateness for age of child
- Safety on wheels rallies available on request to teach children about safety and inspect bikes, helmets and other wheeled craft for safety
- Safety health fairs

**WEBSITE OF CHOICE**  
Miami Children's website got a whole new look and structure in 2007, including new features, such as a virtual tour of the main campus and interactive “department finder” maps to help families find their way.

The award-winning website – one of the most comprehensive among pediatric hospitals nationwide – was reorganized to make its vast storehouse of information more accessible and appealing. Site offerings include:

- information on hospital services
- information on Miami Children's outpatient facilities
- find-a-physician resources to help families locate a doctor to meet their specific needs

- biographical information on the hospital's 650-member medical staff
- links to resources on children's health and medical issues
- links to hospital publications
- information on Miami Children's research protocols
- an e-card function so friends and family can send hospitalized children an electronic greeting card
- links to child-friendly activity sites
- information on volunteer and philanthropic opportunities

For more information, visit [www.mch.com](http://www.mch.com).



# Looking at lasting achievements.



## DOUBLE HONORS: MCH TWICE RANKED AMONG BEST CHILDREN'S HOSPITALS IN 2007...



Banners were hoisted on the Miami Children's Hospital grounds in 2007 celebrating the hospital's double ranking among the nation's top pediatric hospitals. Miami Children's was listed among "America's Best Children's Hospitals" by *U.S. News & World Report* and was also included in *Child* magazine's 2007 ranking of top pediatric facilities.



The year of accolades got off to a fast start in January, when *Child* listed Miami Children's Hospital 26th nationwide. In addition, the magazine ranked the hospital's Emergency Department 10th nationally for "Emergency Care"—the only facility in the state to be included in this subspecialty category.

To be eligible for inclusion in the *Child* ranking, the hospital completed an extensive survey that included information on survival rates, the number of complex procedures and intricate surgeries conducted, clinical research studies, efforts to reduce medical errors, and the

quality and training of doctors and nurses, as well as child-friendliness, support for families and community involvement.

August brought word of the *U.S. News* ranking, with Miami Children's listed 26th among the nation's pediatric hospitals—the only hospital in Florida to make the list. To be eligible for the *U.S. News* ranking, medical facilities were required to be classified by the National Association of Children's Hospitals and Related Institutions (NACHRI) as a free-standing children's hospital or as a children's "hospital within a hospital." Of the 122 children's hospitals that met this standard, 113 responded to a *U.S. News* survey asking for data and statistics on a variety of procedures such as the number of bone marrow transplants and difficult heart operations performed.



## ... ONE OF THE BEST U.S. TRAINING HOSPITALS, TOO

Adding to the banner year, Miami Children's was ranked 16th in the nation by *Training* magazine in its annual list of the top 125 companies nationwide that excel at training and learning development. It was the top-listed hospital in the rankings.

“Miami Children's was listed among “America's Best Children's Hospitals” by U.S. News & World Report and also included in *Child* magazine's 2007 ranking of top pediatric facilities.”

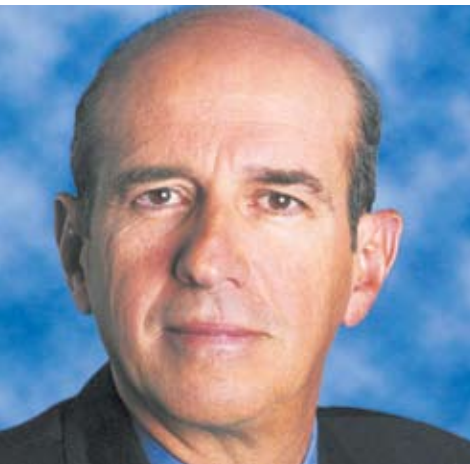
Miami Children's was first included in the magazine's list in 2006 and moved up in the ranking significantly in 2007. This is the first year that *Training* magazine has expanded its rankings to include a “Training Top 125” list. In the past it has selected 100 companies for ranking.

Inclusion in the Training Top 125 is based on many factors, including financial commitment, programs offered, methods of evaluation, workplace surveys, and data related to employee turnover and referrals. Others named to the list include such giants of industry as Verizon, Ritz-Carlton and Wachovia.





Thomas M. Rozek,  
President and CEO of  
Miami Children's Hospital,  
1999 to 2007



Rene V. Murai,  
Chairman of the  
Miami Children's Hospital  
Board of Directors, 2004 to 2007



Dr. Anselmo Cepero-Akselrad  
President of Miami Children's Hospital  
Medical Staff, 2006 to 2007

### A TRIBUTE TO LEADERS

Several key leaders concluded years of service to Miami Children's Hospital in 2007. Miami Children's Hospital is grateful for their leadership and commitment.

#### Thomas M. Rozek

Thomas M. Rozek, who served as President and CEO of Miami Children's Hospital since 1999, retired at the end of 2007. "Tom

“Tom Rozek is an exceptional leader with many achievements to his credit.”

— Rene V. Murai, Chairman of the Miami Children's Hospital Board of Directors from 2004 to 2007

Rozek is an exceptional leader with many achievements to his credit," said Rene V. Murai, former Chairman of the Miami Children's Hospital Board of Directors.

"His accomplishments include enhancing the hospital's medical care, assembling a top-notch leadership team, solidifying the hospital's finances and expanding and improving the hospital campus. All of these achievements have contributed to Miami Children's being recognized among the nation's best children's hospitals. We wish Tom all the best as he enters this new phase of his life."

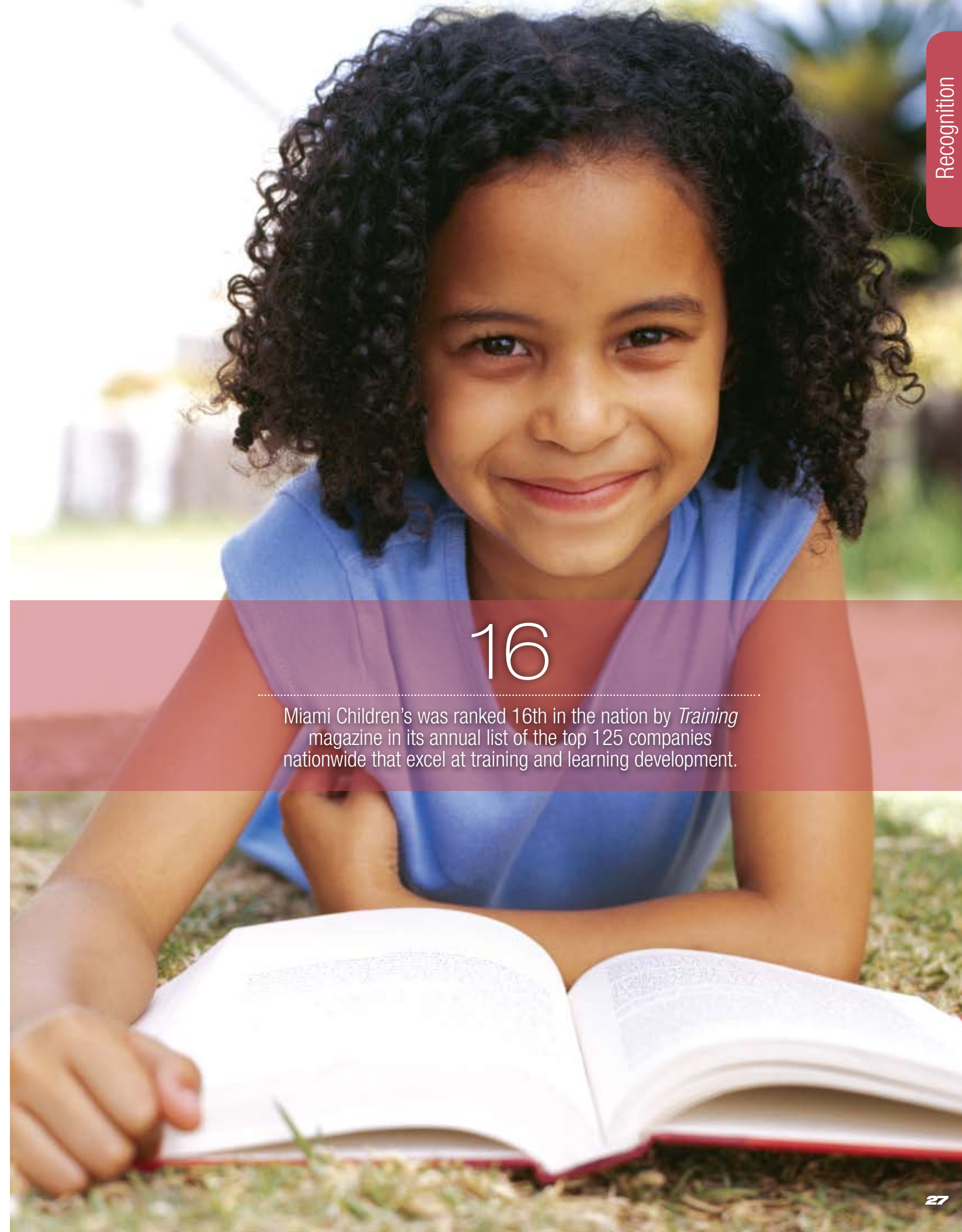
#### Rene V. Murai

Miami Children's extends heartfelt appreciation to Mr. Rene Murai for his devoted service to the hospital. Mr. Murai served as Chairman of the Miami Children's Board of Directors from 2004 to 2007, helping to enhance programs and services to improve the lives of the children of South Florida. Mr. Murai has maintained a near life-long commitment to Miami Children's,

working several summers at the hospital as a college student and providing leadership to the board for many years. Miami Children's Hospital is grateful for his enduring commitment.

#### Dr. Anselmo Cepero-Akselrad

Miami Children's Hospital expresses sincere gratitude to Dr. Anselmo Cepero-Akselrad, who concluded a two-year term as President of the hospital Medical Staff in 2007. Dr. Cepero-Akselrad's leadership and commitment supported the advancement of medical practice at Miami Children's Hospital. Dr. Cepero-Akselrad is Associate Director of the Division of Pediatric Nephrology at Miami Children's and is board-certified in pediatric nephrology.



16

Miami Children's was ranked 16th in the nation by *Training* magazine in its annual list of the top 125 companies nationwide that excel at training and learning development.



## AWARDS AND RECOGNITION

### NATIONAL

#### DENTAL PROGRAM RECEIVES ACCREDITATION AND GRANT

The Miami Children's Dental Clinic was awarded accreditation status from the Commission on Dental Accreditation, following a site evaluation of its developing pediatric dentistry program. The program offers children's dental care as well as pediatric dental residency training.

#### PSYCHOLOGY INTERNSHIP AWARDED PROGRAM ACCREDITATION

Miami Children's Hospital's psychology internship program was accredited by the American Psychological Association, following an extensive evaluation and site visit. Each year the program provides training for seven students pursuing doctoral degrees in psychology.

#### RADIOLOGY DEPARTMENT GARNERS CT ACCREDITATION

The Miami Children's Radiology Department received accreditation status from the American College of Radiology for its Computed Tomography (CT) program. The department's ultrasound and MRI services have also been accredited.

#### MICHELLE BURKE RECEIVES NATIONAL AWARD

Michelle L. Burke, MSN, ARNP, CPN, CPON, was selected by the Association of Pediatric Hematology Oncology Nursing as the recipient of the 2007 Jean Fergusson Excellence in Pediatric Hematology/Oncology Nursing Education Award.

#### DR. CHRISTOPHER IOBST CAPTURES 'YOUNG INVESTIGATOR' AWARD

Dr. Christopher Iobst of the Department of Orthopaedic Surgery was the recipient of the 2007 St. Giles Young Investigator Award presented by the Pediatric Orthopaedic Society of North America. The award recognizes young physicians who are dedicated to conducting research in the field to benefit orthopaedic patients. Dr. Iobst specializes in the correction of limb length discrepancies and deformities.

#### HOSPITAL RECOGNIZED FOR COMMITMENT TO ORGAN DONATION

Miami Children's Hospital received a Luminaire Award from the U.S. Department of Health and Human Services (DHHS) in recognition of its commitment to organ donation. The hospital was recognized for achieving the DHHS "Gift of Life Donation Initiative" goal of 75 percent conversion of organ donor candidates.

#### TEAM WINS NATIONAL RESEARCH AWARD

Miami Children's Department of Radiology and Division of Neurosurgery won first-place honors in the clinical medicine category at the annual American Medical Association meeting. The study, launched in 2004, suggests that a new MRI imaging modality can aid neurosurgical planning and prognosis related to neurogenic tumors.

#### MARKETING DEPARTMENT GARNERS NATIONAL AWARDS

The Miami Children's Marketing Department received 10 national awards for various advertising and print projects. The department was the recipient of six Excellence in Healthcare Awards from *Healthcare Marketing Report*, a publication that annually recognizes the best in healthcare marketing. The department also received four Aster Awards, which are presented annually by *Marketing*

*Healthcare Today* magazine. Specific pieces recognized include the hospital's physician radio spots, a series of newspaper advertorials, the hospital's annual report and a physician referral print ad.

#### WEBSITE GARNERS NATIONAL RECOGNITION

Miami Children's website, [www.mch.com](http://www.mch.com), was honored by eHealthcare Strategies and Trends, at its eight annual eHealthcare Leadership Awards. The site received an award of distinction for Best Rich Media, a category that recognizes use of interactive media.

### REGIONAL

#### HOSPITAL HONORED BY SOUTH FLORIDA PARENTING

Readers of *South Florida Parenting Magazine* again selected Miami Children's Hospital as the Best Pediatric Hospital in Miami-Dade County. The hospital was chosen "Best of the Best" for having achieved this recognition for 10 consecutive years. In addition, the Miami Children's Hospital Dan Marino Center was selected as the Best Place for Neurological Evaluations in Broward County.

#### CHAMBER OF COMMERCE RECOGNIZES FOUNDATION

The Coral Gables Chamber of Commerce presented Miami Children's Hospital Foundation with one of its 2007 Diamond Awards. The awards recognize organizations that make a difference in the lives of people within the South Florida community.





**EDUCATION TEAM ACHIEVES  
TOP REGIONAL HONOR**

The Department of Staff and Community Education received a Gold Award – the highest honor – from the Ft. Lauderdale Chapter of the

“*The Department of Staff and Community Education received a Gold Award for establishing the MCH Leadership Institute.*”

American Society for Training and Development. The department was recognized for establishing the MCH Leadership Institute, an innovative program for developing potential leaders among hospital staff.

**MARIA FERNANDEZ ACCEPTS STATE AWARD**

Maria Fernandez, MSN, ARNP, Director of the LifeFlight™ Critical Care Transport Program, was chosen Transport Nurse of the Year by the Florida Emergency Management Service (EMS). The award recognizes leadership at the hospital and state level.

**JEANNETTE DIANA RECEIVES  
NURSING AWARD**

Jeannette Diana, MSN, ARNP, nurse practitioner in the Department of Pediatric Surgery, received the Sigma Theta Tau International Nursing Honor Society Excellence in Leadership Award from the University of Miami chapter. The award is given to a member who introduces visionary or innovative leadership approaches.

**CHAMBER OF COMMERCE HONORS STAFF**

Four members of the Miami Children's family were recognized during the 10th Annual Health Care Heroes Awards luncheon sponsored by the Greater Miami Chamber of Commerce.

Those honored included:

EVALINA BESTMAN, PhD, formerly of the hospital's Board of Directors, received the organization's Lifetime Achievement Award.

DOTTIE THOMAS, RN, BSN, CIC, who recently retired as Director of Infection Control, was recognized in the nursing category for her leadership in the field of infection control.

BYRON SMITH, Security Supervisor, was recognized in the Individuals of Merit category for his work in sponsoring the State of Florida Safety and Career Day, which helps disadvantaged children.

THOMAS M. ROZEK, President and CEO until his retirement in late 2007, received a special award for his leadership at Miami Children's Hospital as well as his service to the Greater Miami Chamber of Commerce.

**MARKETING DEPARTMENT  
RECEIVES STATEWIDE AWARDS**

Miami Children's received two 2007 Mark of Excellence Awards from the Florida Society for Healthcare Public Relations and Marketing. The hospital received recognition in the broadcast advertising category for its physician/nurse radio advertising campaign and was also honored in the external publications category for the 2005 annual report.

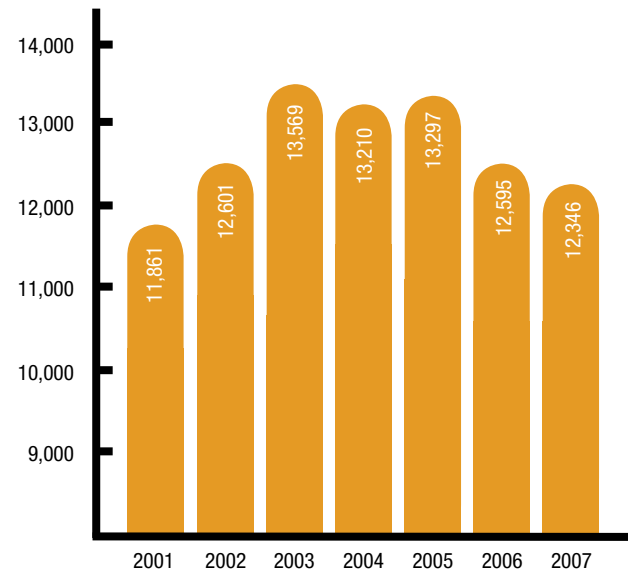


35

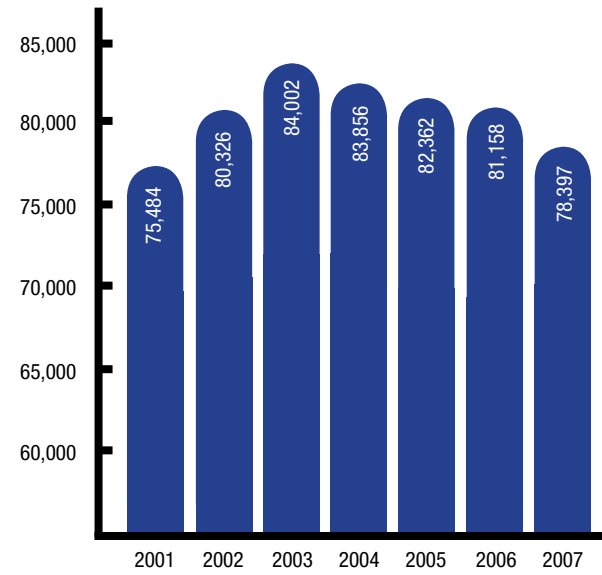
The total number of regional and national awards in recognition of Miami Children's excellence in children's healthcare.



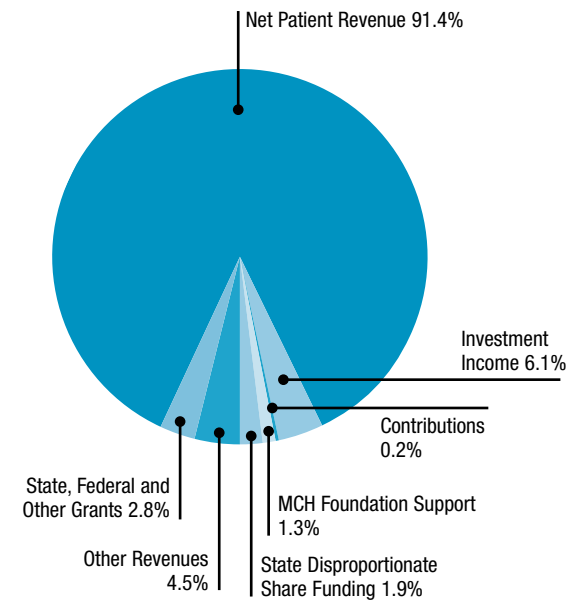
**Inpatient Admissions**



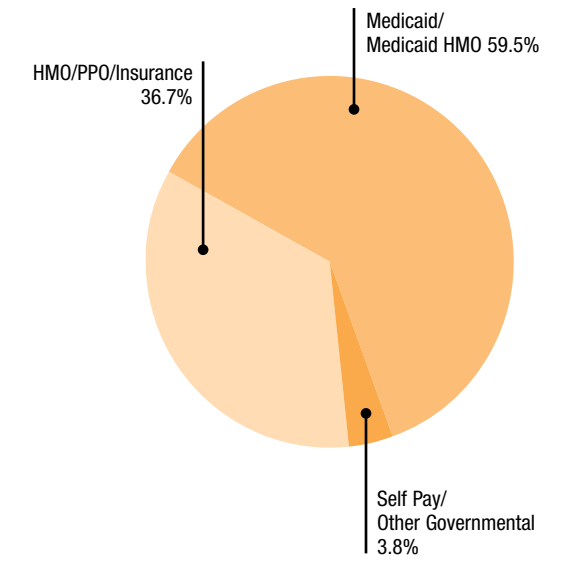
**Emergency Room Visits**



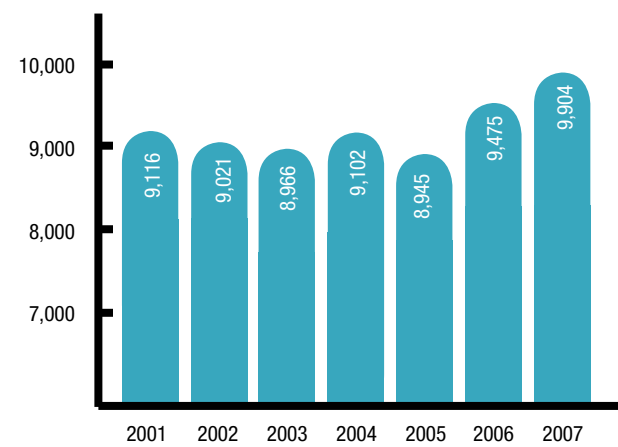
**2007 Sources of Revenue**



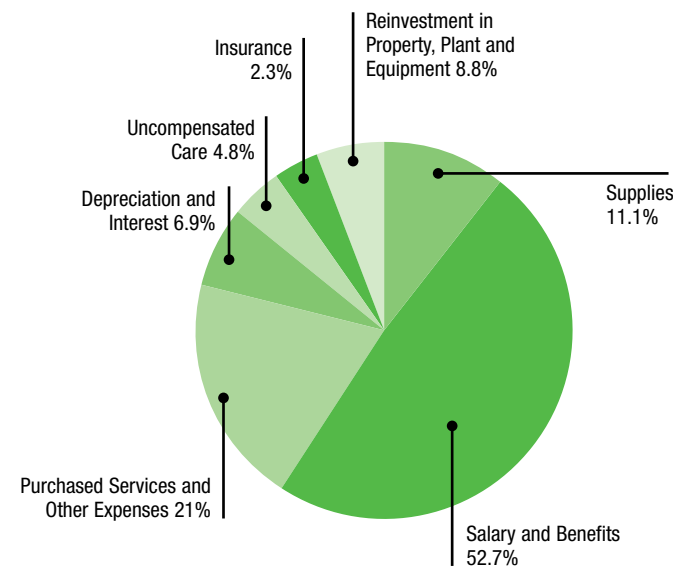
**2007 Inpatient Discharges by Payor**



**Total Surgical Cases**



**2007 Expenses**



**2007 STATISTICAL DATA**

Total Inpatient Days: 69,009  
 Total Inpatient Admissions: 12,346  
 Inpatient Average Daily Census: 189  
 Inpatient Occupancy: 68.8%  
 Total ER Visits (main campus): 78,397  
 MCH General Clinic Visits: 8,885  
 Ambulatory Visits: 7,069  
 Observation Visits: 2,317  
 Private Outpatient Visits: 146,549  
 Total Surgical Cases: 9,904  
 Average Length of Stay: 5.6 days

**MCH SOUTH DADE CENTER**

Rapid Care: 15,212  
 Outpatient Visits (Rehab & Diagnostic): 11,600

**MCH REHABILITATION SERVICES – MIAMI LAKES**

Outpatient Visits (Rehab & other): 12,393

**MCH DAN MARINO CENTER**

Outpatient Visits (Rehab & Diagnostic): 17,012

## A SPECIAL THANK-YOU FROM MIAMI CHILDREN'S HOSPITAL FOUNDATION

Miami Children's Hospital Foundation (MCHF), a separately incorporated 501 (C) (3) charitable foundation, is grateful to the many kind and generous supporters who work with us each year to make a difference in the lives of the children and families we serve. The mission of the foundation is to raise funds and awareness for Miami Children's Hospital, and the ongoing support of so many makes the mission a reality.

### Support

#### \$250,000-\$999,999

The Dan Marino Foundation, Inc.  
Fred C. and Helen Donn Flipse Charitable Trust  
Marriott International, Inc.  
Peacock Foundation, Inc.  
Publix Super Markets, Inc.

#### \$100,000-\$249,999

The Batchelor Foundation, Inc.  
BlueCross BlueShield of Florida, Inc.  
Estate of Louis Cortese  
Costco Wholesale U.S.  
Gloria Estefan Foundation  
Constance and Miguel B. Fernandez  
Stearns Weaver Miller Weissler Alhadeff & Sitterson, PA  
Wal-Mart & Sam's Club

#### \$50,000-\$99,999

FIU Dance Marathon  
Florida Department of Education  
Charles F. and Esther M. Frye Charitable Trust  
Estate of Phyllis A. Hammond  
Health Foundation of South Florida  
R. Kirk Landon and Pamela Garrison  
Estate of F. Kenneth McNeil  
Miccosukee Tribe of Indians  
Susan L. Mitenbuler Trust  
Rotary Club of Coral Gables  
The George and Phyllis Rothman Foundation, Inc.  
The Eleanor B. Sweet Fund

#### \$25,000-\$49,999

Robert A. and Gertrude A. Barnett Foundation  
Bonnie and Mark Blank  
Federal Express Corporation  
Florida Heart Research Institute  
Florman Family Foundation, Inc.  
Estate of Anna M. Fratantoni  
Hugoton Foundation  
Miami Children's Hospital Auxiliary  
RE/MAX International  
Anne Marie and Thomas M. Rozek

#### \$10,000-\$24,999

Anthony R. Abraham Foundation, Inc.  
Aflac Incorporated  
Catherine Anderson Charitable Trust  
BP Amoco  
Marnie and Virgil Bretz  
Samuel C. Cantor Charitable Trust  
Cargill International Corporation  
Cartier Latin America & Caribbean

Dairy Queen International  
The Delphi Foundation  
Ruth and August Geiger Charity Foundation  
The Greenburg-May Foundation, Inc.  
Harpo Productions  
Hasbro, Inc.  
HMS Host at Miami International Airport  
Edith and Robert F. Hudson  
International House of Pancakes  
Nancy Knox Trust  
Marilyn and Y. Stephen Liedman  
Mr. and Mrs. Heinz Luedeking  
Ronne and Dr. Steven J. Melnick  
Miami Retreat Foundation  
Adrienne and Paul Mittentag  
Northern Trust N.A.  
Beth and W. Erick Pritchett  
Kenneth J. Reilly, Esq.  
Betsy and Frederick B. Rubin  
Lela Constance Russell  
Elissa and Bruce F. Simberg  
Fred B. Snite Foundation  
Southernmost and Broward Chapters of the Florida Credit Union League  
SunTrust Bank, Inc.  
Tom Thumb Food Stores, Inc.  
United Automobile Insurance Group, Inc.  
Warren Manufacturing Co., Inc.  
The Wille Family Foundation

#### \$5,000-\$9,999

Abbott Laboratories  
The Applebaum Foundation, Inc.  
Auntie Anne's  
Robert S. Brinegar  
California Pizza Kitchen  
Steven Cavallero Trust  
CC1 Companies, Inc.  
Maria Cristina and Carlos Roberto Charur  
Marie and Martin Cherry  
Credit Suisse  
Estate of Joseph S. Dubin  
Constance Cardoze de Fidanque  
The Garner Foundation, Inc.  
Leslie and Scott Gomez  
Theresa Margaret Grote Fund  
Hollywood Media Corp.  
Innovative Options Management LLC  
INO Therapeutics, LLC  
Rose Rosenberg Isaacs Trust  
Zoey Jones  
Kane Family Foundation  
Kelly Foundation, Inc.  
Kids 2 Kids, Inc.  
Jake Levin Memorial Fund  
The Lewis Family Foundation, Inc.  
Microsoft Giving Campaign  
Midtown Athletic Club Weston

Our partnership with you and the Children's Miracle Network helps us meet the financial needs of the many programs and research undertaken by the hospital each year and ensure that every child receives the best possible pediatric care.

Miami Children's Hospital Foundation is pleased to recognize and thank the following individuals, corporations, foundations and other organizations that have lent their generous support during the past year. Thank you all for making a difference in the lives of the children and their families.

The Prentice Foundation, Inc.  
Norman R. and Ruth Rales Foundation  
Ophelia and Juan J. Roca  
Penelope Shaffer  
Joan and J. David Scheiner  
Sigma Alpha Epsilon  
Jean and Eugene E. Stark  
Kelly and Eric W. Sulzberger  
Dana and Robert Turken  
United Way of Palm Beach County, Inc.  
Bettina and Roger E. Wattles\*  
Ian Wildstein  
Sara H. Woodruff Foundation

#### \$2,500-\$4,999

Lawrence N. Acord Trust  
American Legion  
Suzanne and Richard B. Ascher  
Aventura Mall  
Stacey and Brian T. Boice  
Carrabba's Italian Grill  
Charlie's Champions Foundation  
The Children's Cause, Inc.  
Conroy, Simberg, Ganon, Krevans, et al  
Credit Unions for Kids  
Cresa Partners  
Crossmark  
Disney Worldwide Services, Inc.  
Estate of Harry Elfine  
Impulse Design Limited  
Kimberly-Clark  
Grace G. Leef Revocable Trust  
Ann and David E. Lyons  
Miami Beach Bar Association  
Miami Children's Hospital  
Community Council  
James E. Nacos  
Number 7, Inc.  
Phi Delta Epsilon  
Rafael Reyes  
Estate of Nancy M. Shirley  
Estate of Rosalie Sorkin  
St. Kevin School (Pre-K4)  
U.S. Foundry & Manufacturing Corporation  
A Joy Wallace Catering Production, Inc.  
WBFS-TV 33  
Judith and Sherwood Weiser  
Victor L. and Doris F. Wright Trust

#### \$1,000-\$2,499

Ace Hardware  
Pablo J. Acosta  
Louis J. Aguirre  
Ileana Albizu  
Agustin R. Arellano, Sr.  
Trish, Mikey and Olivia Armand  
Astrid and Dominick Autolitano  
Ayco Charitable Foundation  
Facundo & Amalia Bacardi Foundation, Inc.  
The BankAtlantic Foundation, Inc.  
Bank of America United Way Campaign  
Darcy and Anthony Baradat  
Berch Family Foundation  
Blank Charitable Foundation, Inc.  
Blockbuster, Inc.  
Books Are Fun, Ltd.  
Joseph D. Bozzella  
Brain Tumor Foundation for Children, Inc.  
Braman Family Foundation  
Jeffrey W. Bryan  
Pamela Giganti and Alfred A. Bunge  
Stachia and Peter H. Burger  
Digno Caballero  
Miriam and Marcio C. Cabrera  
Pedro A. Castillo  
Ross & Carol Y. Castro Foundation  
Jeffrey M. Cepler  
Christine A. Click  
Sidney and Alma Coates Memorial Fund  
Gladys Cohen  
Jennifer and Edward Colson  
Patricia and Thomas M. Cornish  
Sofia and Alberto F. Cosio  
Yohayra Dajud de la Fuente  
Marjorie F. De Mizrachi  
Aurelia and Alberto de Rojas  
Dell USA LP  
Di Pauli Family Foundation, Inc.  
Fan Shack, Inc.  
Andrea R. Faro  
Amy and John Faucher  
Evelina de Preciado and Gay Fidanque  
Trina and Alan M. Fisher  
Ford Midway Mall, Inc.  
Susan and Tom Fuhrman  
G.A. Transcriptions, Inc.  
Karin and James J. Gallagher  
Joan and Irving Getz  
James A. Gillis  
GlaxoSmithKline Foundation  
Jacqueline and Nelson D. Gonzalez  
Susana and Agustin Gonzalez  
The Graham Foundation  
Mel & Fran Harris Family Foundation, Inc.  
Terry and Stuart Hayim  
Donnelly and Charles H. Heim  
Patricia and Allan Herbert  
Hershey's  
Home Equity Mortgage Corp.  
Sabrina Horn  
Arthur Hoynack  
Alina and Edward Hudak  
Meschelle and Brian G. Huether  
Impulse Enterprises LLC  
Maria and Manuel J. Iraola  
Geraldine and Kevin R. Keenan

Estate of Harold T. Knutson  
Juan Lacroze  
Bruce B. Lederman  
Elizabeth and Michael S. Lee  
Isabel and Marvin H. Leibowitz  
Susan and Myron T. Luce  
Ellyn L. and Michael Magee  
Mel Meinhardt  
Mirna and Francisco Menendez  
Miami Children's Hospital 25 + Club  
Miami Children's Hospital Cardiac Intensive Care Unit  
Miami Children's Hospital Food & Nutrition  
Miami Palmetto Senior High Key Club  
Andria and Andres Miyares  
Money Mailer, LLC  
Moll Systems Corporation  
Luz Morillo, Esq.  
Lynn and Stanley A. Motta  
Sandra I. Motta  
Janet Mouriz  
Angela and Manuel Negreiro  
Deborah J. Nigro  
Ann Oliphant  
OppenheimerFunds Legacy Program  
Alicia and Ramiro Ortiz  
Paramount Labels & Bags, Inc.  
Geoff Pecknold  
Eliot Pedrosa  
Dulce and Javier Perez-Abreu  
Pfizer, Inc.  
Bertha Pino  
Ana and Oscar O. Poveda  
Power House Realty, Inc.  
Ana Maria and Norberto Eduardo Priu  
Quirch Foods Co.  
Marquerite Quirke  
Racing for Kids  
Radio Lollipop USA, Inc.  
RailAmerica, Inc.  
Isabel and Jorge Luis Rico  
Corinne F. Roat  
Michael I. Rose  
Rossman, Baumberger, Rebozo & Spier, P.A.  
Rotha Trading  
Vikrant Sawhney  
Michael H. Sheridan  
Sirven & Associates  
Somerset Academy  
Spector & Sons  
St. Stephen's Episcopal Church  
Student Council  
Drs. Elena and Stefan Stanescu  
Mary Jane and Albert H. Staton, Jr.  
Joann and Dr. Steven Stylianos  
Sunoco/Aplus  
Sunshine Gasoline Distributors  
Talking Rain  
Sandro M. Tomaselli  
Raquel and Alberto Tuati  
Angela and Michael Tuller  
Frank Vilar  
Vior Funeral Homes  
Lynette and Marcus L. Wacker  
Tonya and Michael D. White  
Edwin Willinger Charitable Trust  
Barbara and Dr. Jack Wolfsdorf  
Yambo, Inc.  
York Holdings Corp.  
Dr. JoAnne Youngblut and William R. Youngblut

#### \$10,000-\$24,999

Gigi and Karim Alibhai  
American Performing Arts Network  
BankUnited  
Cynthia and Stephen Berger  
Bovis Lend Lease  
Capital Markets Management, LLC  
CIBC World Markets Corp.  
Citigroup Business Services  
General Motors Corporation  
Lynda and Dr. Michael Gordon  
Dr. Deise Granada-Villar and Rodobaldo P. Hassor  
Healthcare Atlantic, Inc.  
Douglas Hitchner  
Hospitalists of America  
KPMG  
Drs. Virginia and Roger J. Medel  
The Bank of New York Mellon  
Bibiana and Mario Murgado  
Edith and Joel Newman  
Perkins & Will, Inc.  
Potamkin Family Foundation #1, Inc.  
Stack Fernandez Anderson & Harris, P.A.  
Wachovia Wealth Management  
William Walker  
Wicker, Smith, O'Hara, McCoy, Graham & Ford, P.A.

#### \$5,000-\$9,999

Anthony R. Abraham Foundation, Inc.  
Accounts Receivable Management, Inc.  
AT&T  
Bilzin, Sumberg, Baena, Price & Axelrod, LLP  
Ronald Book, P.A.  
Broad and Cassel  
Cerner Corporation  
Diane and Allen De Olazarra  
Duane Morris LLP  
Eagle Brands, Inc.  
Fiduciary Trust Company International  
Trina and Alan M. Fisher  
FIU Foundation, Inc.  
The Garner Foundation, Inc.  
GLB & Associates, Inc.  
Sheila and Gary Gregory  
Hoffman, Larin & Agnetti, P.A.  
Nancy and Paul Humbert  
Johnson Controls, Inc.  
Kelly Tractor Company  
Keystone Holdings Group LLC.  
Lehman Brothers, Inc.  
Macy's Florida  
Richard C. Mariani, Jr.

### Event Support

#### \$50,000 +

Vivian and Juan Carlos Mas  
Neff Rental Inc.

#### \$25,000-\$49,999

Ace Hardware  
Arellano Construction Co.  
Constance and Miguel B. Fernandez  
Franco Harris Lydell Mitchell Grid Iron Golf Classic  
Florence Groover Frank  
Lisa Arianoutsos and William Hopkins  
MasTec  
Odyssey Investment Partners, LLC  
Victor Posner Foundation, Inc.  
South Florida Golf Foundation, Inc.

#### \$10,000-\$24,999

Gigi and Karim Alibhai  
American Performing Arts Network  
BankUnited  
Cynthia and Stephen Berger  
Bovis Lend Lease  
Capital Markets Management, LLC  
CIBC World Markets Corp.  
Citigroup Business Services  
General Motors Corporation  
Lynda and Dr. Michael Gordon  
Dr. Deise Granada-Villar and Rodobaldo P. Hassor  
Healthcare Atlantic, Inc.  
Douglas Hitchner  
Hospitalists of America  
KPMG  
Drs. Virginia and Roger J. Medel  
The Bank of New York Mellon  
Bibiana and Mario Murgado  
Edith and Joel Newman  
Perkins & Will, Inc.  
Potamkin Family Foundation #1, Inc.  
Stack Fernandez Anderson & Harris, P.A.  
Wachovia Wealth Management  
William Walker  
Wicker, Smith, O'Hara, McCoy, Graham & Ford, P.A.

#### \$5,000-\$9,999

Anthony R. Abraham Foundation, Inc.  
Accounts Receivable Management, Inc.  
AT&T  
Bilzin, Sumberg, Baena, Price & Axelrod, LLP  
Ronald Book, P.A.  
Broad and Cassel  
Cerner Corporation  
Diane and Allen De Olazarra  
Duane Morris LLP  
Eagle Brands, Inc.  
Fiduciary Trust Company International  
Trina and Alan M. Fisher  
FIU Foundation, Inc.  
The Garner Foundation, Inc.  
GLB & Associates, Inc.  
Sheila and Gary Gregory  
Hoffman, Larin & Agnetti, P.A.  
Nancy and Paul Humbert  
Johnson Controls, Inc.  
Kelly Tractor Company  
Keystone Holdings Group LLC.  
Lehman Brothers, Inc.  
Macy's Florida  
Richard C. Mariani, Jr.

Marin & Sons, Inc.  
Leana and Steven Marks  
Ronne and Dr. Steven J. Melnick  
Montenay Power Corporation  
Murai, Wald, Biondo & Moreno, P.A.  
Naya Architects  
Neuro Network Partners  
Northern Trust N.A.  
Players Wives Fashion Show  
Premier Beverage Company  
Sheridan Healthcorp, Inc.  
Shook, Hardy & Bacon, LLP  
Stearns Weaver Miller Weissler Alhadeff & Sitterson, PA  
Surgical Information Systems  
Tiger Aircraft Trading, Inc.  
Town & Country Plaza, Inc.  
Transatlantic Bank  
Tri-City Electric Co., Inc.  
Viking Cabinets Inc.  
Lucy and John Yanopoulos

#### \$2,500-\$4,999

Vivian and Alvaro Adrian  
Akerman Senterfitt  
Alliance Bernstein  
Array Healthcare Facilities Solutions, LLC  
B. & JCM Properties LLC  
Nancy and Jon Batchelor  
CB Bovenkamp, Inc.  
Pamela Giganti and Alfred A. Bunge  
Butler, Buckley, Deets Inc.  
Christa Construction & Development, LLC  
Beatrice Clancy  
Clean Image of Miami, Inc.  
Eagle Mechanical Contractors, Inc.  
Engineered Control Systems, Inc.  
Blanca and Dr. Alberto D. Fernandez  
Florida Health Plan Administrators, LLC  
Gerrits Construction, Inc.  
Gresham, Smith and Partners  
Humana  
IBM Corporation  
IKON Office Solutions, Inc.  
Iron Mountain  
Kerney & Associates, Inc.  
Nicole and Edgar M. Lozano  
MetroBank  
Mitchell Associates, Inc.  
Morgan Keegan & Company, Inc.  
Moss & Associates  
William R. Nash, Inc.  
Nordstrom  
Premier Parking Consulting, Inc.  
Maya and Andrew Rosenblum  
Anne Marie and Thomas M. Rozek  
RSI of Florida, Inc.  
SCC Soft Computer  
Skanska USA Building, Inc.  
Smith Seckman Reid, Inc.  
Sodexho, Inc. & Affiliates  
South Motors Company of Dade  
Stericycle, Inc.  
TLC Engineering For Architecture  
Turner Construction Company  
Bill Ussery Motors, Inc.  
Irene and Dr. Malvin Weinberger  
Judith and Sherwood Weiser  
West Flagler Associates, Ltd.

#### \$1,000-\$2,499

Arnold L. Abreu  
Robert S. Aikman

Rosemary and Pedro A. Alfaro  
America's Marketing Group – Division of Cargill  
Aon Corporation  
Adrienne Arshst  
ASE Telecom & Data, Inc.  
Atlanta Capital Management  
Bank of Florida  
Melissa Bassett, PA  
Mary Bastian  
Maria Beguiristain  
Kerrin and Peter L. Bermont  
Ileana M. Bravo-Gordon  
Ms. Ramona Busot  
Dr. Mario D. Cabrera  
Fernando Campo  
Mario Carbonell  
Laida and Dr. José Carro  
Sonia Castro  
Debra and Dr. Barry D. Chandler  
Children's Skin Center, P.A./ Dr. Ana M. Duarte  
The Conese Foundation, Inc.  
Linda Cooper  
Marilyn Cromer  
Custom Foods, LLC  
Dean Dalbery  
Esther Delgado  
DeSimone Consulting Engineers, L.L.C. – Miami  
Di Pauli Family Foundation, Inc.  
Jodi and Robert H. Dickinson  
The Paul J. DiMare Foundation  
Eisenberg And Associates  
Ernst & Young  
Roberto Espin, Jr.  
The Falic Family Foundation, Inc.  
Nelly and Miguel G. Farra  
Federated Department Stores Foundation  
Kyle Fink  
Florida Crystals Corporation  
Mercedes Garcia and José Vila  
Gibraltar Private Bank and Trust  
Julie and Miles Gilman  
Yvonne Goldstein and Dr. Roberto Warman  
Jacqueline and Nelson D. Gonzalez  
Mary and Humberto J. Gonzalez  
Susan A. and Dr. Robert L. Hannan  
Barbara Havenick  
Maureen and John Hearn  
Monica Heftler  
Karen and Frederick A. Henderson  
Patricia and Allan Herbert  
Hirschhorn Foundation  
Donna and Judge Paul C. Huck  
International Dermatology Research, Inc.  
Maria and Manuel J. Iraola  
Carmen N. Iturralde  
Sara and Jimmy P. James  
D.J. and Steven Kerr  
Rhonda and Dr. Andrew Labbie  
Philip R. Lacerte  
Gayle K. Larsen  
Philip Leitman  
Ace-Lighthouse Group  
Carolina and Mariano Macias  
The Dan Marino Foundation, Inc.  
Mas Doral Developers, LLC  
Mas Medical Group  
Anne McDougal  
Mirna and Francisco Menendez  
Manuel Morales, Jr.  
Ana Moran-Varela

\* Deceased

Susan and C. David Morton  
 Graciela B. Nearing, Psy. D  
 Norma Ryder and Bill Newcomb  
 Ana and Ramon F. Oyarzun  
 Marta and Dr. Christian C. Patrick  
 Kristi and Alberto J. Perez  
 Alejandra and José Perez  
 Dulce and Javier Perez-Abreu  
 Ana and Oscar O. Poveda  
 Lydia and Rodolfo Prio-Touzet  
 Norma and Luis A. Quintero  
 Rene Ruiz Couture, Inc.  
 Rilea Development Corporation  
 Maria E. Salinas  
 Teri and Paul Sallwasser  
 José Sanchez  
 Lilliam Sanchez-Machado  
 Catherine Schechter  
 Debra and Jeff Schottenstein  
 William Scott  
 H. Allan Shore, Esq.  
 Southern Business Communications  
 Jean and Eugene E. Stark  
 Shalom Stern  
 Joann and Dr. Steven Stylianos  
 Tansolaire, Inc.  
 Connie and Dr. Christopher F. Tirota  
 Walter S. Toole, II  
 True North Custom Publishing, LLC  
 Ralph Velocci  
 Ana Teresa and Dominique Virchaux  
 Julie and Michael Weiser  
 Yanni Partners

## In-Kind Support

\$500,000 +  
 The Michael Fux Foundation

### \$50,000-\$99,999

Marriott International  
 Rooms to Go

### \$25,000-\$49,999

Ace Hardware  
 Coral Gables Fire Department  
 FIU Dance Marathon  
 Macy's Florida  
 Telefónica - USA

### \$10,000-\$24,999

Cartier Latin America & Caribbean  
 Diamond House  
 L'Oreal USA, Designer Fragrances Division  
 of Luxury Products  
 Bette Schifrin  
 WQAM

### \$5,000-\$9,999

Burger King Corporation/Have It Your  
 Way Foundation  
 Coral Gables Jewelers  
 Harbor Beach Resort Marriott  
 KB Toys  
 Moonshine Marketing  
 Passion Growers LLC/ Cheryl and  
 Jaime Peisach  
 Perry Ellis International, Inc.  
 Gilbert L. Porter Elementary  
 Premier Beverage Company  
 Nelson and Sharon Ramirez

### \$2,500-\$4,999

Aflac Incorporated  
 Barclay's Jewelers  
 Boca Bargoons  
 Elite Brands International  
 Embrace Life Children's Foundation  
 Lois Freeman  
 Robert Hudson  
 Papa John's Pizza  
 Natalie Moreau  
 Fred Moss  
 Publix Super Markets, Inc.  
 Riviera Middle School  
 Spirit Halloween Superstores  
 Brett Toister  
 Stearns Weaver Miller Weissler  
 Alhadeff & Sitterson, PA  
 Wisetouch Interiors

### \$1,000-\$2,499

Alicia Rose Victorious Foundation  
 AT&T  
 Barnes & Noble  
 Barbara Goleman Senior High  
 The Biltmore Cellar Club  
 Jon S. Brandt  
 Caitlin Butler  
 Cerner Corporation  
 Children's Skin Center, P.A./  
 Dr. Ana M. Duarte  
 Shannon Davidson  
 Jodi and Robert H. Dickinson  
 Doral Golf Resort and Spa –  
 A Marriott Resort  
 Everbloom Growers, Inc.  
 Federal Express Corporation  
 First Class Productions, Inc  
 Lili Gambogi  
 Interval International  
 Isabel Interian  
 Jared The Galleria of Jewelry  
 Kerzner International Resorts, Inc.  
 Levinson's Jewelers  
 LF Stores  
 Mandarin Oriental Miami  
 Miami Beach Chamber of Commerce  
 William R. Nash, Inc.  
 Philip Morris Usa  
 Puro papel  
 Racing For Kids  
 Repca USA Ltd, LLC.  
 Rossman, Baumberger, Reboso & Spier, P.A.  
 Rotary Club of Coral Gables  
 Rene Ruiz Couture, Inc.  
 Celia Sedaghat  
 Sprint Communications  
 St. Kevin Catholic School  
 Summerville Charter School  
 Tyson Law Firm  
 Ultra Pure Bottled Water, Inc.  
 Under The Canopy  
 Stephanie Urbina  
 V2Eparty Planners  
 Vida Brands Int – Phat Farm

### \$1-\$999

AAPSK (Pakistani Doctors)  
 Ron Abrams  
 A Gift Within, Inc.  
 AIA Gifts  
 The 94th Aerosquadron  
 Ajilon Staffing  
 Alf's Golf Shop

Allied Advertising Public Relations  
 All Medical Personnel  
 Kathy Almeida  
 American Home Mortgage  
 Elite Brands International  
 Americas Media Group  
 Assure A Cure Inc.  
 AT&T Wireless  
 Atvmiaxtreme  
 Avborne Heavy Maintenance  
 Wenceslao R. Baez, Jr.  
 Anjul Baid  
 Kenda Bailey  
 Teresita Barreiro  
 Barfly Whiffle Ball Tournament  
 Melissa Weaver Miller Weissler  
 Bass Pro Shop  
 Bears4Kids  
 Beckman Coulter/Employee Services  
 Bed Bath & Beyond  
 Jerry Benjamin  
 Warren Berger  
 Better Living Home Health Agency  
 The Big Cheese  
 The Biltmore Hotel  
 Blue Book Publishing Company, Inc.  
 Blue Dolphin Studios  
 Joanne Bogdon-Diaz and E. Angel Diaz  
 Melissa and Rafael Bonafonte  
 Bongo's Cuban Cafe  
 Boynton Beach P.D.  
 Norman Brammer  
 Doral Golf Resort and Spa –  
 A Marriott Resort  
 Eddie Britt  
 Emma and Sara Broad  
 Linda Brown  
 Hannah Brun  
 Sarah Caceres  
 Kate M. Callahan  
 Ada Castula  
 Theresa A. Catalano  
 Chai Lifeline  
 Change The World Project  
 Christ Congregational Church  
 The Coffee Man  
 Irene Colsky  
 Community Blood Centers of South Florida  
 Mary Conde  
 Cool-Breeze Air Conditioning  
 The Container Store  
 Aimee and Marcello Coppola  
 Coral Gables High School Interact Club  
 Creative Staffing, Inc.  
 Crossmark  
 Analiz Cruz  
 Ana Cuadra  
 Miss Cuban American 2007 –  
 Lissette Garcia  
 Dade County Federal Credit Union  
 Dairy Queen/Bird Road  
 David Williams Hotel  
 Deborah D'Angelo  
 Paula and Michael Daruna  
 Nicholas Davila  
 Sensei Mark Davis  
 Blanca Elena Delgado  
 Del Pilar Fernandez Family  
 Raul Diaz  
 Dick Gruenwald Associates  
 Zena M. and Jeffrey W. Dickstein  
 Dolce Entertainment  
 Tim Door  
 Do 1 Nice Thing

Maria Duque  
 John Dubois  
 Duffy's Tavern  
 Eagle Brands, Inc.  
 Eazypower  
 Echeverria Design Group  
 Eden Roc Renaissance Resort & Spa  
 Morgan Eismann  
 El Novillo Restaurant  
 Meri Ellis  
 EMC Medical Center  
 Israel Encio  
 Edgar Estrada  
 Maryuby Farah  
 Jacob Fein  
 Nina and Nick Feola  
 Dora Fernandez  
 Teresa Fernandez  
 Victor Fernandez  
 Arietys Ferrer  
 FIU – Early Childhood Club  
 FIU – Phi Sigma Sigma  
 Flanigan's Enterprises, Inc.  
 Flores Family  
 Maria, Jose, Tonito, Christy, Andy, Alf  
 Florida Marlins, L.P.  
 Norma Fraser  
 French Bistro  
 Susan and Douglas D. Gallagher  
 Jessica Garcia  
 Linda and John Genova  
 Gilda's Club South Florida  
 Girl Scouts Troop #181  
 Girl Scouts Troop #418  
 David Gohman  
 Miguel Gonzalez  
 Maria Granados  
 Gudino Family  
 Gulliver Schools  
 Jocelyn Gurland  
 Guttentag/Erickson  
 Hadassah-Mt. Scopus  
 Hair Cuttery  
 Hamilton Risk  
 Daniel Haldoupis  
 Mercy Haldoupis  
 Roberto Haldoupis  
 The Heat Group  
 Ronnie Heit  
 Nanci Hellinger  
 Heloisa Jewelry  
 Cristina Henderson  
 Frank Herbert  
 Grisel Hernandez  
 Homestead Air Force Base  
 Hooters – Fort Lauderdale  
 Hotel Intercontinental Miami  
 Hotel Victor  
 Humana  
 Hyatt Regency Coral Gables  
 Ideacom  
 Imperial Beauty Supply  
 International Links Miami  
 Investment Management Association  
 Isabel Interalan  
 Robert A. Isbits  
 Aura Jain  
 Jewish War Veterans  
 Marlene Juara  
 Doris Jui  
 Samuel P. Jones  
 D.J. and Steven Kerr  
 Key Club at Spanish River High School

Faheemah Khan  
 Elizabeth Kiss  
 Esther Klepach  
 James Knips  
 Steven Kozlowski  
 Krispy Kreme – Miami  
 Sara Kuper  
 Karen Landero  
 Carlos Latorre  
 Kevin Letize  
 Lewis B. Freeman & Associates. P.A.  
 Lifecell  
 Little Angels Christian School  
 Little Hoolie's Sports Bar & Grill  
 Maria Lopez  
 Clara Lorenzo  
 Ludlam Post Office  
 Mr. and Mrs. Heinz Luedeking  
 Ruby and Victor Lugo  
 Sue Lu  
 Lu Family  
 Susan Lujan  
 Tori Lutz  
 Lyons Corporate Park  
 Magic Hut, Inc.  
 Nancy Magner  
 Main Moon Buffet, Inc.  
 Dr. Maria Manville  
 Mario the Baker  
 Martin & Canonico  
 Alicia Martinez  
 Julia Martinez  
 Regina Martins  
 Khaaliid McMillan  
 Lisa Mendelson  
 Vanessa Mesa  
 Bryant Meyer  
 Teri & Marcel Meyer  
 Wendy Meyer  
 Miami Children's Hospital  
 Education Department  
 Miami Children's Hospital Staff and  
 Community Education  
 Miami Children's Hospital Talent and  
 Management Effectiveness  
 Miami Palmetto Senior High – Spanish  
 National Honor Society  
 Miami Seaquarium  
 Miami-Dade County Consumer Services  
 Department  
 Miami-Dade County Public Schools  
 Payroll Department  
 Miami Senior High – World Issues Club  
 A. Mirabito  
 Simon Mogul  
 Mom's Club of Kendall  
 Orlidia Montells  
 Susy and Adolfo Morales  
 Maurilio Morciogo  
 Susan and C. David Morton  
 Sara Muñoz  
 National Air Ambulance  
 Network Liquidators/1 Nation Technology  
 Novis Pharmaceuticals  
 Brenna O'Brien  
 Melanie Ortiz  
 Osceola Creek Middle School National Jr.  
 Honor Society  
 Outback Steakhouse – Tampa  
 Teresa and Miguel Palmer  
 Palmetto Elementary School  
 Second Grade Teachers  
 Paramount Automated Food Services, Inc.

The Pasta Factory  
 Patrinely Group  
 Rosy Pazos  
 Jason Pelberg  
 Alina Perez  
 Elizabeth Perez  
 Janine Perez  
 Kristi and Alberto J. Perez  
 Phi Sigma Sigma  
 Kayla Pickarski  
 Picnics  
 David Plummer & Associates  
 Giovanni Pofera  
 Ponce De Leon Middle School  
 Pope/American Legion  
 Linette Portugues  
 Vivieghne Posschelle  
 Alexis Pozo  
 Luis Prada  
 Project Sunshine  
 Alina Puig  
 R.J. Gator's  
 Simon Rafet  
 Real Live Properties  
 Lourdes Reich  
 Carly Reiger  
 Mary Jane Reilly  
 RE/MAX Unique Realty  
 Rafael Reyes  
 Ritz Carlton Hotels  
 Juana Rivera  
 Rockway Swim Club Foundation  
 Rodbenders Raw Bar & Grill  
 Fernando Rodriguez  
 Rod's Shim Myung Do – Martial Arts  
 Family Center  
 Lizy Roque  
 Jennifer and Ernie Roque  
 Gabriella and Javier Saez  
 Danica Samuels  
 Luis F. Sanchez  
 Gabriella Santalo  
 Salvatore Scalia  
 Seminole Ridge High School  
 Shavon Serrano  
 Jeffrey Shapiro  
 Leanne Shapiro  
 Gabriella Shyne  
 Norman Silva  
 Sofitel Miami  
 Helys and Ricardo Solana  
 Ariel Solorzano  
 Soroptimist International of Coral Gables  
 South Florida Paralegal Association  
 Southwest Miami High School  
 Kim Stone  
 Target  
 Texas de Brazil Churrascaria  
 Tristan Terselich  
 Connie and Dr. Christopher F. Tirota  
 Tobacco Road Inc.  
 Tony Roma's  
 Toys For Hospitalized Children  
 Hortensia Trias  
 Tropical Insurance Agency  
 Lisa Trujillo-Jacobson  
 Maria Tyler  
 Unicommerce  
 United States Blood Bank  
 University of Miami – Beta Alpha Psi  
 University of Miami School of Communication  
 University of Miami School  
 of Law Canes Angels Program

Unlimited Rehab Network  
 Elizabeth Vainder  
 Valencia South Miami Condominium  
 Vizcaya Museum and Gardens  
 Wal-Mart/North Miami Beach  
 Warren Henry Auto Inc.  
 Sharon Weaver  
 Teresa V-F and Lee Weintraub  
 Robbie Weir  
 West Elm  
 Westchester Spanish Church  
 Weston Hills Country Club  
 Wild Oats Marketplace  
 Adrian Williams  
 WPBT Channel 2  
 WWNN Radio  
 John Yearick  
 Gabriela Yorlando  
 Young Patroness of The Opera  
 Lee and Christopher Zoller  
 Zale's

The donor list reflects support received between January 1 and December 31, 2007. We apologize if we have inadvertently omitted or misprinted your name. Please direct questions or corrections to Sofia Durkee at 786-268-1829.

There are many ways you can help secure a healthy future for our children – through the gift of time, services, cash, stock, real estate, or by naming MCHF as a beneficiary in your will. For more information, please contact Meschelle J. Huether, Vice President of Estates, Gift Planning and Annual Fund, 786-268-1847 or mhuether@mchf.org, or visit our website at www.mchf.org.

Miami Children's Hospital Foundation (MCHF) is a separately incorporated 501(c) (3) charitable foundation. All donations to Miami Children's Hospital Foundation are tax deductible as allowed by law. MCHF, Registration No. CH2282, has complied with the registration requirements of Chapter 496, Florida Statutes, the Solicitation of Contributions Act.

A COPY OF THE OFFICIAL REGISTRATION AND FINANCIAL INFORMATION MAY BE OBTAINED FROM THE DIVISION OF CONSUMER SERVICES BY CALLING TOLL-FREE 1-800-435-7352 WITHIN THE STATE. REGISTRATION DOES NOT IMPLY ENDORSEMENT, APPROVAL, OR RECOMMENDATION BY THE STATE.

## Miami Children's Hospital 2007 Board of Directors

Rene V. Murai, Esq., Chairman  
Mr. Mario Trueba, Vice Chairman  
Mr. Ghislain Gouraige, Jr., Secretary  
Israel Alfonso, MD; Mr. Joe Arriola; Mr. Mark Blank; José Carro, MD;  
Anselmo Cepero-Akselrad, MD; Mr. Gary Gregory; Ms. Donna Huck;  
Mr. Robert Jordan; Mr. Manuel Kadre; Andrew Labbie, MD;  
Mr. Juan Carlos Mas; Christian C. Patrick, MD, PhD; Mr. Gene Prescott;  
José Perez-Rodríguez, MD; Mr. Thomas M. Rozek; Moises Simpser, MD;  
Roberto Warman, MD; Joanne M. Youngblut, PhD, RN

## Miami Children's Hospital Foundation 2007 Board of Directors

Mr. Mark Blank, Chairman  
Lucy Morillo, Esq., President  
Mr. Alan Ojeda, First Vice President  
Mrs. Teresa V-F Weintraub, Second Vice President  
Mr. J. David Scheiner, Treasurer  
Mr. Thomas M. Cornish, Secretary  
**Directors:** Mr. Karim Alibhai; Donald H. Altman, MD;  
Mrs. Constance M. Fernandez; Mr. Juan Carlos Mas;  
Mr. William L. Morrison; Mr. Mario Murgado; Kenneth J. Reilly, Esq.;  
Mr. Roberto Rocha; H. Allan Shore, Esq.; Ms. Susan M. Sibley;  
Eric W. Sulzberger, Esq.; Mrs. Judy Weiser; Mrs. Dawn White  
**Life Trustees:** Donald H. Altman, MD; Mr. Harry Hood Basset, Jr.;  
Mr. Mark Blank; Mrs. Florence Groover Frank; Mr. Abel Holtz;  
Mr. Albert H. Nahmad; Mr. Ricardo Pines  
**Ex-Officio Member:** Mr. Thomas M. Rozek  
**In Memoriam:** Ambassador David M. Walters

## Miami Children's Hospital 2007 Medical Executive Committee

Anselmo Cepero-Akselrad, MD, President  
Moises Simpser, MD, Vice President  
Abdulwahab Aldousany, MD; Cathy Burnweit, MD; Maria Franco, MD;  
Luis Gonzalez-Mendoza, MD; Ruben Gonzalez-Vallina, MD;  
Deise Granado-Villar, MD; Pablo Marcelo Laufer, MD; William I. Muinos, MD;  
Rigoberto Nunez, MD; Christian C. Patrick, MD, PhD; John Ragheb, MD;  
Otto Ramos, MD; Mario Reyes, MD; Manuel Soler, MD; Steven Stylianos, MD;  
Ernesto Valdes, MD; Jose L. Vargas, MD; Robert Vogt-Lowell, MD;  
Roberto Warman, MD;  
**Ex Officio:** Ms. Jackie Gonzalez, ARNP, Senior Vice President  
and Chief Nursing Officer;  
Mr. Kevin Hammeran, Executive Vice President & Chief Operating Officer;  
Mr. Thomas M. Rozek, President & Chief Executive Officer

## Miami Children's Hospital 2007 Senior Leadership Team

Mr. Thomas M. Rozek, President and Chief Executive Officer,  
retired Dec. 2007  
Mr. Kevin Hammeran, Executive Vice President and Chief Operating Officer  
Christian C. Patrick, MD, PhD, Chief Medical Officer, Senior Vice President  
for Medical and Academic Affairs  
Mr. Pedro Alfaro, Senior Vice President and Chief Financial Officer  
Ms. Jackie Gonzalez, MSN, ARNP, Senior Vice President  
and Chief Nursing Officer  
Kimarie Stratos, Esq., Senior Vice President and General Counsel  
Mr. Juan Gonzalez-Barroso, Vice President, Professional Services  
Ms. Nancy Humbert, Vice President of Strategic Business Planning  
and Public Affairs  
Mr. Robert Nowlan, Vice President, Support and Clinical Services  
Mr. José Perdomo, Vice President, Ambulatory Services  
Mr. Aristides Pallin, Chief Information Officer  
Ms. Ana Poveda, Chief Human Resources Officer

## MIAMI CHILDREN'S HOSPITAL 2007 DEPARTMENT CHIEFS AND DIVISION DIRECTORS

### CHIEF MEDICAL OFFICER/SR VP FOR MEDICAL & ACADEMIC AFFAIRS

DIRECTOR OF MEDICAL EDUCATION.....	Christian C. Patrick, MD, PhD.....	305/669-5811
PRESIDENT OF THE MEDICAL STAFF.....	Anselmo Cepero-Akselrad, MD.....	786/371-6259
VICE PRESIDENT OF THE MEDICAL STAFF.....	Moises Simpser, MD.....	305/662-8380
ANESTHESIOLOGY DEPARTMENT.....	Wm. Christian Bauer, MD, Chief.....	305/666-6511 x3415
DENTISTRY DEPARTMENT.....	Luis Llamas, DDS, Chief.....	305/662-7702
General Dentistry.....	J. Michael Heider, DDS, Head.....	305/566-5428
Oral and Maxillofacial Surgery.....	William Means, DMD, Head.....	305/667-1191
Orthodontics.....	Leonard Rothenberg, DDS, Head.....	305/598-8970
Pediatric Dentistry.....	Mark Webman, DDS, Head.....	305/666-2068
NEUROLOGY DEPARTMENT.....	Trevor J. Resnick, MD, Chief.....	305/662-8330
Neuropsychology.....	Gustavo J. Rey, PhD, Head.....	305/669-6503
ORTHOPAEDIC SURGERY DEPARTMENT.....	Wesley F. King, MD, Chief.....	305/662-8366
PATHOLOGY DEPARTMENT.....	Steven J. Melnick, MD, PhD, Chief.....	305/662-8248
PEDIATRIC MEDICINE DEPARTMENT.....	Deise Granado-Villar, MD, Chief.....	305/663-6844
Adolescent Medicine.....	Lorena M. Siqueira, MD, Director.....	305/663-6868
Allergy & Immunology.....	José Carro, MD, Interim Director.....	305/662-8272
Cardiology.....	Evan Zahn, MD, Director.....	305/662-8301
Clinical Genetics & Metabolism.....	Anthony Rossi, MD, Head, Cardiac Critical Care.....	305/662-8301
Critical Care Medicine.....	Mislen Bauer, MD, Director.....	305/663-8595
Dermatology.....	Andre Raszynski, MD, Director.....	305/662-2639
Emergency Medicine.....	Ana Margarita Duarte, MD, Director.....	305/669-6555
Endocrinology.....	Rodney Baker, MD, Clinical Director.....	305/666-6511 x3588
Gastroenterology.....	Samuel M. Richton, MD, Director.....	305/662-8398
Hematology/Oncology.....	Jesse Reeves-Garcia, MD, Director.....	305/661-6110
Hospitalist Services.....	Enrique Escalon, MD, Director.....	305/662-8360
Infectious Diseases.....	Mario Reyes, MD, Interim Director.....	305/668-5500
Neonatology.....	Otto M. Ramos, MD, Director.....	305/662-8378
Nephrology.....	Barry Chandler, MD, Director.....	954/838-2628
Preventive Medicine/Health Promotion.....	F. Amed Soliz, MD, Head of NICU.....	305/663-8469
Pulmonology.....	Felix Ramirez-Seijas, MD, Director.....	305/662-8352
Rheumatology.....	Deise Granado-Villar, MD, Director.....	305/663-6844
PEDIATRIC SURGERY DEPARTMENT.....	Moises Simpser, MD, Director.....	305/662-8380
PSYCHIATRY DEPARTMENT.....	Rafael Rivas-Chacon, MD, Director.....	305/663-8505
RADIOLOGY DEPARTMENT.....	Steven Stylianos, MD, Chief.....	305/662-8320
SURGERY DEPARTMENT.....	Americo Padilla, MD, Chief.....	305/663-8439
Cardiovascular Surgery.....	Nolan R. Altman, MD, Chief.....	305/662-8293
Neurosurgery.....	Deirdre Marshall, MD, Chief.....	305/662-8234
Ophthalmology.....	Redmond P. Burke, MD, Director.....	305/663-8401
Otolaryngology.....	John Ragheb, MD, Director.....	305/662-8386
Plastic Surgery.....	Roberto Warman, MD, Director.....	305/662-8390
Thoracic Surgery.....	Gaston de Cardenas, MD, Director.....	305/662-8316
Urologic Surgery.....	S. Anthony Wolfe, MD, Director.....	305/662-8234
TRAUMA SERVICES.....	Michel H. Nahmad, MD, Director.....	305/662-8320
LIFEFLIGHT® SERVICES.....	Rafael Gosalbez, MD, Director.....	305/669-6448
OPERATING ROOM.....	Malvin Weinberger, MD, Director.....	305/662-8320
	Andre Raszynski, MD, Director.....	305/662-2639
	Steven Stylianos, MD, Surgical Director.....	305/662-8320