



# New Name, Same Heart



A report to the community | 2015



In recognition of a generous pledge from Nicklaus Children's Health Care Foundation, Miami Children's Hospital was renamed Nicklaus Children's Hospital in 2015.

**Vision:** To be where the children are. **Mission:** To inspire hope and promote lifelong health by providing the best care to every child. **Values:** Collaboration. Responsibility. Empowerment. Advocacy. Transformation. Empathy.

**Operating Statements:**



We are a passionate team using the most advanced methods to care for children and support their families.



We raise funds and awareness for Miami Children's Health System to bring lifelong health, hope and happiness to children and their families.



We build innovative partnerships, products and services that enhance the lives of our customers.



We are an outstanding group of physicians bringing lifelong health and hope to children and families through innovative, compassionate care.



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Dear Friends:

2015 was a landmark year for Miami Children's Health System. It brought new collaborations and breakthrough advances, and most notably, a new name for our flagship hospital and network of outpatient centers. New name, same heart.

The newly renamed Nicklaus Children's Hospital is a tribute to the generosity of Jack and Barbara Nicklaus and their Nicklaus Children's Health Care Foundation. We are most grateful for their commitment to our health system and children around the world. Their \$60 million pledge will support the completion of our Advanced Pediatric Care Pavilion, which will enhance the care setting for children receiving treatment in our multiple intensive care units and their families.

The rebrand coincided with the hospital's 65th year of service to the region, which proved to be one of the most successful ever for inpatient and outpatient center volumes. It's clear that the community well understands: New name, same heart.

The heart of this organization is indeed a constant. We dedicate ourselves daily to being champions for children through care and service excellence, advocacy, collaboration and innovation.

Indeed, 2015 brought numerous affiliations with partners from as far north as Boston and as far south as Mexico. We always seek partners who share our passion for care leadership to make a difference for children both near and far.

Innovation was at the forefront with our acquisition of the latest robotic technology to support surgical excellence as well as patient safety, and the implementation of 3D printing of patient hearts to support surgical planning for complex cases.

We extend sincere thanks to our physicians, nurses, care and support staff, volunteers, donors and all members of the Miami Children's Health System family for another great year of serving children.

Sincerely,



**M. Narendra Kini, MD, MHA**  
Chief Executive Officer,  
Miami Children's Health System



**Mr. Alex Soto**  
Chairman,  
Nicklaus Children's Hospital



**Mr. Juan Carlos Mas**  
Chairman,  
Miami Children's Health System

Dear Friends:

At Miami Children's Health System, we define success by our ability to serve the families seeking our world-class pediatric services in search of hope and healing for children. 2015 was another remarkable year for our system and its flagship, Nicklaus Children's Hospital. We helped an unprecedented number of children through the compassionate and expert care of our medical, nursing and clinical staff.

Indeed, the hospital that I have called home for my entire medical career turned 65 years young in 2015. Our 65th year of excellence in pediatrics was celebrated with a new name – Nicklaus Children's Hospital – to honor Jack and Barbara Nicklaus and the Nicklaus Children's Health Care Foundation and their commitment to children.

The new heart and bear emblem representative of our affiliation with the Nicklaus family brings us full circle. Through the years we have been recognized as "the hospital with the heart." The heart is now part of our logo symbolism along with the Nicklaus bear, which underscores the strength of the science employed by our physicians and clinical team.

Success is defined by the many stories of children helped through our care practices. Children such as Teegan, who arrived to the hospital in 2015 from Minnesota seeking hope after being diagnosed with an inoperable heart condition. The skilled team of The Heart Program devised a novel surgery that has given Teegan hope for a brighter tomorrow.

The Brain Institute holds a place in the hearts of families worldwide. A reunion of patients from the institute's epilepsy program drew more than 200 families from cities and towns across the country. Our success in helping children with complex epilepsy is one of the crowning achievements of our nationally ranked neurology and neurosurgery program.

Our academic distinction is marked by the training of the next generation of pediatricians and pediatric specialists. A total of 84 pediatric residents and 33 subspecialty fellows are trained each year to ensure the availability of physicians needed to care for children.

It is a great privilege to lead and work with a medical staff that is committed to innovate, diversify and adopt new best practices. This fine group of clinicians, researchers and academicians is essential to our definition of success.

With gratitude,

**Deise Granado-Villar, MD, MPH**  
Chief Medical Officer,  
Senior Vice President of Medical and Academic Affairs





**A Long and Celebrated History**

In honor of the hospital's 65th year, marked in 2015, let's take a walk through time, starting at the very beginning.

The hospital serves as a center for polio victims until Dr. Jonas Salk develops the cure for the disease in 1955.

**Early 60s:** Variety Children's Hospital becomes a haven for young Cuban refugee children who need medical care.

The hospital opens its first intensive care unit.

It also offers the first post-graduate training course in pediatrics. Today the annual conference draws pediatricians from around the world.

Ambassador David M. Walters activates the Miami Children's Hospital Foundation.

A new 213,000-square-foot hospital is dedicated, featuring a freestanding pediatric trauma center, one of only two in the region.

The hospital's George E. Batchelor Research and Academic Pavilion opens.

Miami Children's becomes the first hospital in the United States to offer Radio Lollipop, an in-house radio station.

The Big Apple Circus® Clown Care program is launched, featuring specially trained entertainers who work to help hospitalized children.

The hospital becomes one of the first pediatric facilities in the nation to achieve Magnet designation from the American Nurses Credentialing Center.

Miami Children's Hospital Doral Outpatient Center begins serving patients.

Miami Children's forges what becomes a transformational relationship with the Nicklaus Children's Health Care Foundation, leading to the opening of the Miami Children's Nicklaus Care Center in western Palm Beach County.

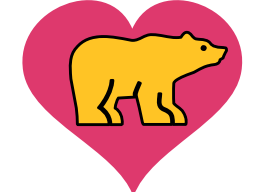
Miami Children's opens three new outpatient centers, including Miami Children's Nicklaus Outpatient Center in Legacy Place, Palm Beach Gardens, Miami Children's Midtown Outpatient Center and Miami Children's Miramar Outpatient Center.

Construction is completed on the new Miguel "Mike" B. Fernandez Family Pediatric Trauma Center, which enables the hospital to serve more children in need of critical medical attention.

A new Telehealth Command Center opens on the main campus, enabling the hospital to serve children around the world.



VARIETY CHILDREN'S HOSPITAL



1950 1955 1958 1960 1964 1965 1979 1982 1983 1986 1991 1992 1995 1996 1998 2000 2001 2003 2006 2008 2009 2010 2011 2012 2013 2014 2015



March 20: Variety Children's Hospital opens to the public, fulfilling the vision of Dr. Arthur Weiland, who organized the acquisition of land for the new hospital.



The hospital becomes a teaching hospital to prepare doctors in the field of pediatrics.



Variety Children's Hospital begins a \$2.5 million expansion, increasing its bed count and adding new outpatient facilities.



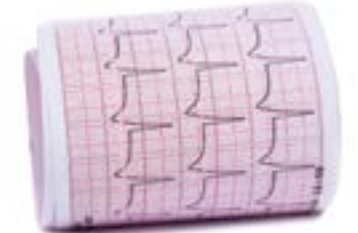
The hospital creates one of the first Child Life programs, providing child development experts to enhance the care experience for patients.



Variety Children's Hospital is renamed Miami Children's Hospital.



Miami Children's opens a Bone Marrow Transplant Unit.



The Heart Program at Miami Children's Hospital is expanded with the opening of the region's first pediatric Cardiac Intensive Care Unit.



Miami Children's Hospital Dan Marino Outpatient Center opens in Weston, Florida.



Miami Children's Brain Institute is founded.

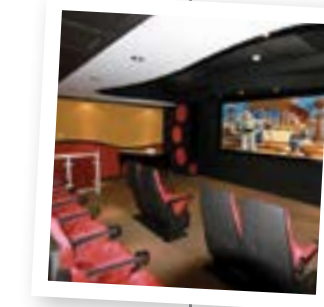
Miami Children's Hospital Palmetto Bay Outpatient Center begins serving children in South Dade.

Miami Children's Rehabilitation Services - Miami Lakes opens.



A new 68,000-square-foot Ambulatory Care Building is completed.

Miami Children's Hospital affiliates with Florida International University College of Medicine to support pediatric medical education.



The Michael Fux Family Center opens on the main campus, offering services and conveniences to delight patient families, including a movie theater, laundry facilities, kitchen, library and more.

Miami Children's Hospital West Kendall Outpatient Center opens its doors.

Miami Children's Hospital breaks ground on the planned 212,000-square-foot Advanced Pediatric Care Pavilion. The new structure will offer an enhanced care environment for children receiving critical care treatment and their families.

Together For The Children, The Campaign For Miami Children's, a capital campaign, is launched to support development of the Advanced Pediatric Care Pavilion and other endeavors.



Miami Children's Health System is established as the umbrella organization for the hospital, the network of outpatient centers, the employed physician group and several business ventures.

Miami Children's Hospital Miami Lakes Outpatient Center opens.



Miami Children's Hospital is renamed Nicklaus Children's Hospital, in honor of a \$60 million pledge from the Nicklaus Children's Health Care Foundation.



## New Name, Same Heart: A 65-Year Young Story of Hope, Healing and Love

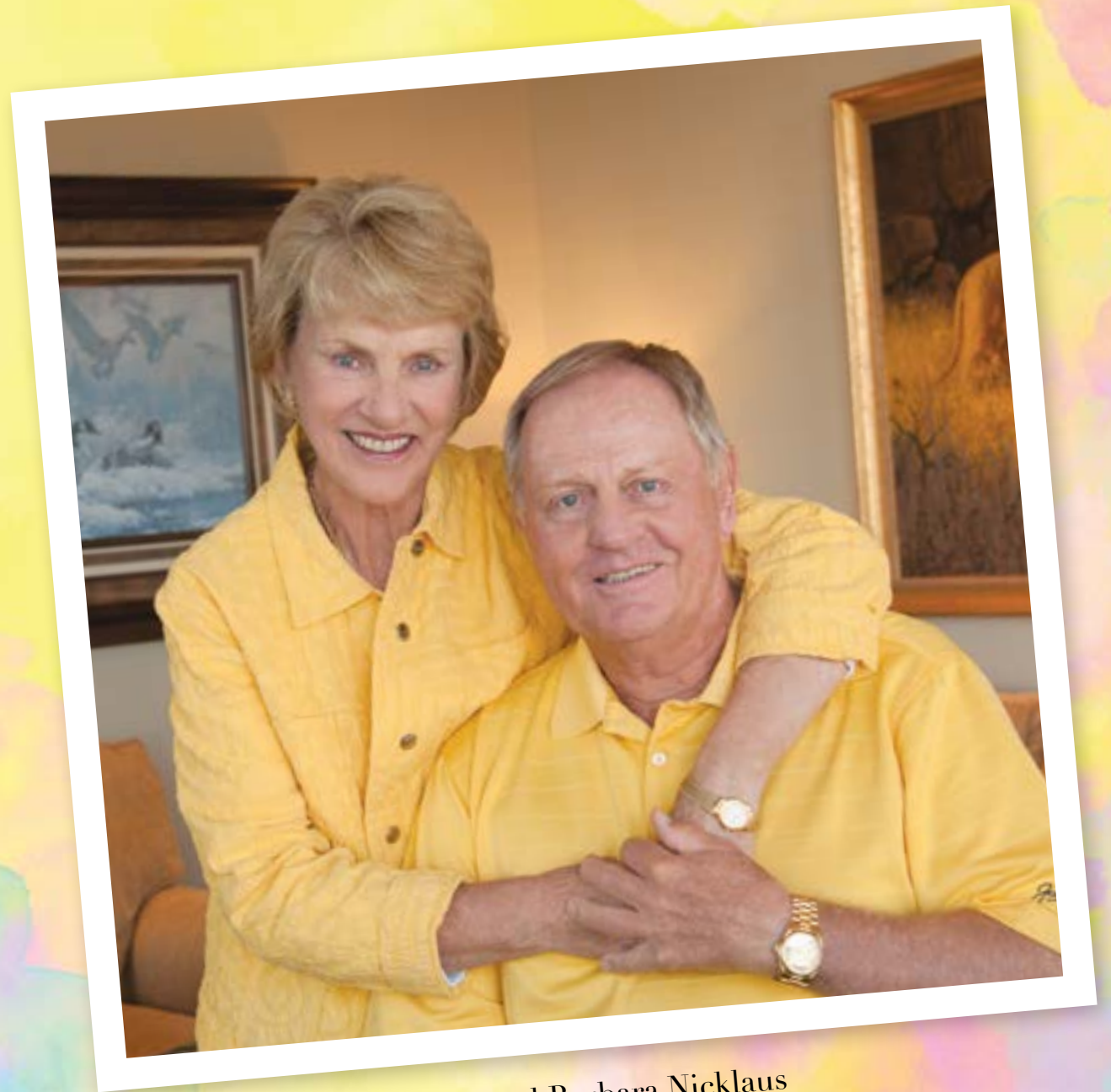
### The Nicklaus Children's Health Care Foundation Inspires a New Name for Beloved Hospital

Our story has a beginning, but no end. Many chapters and countless heroes, but one single unifying message of love and hope. It's the story of the "hospital with the heart," which grew from beginnings as Variety Children's Hospital to achieve international renown as Miami Children's Hospital. Each year brought new stories of lives saved and prayers answered through the skill and expertise of hospital clinicians. And then, on the eve of the hospital's 65th anniversary came a new name and new logo for a beloved organization.

### New name. Same heart.

In 2015, the hospital celebrated its 65th year with the unveiling of a new hospital logo which combined the baby and the globe emblem long associated with Miami Children's Health System with the Golden Bear symbol representing golf icon Jack Nicklaus. In 2015, Jack and Barbara Nicklaus and their Nicklaus Children's Health Care Foundation made a \$60 million pledge to the health system. In appreciation for their generosity, the hospital and its network of outpatient centers now proudly bear the Nicklaus name.

"We are deeply honored that our name will be associated with a healthcare organization that so many know and trust throughout the world," said Jack and Barbara in a joint statement. "Children are our region's most precious and vulnerable resource. We have heeded a call to make a difference for all children in need and have found a worthy partner in Miami Children's Health System."



Jack and Barbara Nicklaus





## Together For The Children Campaign Achieves New Heights

What a year! When people come together for a good cause, remarkable things happen. Never was that more true than in 2015 as the *Together For The Children* Campaign, spearheaded by Miami Children's Health Foundation, achieved an important milestone by surpassing its initial \$150 million goal, thanks in large part to the generous pledge from Jack and Barbara Nicklaus and the Nicklaus Children's Health Care Foundation. The



Nicklauses further embraced the *Together* movement by serving as campaign chairs.

The ongoing *Together For The Children* Campaign, which has entered its second phase,

supports the mission and vision of the hospital. Priorities include the construction of the Advanced Pediatric Care Pavilion, a landmark on the Nicklaus Children's main campus, as well as key hospital programs including research, The Heart Program and Brain Institute, the Department of Orthopedic Surgery, Cancer Center and more.

"We thank the thousands and thousands of loyal supporters who helped us achieve this remarkable milestone," said Lucy Morillo, President of Miami Children's Health Foundation. "This is a dream come true for the children and families of our community and beyond, ensuring that we address pressing funding needs so that we can continue to heal and transform lives."



## Nicklaus Children's Ranks Among the Best

In 2015, Nicklaus Children's Hospital once again boasted more pediatric specialty programs ranked among the best in the nation than any other hospital in Florida.

In the 2015-16 *U.S. News & World Report* "Best Children's Hospitals" rankings, the hospital had seven ranked programs, including one listed among the elite top 10 in the nation.

Nicklaus Children's 2015-16 rankings are as follows:

- Neurology & Neurosurgery, #7
- Neonatology, #13
- Pulmonology, #21
- Orthopedics, #33
- Cardiology & Heart Surgery, #34
- Diabetes & Endocrinology, #39
- Gastroenterology & GI Surgery, #42

"All of us at Nicklaus Children's Hospital are honored to again be recognized as the home of some of the nation's top pediatric subspecialty programs," said Dr. Narendra Kini, Chief Executive Officer of Miami Children's Health System. "This leadership is a tribute to our physicians, nurses and staff for their devotion to pediatric care excellence and innovation. We look ahead to new opportunities to serve and innovate in the care of children and families in the region and beyond."

For the 2015-16 rankings, *U.S. News* sent surveys to 183 pediatric centers to obtain clinical data in 10 specialties and asked 150 pediatric specialists in each specialty where they would send children requiring advanced care. A total of 116 children's hospitals submitted data for the rankings. For the full rankings and methodology, visit <http://health.usnews.com/besthospitals/pediatric-rankings>





## Nicklaus Children's Again Among Top Training Facilities

Nicklaus Children's Hospital was again ranked in 2015 among *Training* magazine's "Top 125 Training Organizations." Every year since 2006, the hospital has been included in the rankings, which recognize organizations that invest in employee development, innovative learning solutions, creative web-based training solutions, leadership development programs and more.



## Miami Children's Health System Among '50 Best Workplaces for Diversity'

Great Place to Work® and *Fortune* have recognized Miami Children's Health System as one of the 50 Best Workplaces for Diversity in 2015. This is an exceptionally notable honor as recognition is based on employee assessments of the quality and inclusiveness of the workplace.



"Miami Children's Health System is honored to be recognized for our diverse workforce. This is testament to our commitment to fostering an exceptional work environment in which all employees are valued as individuals," said Michael Kushner, Senior Vice President and Chief Talent Officer for Miami Children's Health System.

The health system and the 49 other winning companies were selected based on evaluations submitted by more than 128,000 women and 69,000 minority employees on Great Place to Work's Trust Index® employee survey.





## Health System Named One of 'Healthiest Companies in America'

When your business is healthcare, it's nice to be recognized for having a healthy workforce.

Miami Children's Health System was selected as one of the "Healthiest Companies in America" by Interactive Health, the country's leading provider of health management solutions. The system was one of 158 honorees from across the United States recognized for implementing life-changing preventive healthcare in the workplace, such as the health system's innovative "Lose to Win" weight management program which has made a lasting impact on participating employees.

The health system helped transform and even save the lives of employees by offering wellness programs that combine thorough health evaluations with fast, personalized results. Over 3,000 system employees participated in the Interactive Health program. Based on results, the health system identified individuals at risk and developed tailored wellness programs to help employees improve their health.



## Nicklaus Nurses Win 2015 Magnet Prize®

### Humpty Dumpty Falls Prevention Program™ is a Winner

Nicklaus Children's Hospital nurses are the recipients of one of the top honors that can be bestowed on a nursing team. The hospital was awarded the American Nurses Credentialing Center's 2015 Magnet Prize®, sponsored by Cerner, a global leader in healthcare technology.

This award recognizes innovative nursing programs and practices at ANCC Magnet-designated organizations and was granted in honor of Nicklaus Children's groundbreaking Humpty Dumpty Falls Prevention Program, developed by nurses and now in use in hospitals around the globe.

"The dedicated and talented nurses of Nicklaus Children's continue to demonstrate their dedication, and commitment to clinical excellence and patient safety with the innovative development of the Humpty Dumpty Falls Prevention Program. Hospitalized children around the globe are safer today, thanks to this program," said Jackie Gonzalez, Senior Vice President and Chief Nursing Officer.







## Building a Better Healthcare World for Children

If you build it, they will come. This enduring cinematic phrase has always resonated for Miami Children's Health System and its growing network of outpatient centers extending from Palm Beach County to southern Miami-Dade. Indeed, no sooner are new service centers built, they quickly become essential parts of the South Florida community.

Case in point: 2015 brought the opening of a service first for the health system. The Miami Children's Hospital Ambulatory Surgery Center, the region's first and only dedicated pediatric ambulatory surgery center, quickly became a popular choice for families of children undergoing minor surgical procedures. The 36,000-square-foot center, located on the Florida International University Modesto A. Maidique campus, now serves patients five days a week. It represents a collaboration between Miami Children's Health System and a group of physician partners to enhance access to world-class pediatric surgical care for the pediatric population.

"The new center was created with the needs of our patients and families in mind. Studies show that patients and families generally prefer the scale and convenience of an outpatient center when undergoing a minor procedure," said center Medical Director Dr. Chad Perlyn.

### **A View to the Future with Pavilion Topping Off**

Construction teams at Nicklaus Children's Hospital took it to the top in 2015, with the completion of the outer shell of the planned Advanced Pediatric Care Pavilion on the main campus near Coral Gables.

A "topping off" ceremony was held to celebrate this milestone in the construction of the planned 213,000-square-foot pavilion slated to open in 2016. Once complete, the six-story structure will offer an enhanced care environment for children and families, including three state-of-the-art intensive care units to replace existing units. Most patient rooms will be family-centered care spaces, offering an enhanced environment for children with critical healthcare needs.

The Cardiac Intensive Care Unit will occupy the second level, with the third and fourth levels housing the Pediatric Intensive Care Unit and Neonatal Intensive Care Unit respectively. The fifth level will feature a new neurology/neurosurgery unit, while the sixth level will house hematology-oncology services. The ground floor will feature family amenities and outdoor respite spaces adjacent to the first-floor lobby.

### **West Bird Outpatient Center**

As 2015 came to a close, construction teams were putting the finishing touches on the new Nicklaus Children's Hospital West Bird Outpatient Center. The center, the system's ninth outpatient center, is located at 11449 SW 40 Street (Bird Road) and offers walk-in pediatric urgent care and X-ray services for babies, children, teens and young adults up to 21 years old. Services are provided by board-certified pediatric physicians for minor injuries and illnesses daily from 11 a.m. to 10 p.m.





## Reaching North, South, East and West to Enhance Pediatric Care



Miami Children's Health System formed partnerships with collaborators from all major points of the compass in 2015, with the goal of sharing pediatric expertise to benefit children both near and far.

### **North: Brigham and Women's and Jupiter Medical Center**

The health system and Boston-based Brigham and Women's Hospital announced plans to explore the development of a comprehensive high-risk fetal and newborn medicine program at Nicklaus Children's Hospital to care for healthy mothers who are expecting a baby with complex medical issues. Experts from the internationally renowned Brigham and Women's will share guidance and protocols and opportunities for training and education to support opening a jointly branded high-risk fetal labor and delivery unit at Nicklaus Children's Hospital in 2017.

"Brigham and Women's Hospital is a leading provider of fetal and newborn care, including the diagnosis and treatment of newborn babies with complex medical issues," said Dr. M. Narendra Kini, Chief Executive Officer at Miami Children's Health System. "We are eager to bring their expertise to Nicklaus Children's Hospital with the goal of developing a comprehensive and patient-focused facility for women with high-risk fetal pregnancies and their babies."

In addition, the hospital continued its partnership with Jupiter Medical Center, a 327-bed community hospital in northern Palm Beach County. In 2015, Nicklaus Children's teams assisted Jupiter Medical in establishing a 12-bed pediatric unit that opened in January 2016. The Nicklaus teams helped develop care and service protocols for the new unit, which was funded by the Lawrence J. and Florence A. De George Charitable Trust and Nicklaus Children's Health Care Foundation.

### **South: Latin America**

Miami Children's Health System in 2015 announced a collaboration with the State of Mexico – the most populous state within the Latin American nation – to offer telehealth consults to support the care of children, particularly newborns. This is the first of several partnerships being discussed with the State of Mexico. As a regional leader with outstanding telehealth capabilities the health system is an attractive pediatric subspecialty partner within the region.

### **East: VitalMD and The Miami Medical Center**

Miami Children's Health System and VitalMD® Group Holding, LLC forged a partnership to develop Florida's first and only women's and children's clinically integrated network, Conecta™ Health Network. Conecta is the

culmination of an effort to improve access to high-quality maternal and pediatric care by establishing a clinically integrated network of providers, hospitals, outpatient facilities and ancillary services working together to improve and maintain the health of the people in their communities.

As 2015 came to a close, The Miami Medical Center – a joint venture between Miami Children's Health System and other collaborators – prepared to open its doors, offering a luxurious care environment and commitment to service excellence that makes it stand apart within the market. The new 67-bed hospital, located near West Miami, is made possible through an affiliation between Miami Children's Health System; Nueterra, a global organization with expertise in developing and managing successful healthcare facilities; and VitalMD Group Holding, a large, privately held multispecialty physician group; as well as many independent adult care subspecialists. The new hospital does not offer pediatrics, beyond nursery care for healthy newborns. All pediatric care is provided at Nicklaus Children's Hospital.

### **West: Golisano Children's Hospital**

In 2015, Golisano Children's Hospital of Southwest Florida and Nicklaus Children's Hospital, pediatric care collaborators for more than four years, announced plans to build an urgent care and ambulatory care center in Collier County. The new 17,000-square-foot facility will include the area's first and only urgent care center dedicated solely to pediatrics. It will also offer comprehensive pediatric services to the community including physical, occupational, speech/language and audiology services. In addition, Golisano Children's Hospital will relocate certain specialty services currently available at its Pediatric Specialty Clinic on Immokalee Road to the new facility.







## Raising the Fiscal Fitness Bar

As a healthcare system responsible for sustaining the region's leading pediatric safety net hospital, Miami Children's Health System is a vigilant steward of its resources. After all, fiscal fitness is essential to meeting the challenge of serving the region's most vulnerable children.

2015 was a banner year for the health system, which earned A+ standing from both Fitch Ratings and Standard & Poor's credit-rating agencies.

Highlights of the year also included:

- A 2.5 percent increase in commercial payors, as a percentage of the total payor mix. The hospital still provides care for a patient population that is largely served by Medicaid, at 69 percent of the total.
- A 12.6 percent growth in services at its expanding ambulatory center network
- A 5.6 percent increase in inpatient/observation cases
- A 7.5 percent increase in surgical cases
- A 7 percent reduction in expenses per adjusted patient day

Tim Birkenstock, Chief Operating Officer, said, "When we succeed in managing our expenses and increasing our service reach and margin, it is a win for the children and families of our community. We are pleased to use gains to enhance service offerings to the betterment of the community we are privileged to serve."



## Pediatric Specialists of America: New System Entity Represents Employed Practitioners



The Miami Children's Health System family announced a new enterprise in 2015. Pediatric Specialists of America was formed to represent the health system's employed practitioners, including physicians, dentists, psychologists, nurse practitioners and physician assistants.

The new organizational structure offers operational advantages for the health system's more than 200 employed practitioners, affording increased opportunities for practitioner involvement in decision making through the Pediatric Specialists of America board and committees. It also supports growth of subspecialty practices in markets beyond Florida.

"The establishment of Pediatric Specialists of America is in alignment with a trend among health systems nationwide," said Dr. Leonard Feld, the newly appointed President. "The structure is aimed at leveraging the employed practitioners in managed care contracting and aggregating clinical outcomes."

### Dr. Leonard Feld, New President of Pediatric Specialists of America

Dr. Leonard Feld joined Miami Children's Health System in 2015 as President of Pediatric Specialists of

America. He brings to the position more than 35 years of experience in pediatric medical practice, medical research, teaching, and healthcare leadership.

Dr. Feld most recently served as Senior Medical Director of the Pediatric Specialists of the Carolinas Healthcare System Medical Group and Senior Academic Chair of Pediatrics for Carolinas Healthcare System in Charlotte, North Carolina. He has also served as Chief Medical Officer and Endowed Chair in Pediatrics at Levine Children's Hospital, also in Charlotte.



Dr. Feld had a longstanding academic practice in pediatric nephrology in New York, New Jersey and North Carolina. He has published extensively and has served as the editor of numerous pediatric books. He has been on editorial boards for the

American Academy of Pediatrics, on national leadership committees, and is course director of both pediatric and pediatric nephrology board-certification courses.

Dr. Feld received his medical degree and a doctorate in pathology from the State University of New York at Buffalo School of Medicine. His fellowship in pediatric nephrology was completed at Albert Einstein College of Medicine. He also earned a master's degree in medical management from Carnegie Mellon University in Pittsburgh.







## Telehealth Brings Healthcare to the Workplace

Today, technology puts answers and entertainment at our fingertips and commodities are just an overnight delivery away. Is it any wonder that consumers and employers also want a faster, more efficient way to receive routine healthcare?

Miami Children's Health System in 2015 continued to break new ground in convenient healthcare delivery via telehealth partnerships with employers throughout Florida that bring care directly to the workplace.

In 2015, the hospital began partnerships with Crowley Maritime in Jacksonville, Palm Beach County Schools, and Seminole Hard Rock Hotel and Casino to offer workplace telehealth consults.

Private teleconsults with a Nicklaus Children's Hospital advanced registered nurse family practitioner are facilitated through health stations placed at a centralized workplace or office locations designated by the sponsor. The health stations, staffed by a Nicklaus Children's attendant, feature a stethoscope, scale, blood pressure cuff, otoscope, magnascope, pulse oximeter and thermometer that stream medical information via private, secure videoconferencing.

"We are delighted that we continue to find business partners eager to enhance healthcare access for their employees," said Nancy Humbert, Senior Vice President of Ambulatory Services and External Affiliations. "This is a win for everyone, with fewer employees needing to take time away from work for assessment of minor health concerns. Often, a prescription can be called in to address minor skin conditions or illnesses, enhancing access to treatment," she said.







## Bringing Care Directly to South Florida Communities

For peace of mind, what could be better than having a Nicklaus Children's Outpatient Center right in the neighborhood?

Clearly, the health system's community-based centers, which offer a range of pediatric services, are a valued resource to families, with total visits for 2015 up by 12.5 percent – a record!

Miami Children's Health System features Nicklaus Children's Outpatient Centers extending from southern Miami-Dade to Palm Beach County, with locations in Doral, Miami Lakes, Midtown, Miramar, Palm Beach Gardens, Palmetto Bay, West Kendall, Weston and now West Bird (which opened in early 2016). Offerings include pediatric rehabilitation services, imaging services, subspecialty physician appointments and after-hours urgent care services (available at eight of the nine sites).





## Miami Children's Health Foundation 2015 Highlights



### Signature Fundraising Events Make a Difference

From a glittering award-winning gala to a spirited community run/walk, Miami Children's Health Foundation hosted an inspiring array of annual signature fundraising events in 2015 to benefit the children and families at Nicklaus Children's Hospital.



### Diamond Ball: Diamonds Are Forever

More than 800 supporters came together at the JW Marriott Marquis Miami for Diamond Ball: Diamonds Are Forever, the foundation's annual gala. This signature event raised more than \$3 million, including announced gifts. Armando Christian "Pitbull" Pérez, global music

superstar, brought his electric presence to the stage as he was inducted into the Ambassador David M. Walters International Pediatric Hall of Fame. Pérez was honored for his support as Celebrity Ambassador of the *Together For The Children* campaign as well as his passion for making a difference in the community and in the lives of children worldwide.

### The 5th Annual Miami Children's Health Foundation 5K Run/Walk Presented by Sabadell United Bank

This event brought together 5,500 runners, walkers and spectators for the fun-filled event in Coral Gables. Since its inception, the MCHF5K has raised more than \$2 million for Nicklaus Children's Hospital. The MCHF5K Hero, cancer survivor Melanie, inspired participants to cross the finish line and support children like her.

### 33rd Annual Nicklaus Children's Hospital Corporate Golf Invitational

At the 33rd Annual Nicklaus Children's Hospital Corporate Golf Invitational Presented by Stearns Weaver Miller, hundreds of business and community leaders, and volunteers came together for the families and children of Nicklaus Children's Hospital. Adding to the excitement in 2015 was the attendance by the "first family of golf," Jack and Barbara Nicklaus, chairs of the *Together For The Children* campaign.

### 4th Annual Wine, Women & Shoes Presented by Sergio Rossi

The 4th Annual Wine, Women & Shoes Presented by Sergio Rossi brought together more than 600 of Miami's most philanthropic and fashion-forward ladies at the JW Marriott Marquis Miami. The sold-out event raised more than \$600,000 and guests were treated to a wine tasting, a silent auction, as well as a fashion show by Neiman Marcus Coral Gables. The highlight of the luncheon was the uplifting story of Nicklaus Children's patient Gracie, who was diagnosed with Down syndrome and a congenital heart condition prior to her birth.



### Walters Legacy Society – Celebrating Commitment and Generosity

By remembering Miami Children's Health Foundation in philanthropic planning, individuals join the Walters Legacy Society and help ensure that children recover from illness, reach important milestones and achieve their full potential in health and life.

The Walters Legacy Society was named for Miami Children's Health Foundation's founder Ambassador David M. Walters who, after the death of his beloved granddaughter from leukemia, vowed no child would ever need to leave South Florida to receive world-class care. A planned gift – such as a bequest, trust or gift annuity, or by making the foundation a beneficiary of a life insurance or 401k plan – helps secure the future of Miami Children's Health Foundation to benefit the children for years to come.

The foundation is grateful to thoughtful individuals like Gladys M. Stewart, who in 2015 left a legacy in the form of a gift from the heart. The generous philanthropist visited Nicklaus Children's Hospital years ago and was moved by what she saw. In her will, she left a gift of \$1.25 million to help children who receive care at Nicklaus Children's. The hospital's pediatric care center was named the "Gladys M. and Frederick Stewart Pediatric Care Center" in honor of Stewart and her late husband. Through this gift from her estate, she will be providing comprehensive care to deserving children at Nicklaus Children's Hospital. Her caring heart and commitment to children has established a legacy that will live on forever. Together, anything is possible.





## 'Please Don't Leave Me' Campaign Aims to Keep Children Safe

It's a haunting statistic: on average, every eight days a child dies from heatstroke after being left behind in a vehicle.

On an 80-degree South Florida day, the temperature inside a car can spike 19 degrees in only 10 minutes, with the heat rising with each passing minute.



Nicklaus Children's Hospital, Safe Kids of Miami-Dade County and Miami-Dade County Public Schools teamed up in 2015 to launch the "Please Don't Leave Me" campaign which will provide parents and caregivers across South Florida with a visual tool – reminder tags that can be hung from the rearview mirror – and helpful tips in an effort to prevent hot car tragedies.

"Heatstroke can happen to anyone, anytime and anywhere, especially in South Florida," said Dr. Jefry Biehler, a system Emergency Department physician and chair of pediatrics for the Florida International University School of Medicine. "A child's body

heats up three to five times faster than an adult's body, making a little one much more susceptible to heatstroke. That is why it is imperative that parents never leave a child unattended in a vehicle," he said.

The tags were made available through Nicklaus Children's outpatient centers throughout Florida as well as through Head Start and Early Start programs offered through the public school system.







## Saving Little Hearts Via Three-Dimensional Printing

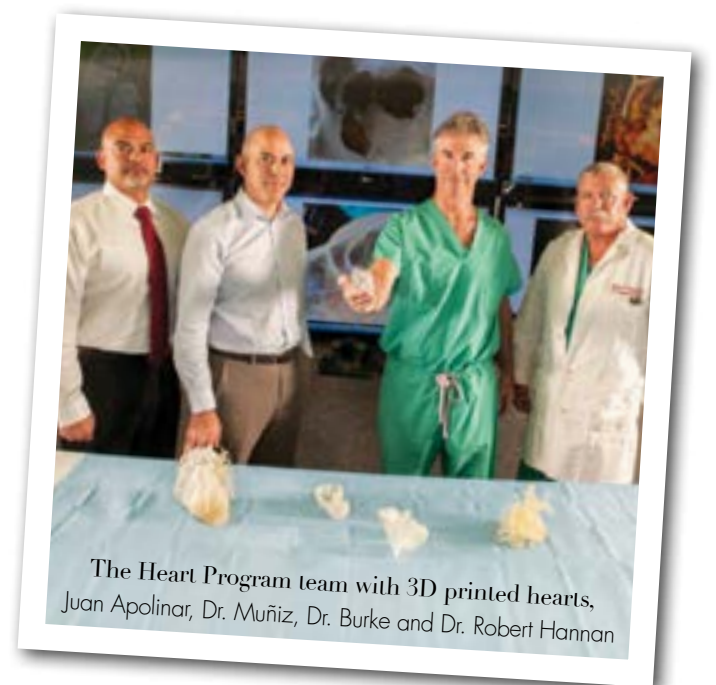
Creative problem solving has always been a hallmark of The Heart Program at Nicklaus Children's, which routinely provides treatment for children with some of the most complex heart anomalies in the world.

In 2015, that creativity took on a new dimension with the addition of a 3D printer to produce life-sized models of the hearts of patients, giving the surgical team an advantage in planning for complex surgeries, including cases that were once thought to be inoperable.

Nicklaus Children's teamed with Stratasys Ltd., a leading global provider of 3D printing and manufacturing solutions, and Advanced RP, a 3D printing and rapid prototyping provider, to bring this technology to the patients and families of South Florida and beyond. The Objet Eden260VS is one of the newest 3D printers on the market and most versatile of its kind.

Dr. Redmond Burke, Director of Cardiovascular Surgery for The Heart Program says, "These life-sized three-dimensional models enable us to hold and manipulate the smallest arteries, veins and valves of the heart, and envision and plan complex repairs. We intend to measure the impact of this technology on our surgical precision and outcomes."

"3D printing allows us to view the heart better than any photographic image. Having this technology at our fingertips opens doors to new treatment methods for the patients and families we serve. The possibilities are endless," said Dr. Juan Carlos Muñiz, Director of Cardiac MRI for The Heart Program.



The Heart Program team with 3D printed hearts,  
Juan Apolinar, Dr. Muñiz, Dr. Burke and Dr. Robert Hannan



## Robots Are the Way of the Future at Nicklaus Children's

They may not be as appealing as the famed Star Wars droids—R2-D2 and Sphero BB—8—but the robots that landed at Nicklaus Children's Hospital in 2015 hold promise to become a child and family's best friends.

### Robotic Surgery Technology

Nicklaus Children's became the first pediatric hospital in Florida to acquire the da Vinci® Xi™ Surgical System. This robotic technology can be used across a spectrum of minimally invasive surgical procedures, including general pediatric, urologic, thoracic, cardiac and gynecologic surgery.

Pediatric general surgeons and urologic surgeons on the medical staff of Nicklaus Children's use the equipment for a variety of procedures. Physicians on the staff include several who are among the most experienced in the region in performing robotic surgery.

The da Vinci system supports a less-invasive technique than traditional surgery. Procedures are always performed entirely by a surgeon. Benefits generally associated with da Vinci surgery include:

- Shorter hospital stay
- Reduced blood loss
- Reduced complications
- Reduced need for narcotic pain medicine
- Faster recovery
- Reduced scarring

For more information on the da Vinci® Xi™ Surgical System, please visit [www.davincisurgery.com](http://www.davincisurgery.com)

### Germ-Zapping Robot

Also, in 2015, the hospital acquired a Xenex germ-zapping robot, the most advanced disinfection technology available to enhance the cleanliness of the operating rooms. The hospital was the first pediatric facility in South Florida to utilize the equipment, which destroys contagious superbugs in just minutes.

The Xenex germ-zapping robot uses pulsed xenon ultraviolet (UV-C) light to effectively eliminate harmful superbugs, including clostridium difficile, methicillin-resistant staphylococcus aureus (MRSA), influenza and ebola. This portable device is being used as an extra layer of patient protection in Nicklaus Children's operating rooms after hospital staff has done a thorough cleaning of the area. The Xenex room disinfection system has been credited with helping U.S. healthcare facilities reduce rates of infection.



Dr. Fuad Alkhoury,  
with da Vinci® robot

## Celebrating 15 Years of Clown Care®

When a child is in the hospital, smiles and laughter can be almost as important as the latest breakthrough treatments.



In 2015, Nicklaus Children's celebrated 15 years of its Big Apple Circus Clown Care® with a Quinceañera party, a Spanish coming of age celebration held on a child's 15th birthday.

Clown Care® clown doctors are specially selected professional performers who are trained to work in the sensitive hospital environment. In partnership with medical staff, they use juggling, comedy, magic and music to help ease the stress of illness and aid in patients' healing. Clown doctors visit all parts of the hospital – inpatient units, emergency department, and outpatient clinics – infusing laughter and play as natural parts of life, even in a hospital.



Daniel Snelgrove, MD,  
is pursuing a residency in neurology,  
thanks to a 2003 surgery at the Brain  
Institute to curb his relentless seizures.



## A New Life for Daniel: From Grand Mal Seizures to Graduating Medical School and Beyond

Daniel Snelgrove was struggling during his junior year of high school. The epileptic seizures that had begun when he was 12 were getting increasingly violent and frequent, forcing the South Carolina teen to leave school in the spring of 2003.

Talk about a turnaround: In 2015, Daniel was seizure free and a medical school graduate pursuing a residency in neurology at the Medical University of South Carolina in Charleston, a transformation made possible by a 2003 surgery at the Brain Institute at Nicklaus Children's Hospital.

Like so many who come to the internationally renowned Brain Institute in search of hope for children with medically resistant epilepsy, Daniel's family had spent years pursuing treatment in their home state. Doctors in South Carolina had attempted first one anticonvulsant drug and then another, but each time Daniel's seizures would eventually resume.

A Brain Institute medical team led by neurologist Dr. Michael Duchowny and neurosurgeon Dr. Glenn Morrison determined that brain surgery could offer

Daniel a brighter future. An imaging study pinpointed a previously undetected area of malfunctioning tissue in his parietal lobe. Following brain-mapping surgeries to ensure that removing the problem tissue would not disrupt critical brain functions, Daniel was cleared for surgery to remove the lesion in August of 2003. Today he remains seizure free.

Without seizures or antiepileptic medications, Daniel began to fulfill his academic promise. "I was an average student in high school," he recalls. "But soon complex ideas became more clear," leading to his success in college and acceptance to medical school at the University of South Carolina.

Today, Daniel – Dr. Snelgrove – looks forward to giving back through a career as a neurologist. "I can certainly relate to patients with neurological challenges and hope that this will serve me well in practice," he said.



## Saving Teegan: A Family's Journey in Search of Hope

It was news no parent should ever have to hear. After welcoming identical twin girls into the world in 2015, Cassidy and Chad Lexcen of Chaska, Minnesota learned that one of their newborns had an inoperable heart condition. Tiny Teegan was sent home, along with her thriving sister Riley, so that the family could spend together what little time Teegan might have.

"We lived thinking that any time she went to sleep, she might not wake up again," recalls Cassidy, mother of four. "And we did everything we could to make sure she never cried, because we were afraid the strain might be too much for her struggling heart."

Though Teegan grew only a few pounds during her first three months, a stark contrast to her twin sister, the critically ill baby stunned her family and pediatrician with each day she survived. Her will to live spurred her family to search for a miracle.

A review of innovative pediatric heart centers led the family to contact The Heart Program at Nicklaus Children's Hospital, which welcomed the Lexcens with open arms. After an assessment by the care team, it

was revealed that Teegan had only a single lung and hypoplastic left heart syndrome, essentially half a heart.

Dr. Redmond Burke, Director of Cardiovascular Surgery, used novel 3D technology to plan a complex surgery. During the seven-hour procedure, he rebuilt Teegan's aorta with donated human heart tissue, connecting the aorta and pulmonary artery and placing a shunt from the right ventricle to the right pulmonary artery.

After the December 10 surgery, the entire Lexcen family celebrated Christmas in Miami. Teegan will need to have another operation in the years ahead, a process typical of children born with hypoplastic left heart syndrome.

"Teegan is a fighter," said Chad Lexcen. "We are grateful for The Heart Program team for giving her the chance she needed."

Teegan Lexcen  
now has a rebuilt heart  
thanks to 3D technology.





Kira Boucas is cancer free, thanks to a bone marrow transplant at Nicklaus Children's.



## A Cancer Cure for Kira

Kira Boucas, 13, can say "I beat cancer" in four languages: English, Portuguese, Italian and Spanish. The budding linguist and aspiring make-up artist (at least for the moment) is happy to have cancer in the rear view mirror after a 2014 bone marrow transplant that cured her of acute lymphocytic leukemia, a disorder that begins in the body's blood-forming cells.

When Kira was first diagnosed in January 2010, the Broward-based family immediately sought care at Nicklaus Children's Cancer Center, the region's largest provider of pediatric cancer care services.

"We appreciate that there is an entire team of caregivers, doctors, nurses and infusion specialists," said Jorge Boucas, Kira's father. "It was reassuring that they have so many to weigh in on her treatment and focus on what's best for Kira."

After a round of chemotherapy in early 2010 under the care of Dr. Guillermo DeAngulo, all seemed well with the upbeat preteen. Kira's health was so solid that Jorge felt comfortable moving with her to Italy in 2012, where young Kira quickly absorbed the Italian language. In early 2013, the family relocated to California. It was there, after a follow-up visit with an oncologist, that they received the unwelcome news that Kira's cancer had returned.

Jorge didn't hesitate. He quickly moved back to South Florida. "We wanted to return to Nicklaus Children's and Dr. DeAngulo for help in planning the next phase of Kira's care," he said.

A plan was soon devised with consultation from Dr. Kamar Godder, Director of the Blood and Marrow Transplant Program. Dr. Godder recommended that the child undergo a bone marrow transplant, which would provide her with a new immune system capable of producing healthy blood cells.

Kira was the ideal candidate. An unrelated bone marrow donor match was quickly found. And after treatment, Kira didn't experience any of the complications that can often occur while the body is rebuilding an immune system following a transplant.

What's more, Kira has some great memories of her years in treatment. A highlight was the summer sleep-away camp for children who have received cancer treatment at Nicklaus Children's. The medically supervised camp, sponsored by United Order True Sisters, provides fun activities along with opportunities for children to bond with others who have had similar medical experiences.

"Kira has stayed really positive throughout this experience," Jorge recalls. "She inspires me every day."



## Surgery Puts Sarah Back on Track

Sarah Hudson has never been one to let anything hold her back. Not a genetic condition that resulted in her being hospitalized for much of the first seven years of her life, or disease-associated spinal curvature. Whatever Sarah has dreamed of doing, swimming, diving, running marathons or dancing, she has simply made it happen.

Sarah was born with Noonan syndrome, a genetic condition that can result in spinal curvature and other abnormalities. She underwent her first surgery for scoliosis at age 13 with the Center for Spinal Disorders at Nicklaus Children's Hospital. Soon after, she was back enjoying her favorite activities, including dancing and participating in school swim and dive teams. She later took up marathon running.

In 2015, during a routine follow-up visit with the Center for Spinal Disorders, Sarah, then a college senior, learned that she needed another spinal fusion procedure, due to changes that had occurred associated with Noonan syndrome. Sarah didn't bat an eye. In the fall of 2015, she arranged to finish classes at the University of Miami early so that she could undergo surgery in November.

In 2016, with clearance from her surgeon, Dr. Jahangir Asghar, she was back running marathons and later celebrated her graduation with friends and family.

"I truly am so grateful for all of my doctors at Nicklaus Children's. I wouldn't be where I am today without them," said Sarah, who plans to pursue graduate studies to become a child psychologist.

Sarah Hudson is back running marathons after a 2015 spinal surgery at Nicklaus Children's.







## Patient Initiatives: Inspiring Others to Join the Fight

Nothing tells the story of how Nicklaus Children's touches lives quite so well as hospital patients and their families.

Miami Children's Health Foundation's Patient of the Month program shares the journeys of families whose children have received care at the renowned hospital.

Patients featured in 2015 included Kellen, Devin, Gracie, Isabella, Melanie, Felix, Jimmy, Dayana, Izabella, Annabella and Maya, whose stories are available on the foundation website.

The Patient of the Month initiative has led to enduring philanthropic collaborations. Patients and their families have been inspired to attend fundraising events, provide testimonials, and also serve as spokespersons and donors.

Another patient initiative is the annual Carlin Family Nicklaus Children's Hospital Prom. In 2015, the foundation celebrated the 2nd Annual Carlin Family Nicklaus Children's Hospital Prom, inspired and funded by Chanin and Adam Carlin, who have committed funding to the prom for five years.

The 2015 prom was truly a night to remember with a theme of Swingin' Rockin' & Rollin', a tribute to the hospital's 65th Anniversary. The evening provided 95 attendees the opportunity to experience a once-in-a-lifetime event. Wearing prom dresses and tuxes provided by generous sponsors, the teens danced the night away, forgetting their conditions if only for one night.



## Working Today to Prepare Tomorrow's Pediatricians

Among Nicklaus Children's Hospital's most important roles is training and molding the next generation of pediatric specialists to ensure that they are ready to serve the children of today and tomorrow.

Founded as early as 1958, and accredited in 1965, the hospital's pediatric teaching program is the largest in the Southeast, providing top-quality training for 84 pediatric residents and 33 subspecialty fellow trainees annually in 14 pediatric subspecialties.

Pediatricians and subspecialists who received training at Nicklaus Children's are now practicing throughout the nation and in countries around the world.

### Highlights of the 2015 training program include:

- Nicklaus Children's residency program consistently maintains one of the very top American Board of Pediatrics pass rates among programs in the state of Florida, according to results shared on the board website.
- Sixty percent of the 2015 residency program graduates went on to accept prestigious subspecialty fellowships.
- Equally important, the remaining 2015 graduates went on to pursue careers in primary-care pediatrics, with several securing positions right here in the South Florida community.

Nicklaus Children's also supports the pediatric community by keeping practitioners informed of the latest developments in the field of pediatrics and helping prepare pediatricians for board recertification through live courses and online education. The hospital further supports the new generation of trainees and physicians by investing in technology to bring educational content directly to the practitioner through the iLearnPeds platform, a web- and cloud-based, continuing medical education-compliant, multimedia digital library.

What's more, for 51 years, the hospital has hosted "Perspectives in Pediatrics," the longest-standing pediatric postgraduate course in the nation. More than 800 pediatricians from all over the world come to South Florida annually to participate in this renowned program, which features experts from around the globe. The hospital's Pediatric Board Review Course has been offered for 19 years and has been instrumental in preparing pediatricians from all over the U.S. to pass their board recertification. The course is recognized by the American Board of Pediatrics as an approved maintenance of certification activity.





## Research For a Brighter Tomorrow

When hope is in short supply for critically ill children and their families, breakthrough medical research can offer a chance for a brighter tomorrow. Miami Children's Research Institute, with more than 200 active protocols for 2015, is the region's largest provider of pediatric clinical research, pursuing protocols of potential emerging treatments and ongoing assessments of prevailing interventions to ensure the best possible care for children the world over.

2015 was a milestone year for the institute, which joined other leading Florida research organizations to form OneFlorida Clinical Research Consortium. The consortium is comprised of 22 hospitals, 914 clinical practices and 4,100 physicians with a shared goal of advancing new care options and enhancing outcomes for children. OneFlorida is among 13 research collaboratives throughout the U.S. to have joined the National Patient-Centered Clinical Research Network.

Other highlights of 2015 include:

### Assessing New Treatments for Children with Complex Epilepsy

Children with Dravet or Lennox-Gestaut syndromes often experience relentless seizures that cannot be managed through conventional methods. In 2015, the Nicklaus

Children's Brain Institute participated in several Food and Drug Administration (FDA)-approved investigations to assess the safety and efficacy of cannabidiol in the care of children with these complex disorders. The hospital was part of a placebo-controlled study and later an open-label extension study to assess whether this promising substance reduces seizures in this patient population.

### Planning for Medical Intervention of Tomorrow

Personalized medicine – treatment specifically tailored to an individual patient – is widely regarded as the future of healthcare. Miami Children's Research Institute is helping pave the way through a pharmacogenomics study to assess variation in a gene that impacts how well the body uses certain drugs. Families of children identified as having either a poor, normal or ultra-rapid metabolism are participating with genetic and pharmacogenomics specialists to assess the genotype frequencies and learn parents' views on using genomic information in pediatric healthcare. Knowledge garnered promises huge benefits for the future, as treatments can be targeted to ensure the best possible care for each individual child.

### Assessing Long-Term Outcomes Following Scoliosis Treatment

Nicklaus Children's Hospital is a regional leader in providing surgical intervention for children with idiopathic scoliosis, or curvature of the spine. To assess the long-term impacts, the surgical and research team created a data registry in 2008 to follow patients and assess their well-being over a lifetime. In 2015, the program met with patients following up 10 years after surgery. This ongoing work contributes to medical knowledge about the safety and impact of treatment.

### Supporting Breakthrough Therapy for Leukemia

A study conducted in part at Nicklaus Children's Hospital Cancer Center led to the 2015 Food and Drug Administration designation of a new breakthrough therapy for acute lymphoblastic leukemia. The designation of inotuzamab ozagmacin as a breakthrough therapy followed a clinical trial that compared the antibody-drug to standard-of-care chemotherapy.

For information about open studies at Nicklaus Children's Hospital, visit [www.nicklauschildrens.org/research](http://www.nicklauschildrens.org/research)



## 2015 Community Benefits

### Miami Children's Health System: The Children's Champion

Miami Children's Health System is committed to being the *Children's Champion*. We live that commitment daily, contributing to the families of our beloved community in ways both big and small. Our caring hearts and hands provide millions of dollars in uncompensated medical care annually for disadvantaged families, as well as enrichment programs to enhance the lives of children with special medical needs.

We are proud to make a difference each and every day. Here's how:

### An Economic Force in Miami-Dade County

Miami Children's Health System contributes to the local economy in many ways. The health system employs a workforce of more than 3,550 employees. During 2015, the hospital contributed approximately \$68 million in construction spending to the local economy for projects paving the way for its planned new Advanced Pediatric Care Pavilion.

### Providing a Safety Net for Children

Nicklaus Children's Hospital is the state's leading provider of healthcare services for medically needy children. Each year the health system contributes from \$16 million to \$20 million in uncompensated care. It's part of Nicklaus Children's role as a regional safety-net facility, providing care for uninsured and underinsured

children who need the pediatric specialty services that have earned the hospital stature among the nation's best pediatric hospitals. In addition to uncompensated care, 69 percent of patients are funded by Medicaid or a Medicaid HMO. We are indeed here for the children!

### Training Tomorrow's Pediatric Specialists

At Nicklaus Children's Hospital, the next generation of pediatricians and pediatric subspecialists is already hard at work. The hospital is proud to be the largest provider of pediatric medical education in the southeastern United States, offering training for 84 pediatric residents and 33 subspecialty fellows annually. Contributions to physician and nursing education include a high-tech pediatric simulation program featuring child-size medical mannequins that duplicate the physiological responses of children.



### Primary Care

Nicklaus Children's provides primary care and a medical home to the Medicaid population through its Pediatric Care Center located on the hospital's main campus. The Pediatric Care Center offers full-service pediatric and adolescent primary and specialty care for children from infancy up to 21 years of age. The center, which hosted about 11,165 visits in 2015, provides comprehensive, coordinated and family-centered clinical care with the goal of supporting families in the promotion of children's health and the prevention of childhood diseases. The Pediatric Care Center accepts all types of insurance, including Medicaid. For those without insurance, a sliding-scale payment structure is in place based on ability to pay.

### Pediatric Dental Services

Nicklaus Children's is a regional leader in providing dental services – including outpatient services and surgical services – to medically underserved children and adolescents. The demand for these services exceeds capacity. The Pediatric Dental Residency Program, situated at Nicklaus Children's Hospital Doral Outpatient Center, provided care for approximately 24,856 patient visits in 2015, while a new Adolescent Dental Program hosted 2,351 visits.

### Medical Outreach to Serve Those in Need

**Health Connect in our Schools:** Through this program, funded by The Children's Trust, Nicklaus Children's



provides staffing for 12 clinics in the Miami-Dade County Public School system, offering primary care, first aid, vision, height/weight, body mass index screenings, and assessment and referral as needed. The nurses not only offer primary care services for students, but also offer health education to parents and school staff on topics of interest. During the 2014-2015 school year, the program managed more than 2,440 visits.

**Supporting New Mothers in Caring for Babies:** To help new mothers meet the needs of premature babies, the hospital partnered with The Children's Trust to provide parenting work groups for first-time mothers, teen mothers, and mothers with babies in the hospital's Neonatal Intensive Care Unit. The focus of the program is to support new parents in understanding the importance of bonding and attachment with babies.



## Classes and Programs to Promote Children's Well-Being

Several Nicklaus Children's departments – including the Department of Learning and Development, Trauma Services, Rehabilitation Services and the Child Life Department – work collaboratively to offer a variety of health- and safety-related classes and programs for parents, caregivers and children. Topics include:

- Breastfeeding
- Child life community field trips
- Child safety seat inspection station, offering inspections of safety seats for proper installation, product recalls and appropriateness for the age of the child
- CPR for parents and caregivers
- Diabetes management for children and teens
- First aid
- Infant massage
- Parenting skills
- Pool safety
- Presurgical orientations "Scrub Club"
- Safe Sitter Program (8-hour program that instructs teens in caring for small children)
- Safety health fairs (offered on campus and on location)
- Safety on Wheels rallies, available on request to inspect wheeled craft for safety and teach children about riding safely, including use of helmets
- Sibshops offering interactive activities and support for siblings of children with chronic health conditions
- Swimming lessons



## Specialty Camps Brighten Lives of Children with Chronic Illnesses

As part of a holistic approach to the care of critically ill children, Nicklaus Children's Hospital offers a series of annual special camps that have enriched the lives of thousands of children from South Florida and beyond. Programs offer children with special needs the chance to enjoy activities and friendships with children with similar needs in a safe and supportive setting. Offerings include:

- Camp Funrise, a specialty camp for children with arthritis and related conditions conducted by the hospital's Division of Rheumatology. The free week-long summer camp is for children ages 8 to 12 whose special needs make it impossible for them to attend other camps.
- Camp Superstar, a weekend overnight camp for children affected by craniofacial differences and their families. The camp, for children ages 8 to 15, offers fun activities and camaraderie with other children and families with similar life experiences.

- Diabetes Youth Camp, a week-long camp for children ages 6 to 12, managed by the Department of Endocrinology. Children participate in managing their health, while having fun with other children with diabetes.
- Camp United Order True Sisters, a seven-day sleep-away camp for children ages 7 to 17 who have cancer. The camp helps the children develop self-reliance while forming bonds with other children with cancer.
- Ventilation-Assisted Children's Center (VACC) Camp, a week-long camp for children requiring ventilation assistance and their families.
- Camp DMC, a multi-week therapeutic day camp for children with autism and related disorders. The program provides fun-filled activities to enhance each child's social and communications skills.

## Supporting Families of Hospitalized Children

When a child is hospitalized, the stress on the family can be enormous. To help support families of children in its care, Nicklaus Children's offers a network of support services ranging from lodging near the hospital to free meals and special services to reduce stress.

- Nicklaus Children's Devonshire Apartments feature 20 apartment units located two blocks from the hospital. Units are made available to families from beyond Miami-Dade County at minimal cost.
- Free meals from the hospital's cafeteria are made available to disadvantaged families of hospitalized children.
- Taxi vouchers are made available to provide transportation for disadvantaged families.
- Free parking is offered in the hospital's parking garage and a free shuttle service helps families navigate the campus.

- Nicklaus Children's hospital features a full-service family resource center. The Michael Fux Family Center offers amenities, including laundry services, a movie theater, computer stations, library, exercise room, kitchen, children's art and video center, showers and lockers, a breastfeeding room, massage and hair services, and an ongoing calendar of activities including scrapbook-making, classes on health topics and other diversions for patients and their families. All services are offered to families without charge.
- Educational tools, internet access, a hospital guide and numerous entertainment options are available to hospitalized patients and their families through the GetWellNetwork®. Options available include movies on demand, television channels, games, storytelling and music as well as tools for sharing information about the family's needs, expectations and satisfaction with services.

- Nicklaus Children's offers several play rooms and teen rooms to enhance the care experience for children and families. The hospital's large play room includes an outdoor screen-enclosed area. Two teen rooms are furnished with teen-friendly equipment.





- Specially trained therapy dogs and their owners visit children at the hospital several times per week.
- The Big Apple Circus *Clown Care*® brings laughter and joy to the bedsides of hospitalized children.
- Child Life Specialists are available to help children understand what to expect while they are in the hospital, provide them with ways to normalize the environment through coping and distraction, and facilitate play and interaction with other hospitalized children. These specialists also help children and families become familiar with the hospital prior to admission, and provide instruction about the diagnosis and pending treatments.
- MCHTV, available in patient rooms and hospital waiting areas, includes child-friendly segments on health, travel, cooking, weather, news, sports and entertainment.

### Helping Special Olympians Fulfill Dreams

Doctors and caregivers from Miami Children's Health System annually provide support for Special Olympics Florida, offering medical screening for prospective Special Olympic athletes to ensure they are healthy enough to participate in competitive sporting events. Each year the health system conducts several health screening events in which candidates undergo medical assessment of vital signs, vision and hearing and other measures that can impact ability to safely compete.

### Helping Children Develop Work Skills

Nicklaus Children's Hospital participates annually in a number of programs to help children develop work skills. Project Victory, a collaborative program with Miami-Dade County Public Schools, provides opportunities for special-needs teenagers to gain life skills through work. The goal is to support the teens in acquiring skills that can help them secure jobs upon graduation.

In addition, the hospital participates with Miami Senior High School's medical magnet program, providing learning opportunities for students interested in careers in nursing and other medical pursuits.

### Teaching the ABCs of Health and Wellness: HealthTeacher

Nicklaus Children's is partnering with school districts in Miami-Dade, Broward and Palm Beach counties to teach children how to incorporate health and wellness into their lifestyles. The hospital makes available online a health curriculum developed by HealthTeacher. The program was designed for kindergarten through high school students with topics ranging from good nutrition to bicycle safety. Among HealthTeacher offerings is GoNoodle, a program of desk-side interactive fitness activities that enhance learning and wellness.

### A Website with a Difference

The Nicklaus Children's Hospital website, [www.nicklauschildrens.org](http://www.nicklauschildrens.org), offers a wide range of health information content for children and families as well as consumer information, including links to consumer websites, referencing food and children's product recalls. During 2015, the site experienced a 42 percent increase in overall referral web traffic user sessions and a 232 percent increase in online appointment requests.

### Sponsorships to Benefit Children

The health system provides funding support for programs and activities that benefit children, including the Junior Orange Bowl, the world's largest youth festival, which includes annual youth competitions in athletics and other pursuits such as singing, art and writing. In addition, the hospital provides first aid services for more than a dozen athletic competitions held throughout the region.





## 2015 Awards and Recognition



### National

#### Nicklaus Children's Pediatric Specialty Services Again Ranked Among the Best in the Nation

Seven Nicklaus Children's subspecialty programs were again ranked among the best in the nation, according to *U.S. News & World Report's* 2015-16 "Best Children's Hospitals" rankings. No other hospital in Florida had more ranked pediatric programs. Nicklaus Children's also had the most ranked specialties of any hospital in South Florida and is the only hospital in the state to have a program (Neurology & Neurosurgery) included among the nation's top 10.

#### Hospital's Humpty Dumpty Falls Prevention Program™ Receives Top Magnet Prize®



Nicklaus Children's was the winner of the American Nurses Credentialing Center's 2015 Magnet Prize, a prestigious accolade that recognizes innovative nursing programs and practices in ANCC Magnet-recognized organizations. Nicklaus Children's was honored for its Humpty Dumpty Falls Prevention Program, which has shown to be an effective tool in the prevention of unintentional injury due to falls and is used in hospitals around the world.

#### Becker's Hospital Review Names Nicklaus Children's Among Top Places to Work in Healthcare



Nicklaus Children's was again ranked by *Becker's Hospital Review* among the top 150 places to work in healthcare. Those honored are chosen based on benefit offerings, wellness programs, commitment to diversity and inclusion, professional development opportunities and environments that promote employee satisfaction and work-life balance.

#### Health System Recognized Among 'Healthiest Companies in America'



Miami Children's Health System was recognized as one of the "Healthiest Companies in America" by Interactive Health, the country's leading provider of health management solutions. The system was among honorees from throughout the United States recognized for implementing life-changing preventive healthcare practices in the workplace.





### IDG's Computerworld Names Nicklaus Children's to 2015 List of 100 Best Places to Work in IT



IDG's Computerworld recognized Nicklaus Children's on its 2015 Best Places to Work in IT listing. The hospital was one of 100 top organizations selected for challenging their IT staffs while providing great benefits and compensation. Nicklaus Children's has been recognized in the list since 2012.

### Diabetes Center Receives Education Certification

The American Association of Diabetes Educators has granted accreditation to the Diabetes Center in the Division of Endocrinology at Nicklaus Children's Hospital. This accreditation requires the development and standardization of a diabetes self-management curriculum especially for children, along with quality metrics in outcomes for this patient population.

### Dr. Nolan Altman Wins Gold Medal Award

Dr. Nolan Altman, Chief of the Radiology Department at Nicklaus Children's, has received the Gold Medal Award from the American Society of Pediatric Neuroradiology. The award, the society's most distinguished honor, recognizes those who have made extraordinary contributions to enhance the development and stature of pediatric neuroradiology.

### Dr. Marisa Azaret Named Sentinel Award Recipient

Dr. Marisa Azaret, Clinical Director of the Division of Psychology at Nicklaus Children's and host of CNN en Español's *Vive la Salud con la Dra. Azaret*, is the recipient of a 2015 Sentinel Award for a health program she developed on autism. The Sentinel Awards are presented in partnership with the Centers for Disease Control and Prevention.

### Hospital Photographs Selected for National Children's Hospitals Photo Exhibit

Two photographs by Edgar Estrada, Senior Medical Photographer at Nicklaus Children's, were selected for inclusion in the 2015 Children's Hospitals Photo Exhibit, a national competition administered by the Children's Hospital Association. The presentation celebrates children's hospitals and their commitment to the health of all children.



## Regional



### Nicklaus Children's Receives Three 'Kids Crown' Awards

Nicklaus Children's received three 2015 *South Florida Parenting Kids Crown Awards*. The recognition includes:

- Miami-Dade Best ER Hospital: Nicklaus Children's Hospital
- Multiple Counties Best Urgent Care: Nicklaus Children's Urgent Care Centers
- Miami-Dade Best Physician/Medical Office: Dr. Parul Jayakar/Nicklaus Children's Hospital

Kids Crown winners are nominated and chosen annually by the readers of *South Florida Parenting*.

### Special Olympics Florida Honors Nicklaus Children's for Commitment to Health of Athletes

Special Olympics Florida of Miami-Dade County presented Nicklaus Children's with an award for its ongoing commitment to providing medical screenings and health support to athletes with intellectual disabilities. The hospital began partnering with Special Olympics Florida in 2013 to provide sports physicals to athletes interested in participating in Special Olympics events.

### Dr. Chad Perlyn Elected President of Plastic Surgeons Organization

Dr. Chad Perlyn, attending plastic surgeon at Nicklaus Children's and Chief of the Division of Plastic Surgery for Florida International University College of Medicine, has been elected President of the Greater Miami Society of Plastic and Reconstructive Surgeons.

### Nicklaus Children's Achieves Stage 6 Recognition for Electronic Medical Record Adoption

Nicklaus Children's achieved Stage 6 on the Electronic Medical Record (EMR) Adoption Model created by HIMSS Analytics, which provides advisory services to healthcare organizations. The adoption model was created by HIMSS in 2005 to help healthcare organizations in its database evaluate the progress and impact of electronic medical record systems for hospitals in the HIMSS Analytics™ Database.

### Nicklaus Children's Named to InformationWeek Elite 100



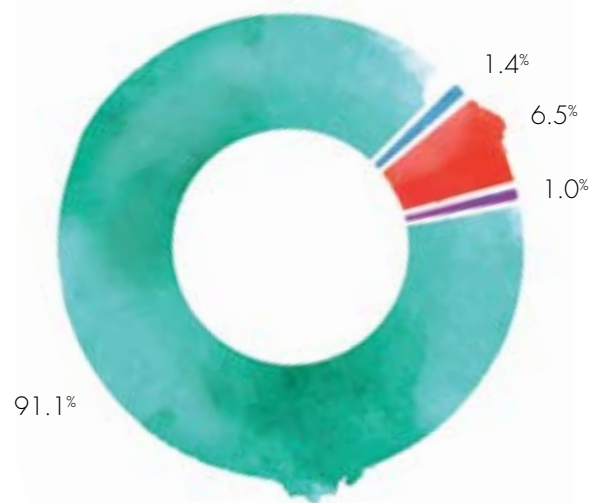
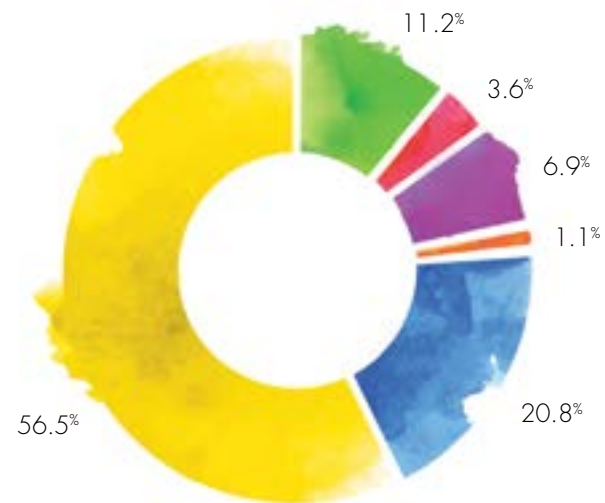
Nicklaus Children's was again ranked by InformationWeek in its Elite 100 List for 2015. This list ranks the top business technology innovators in the U.S.



# 2015 Financial and Statistical Highlights

## 2015 Expenses

- Salary and Benefits
- Supplies
- Malpractice and Other Insurance
- Depreciation and Amortization
- Interest
- Other

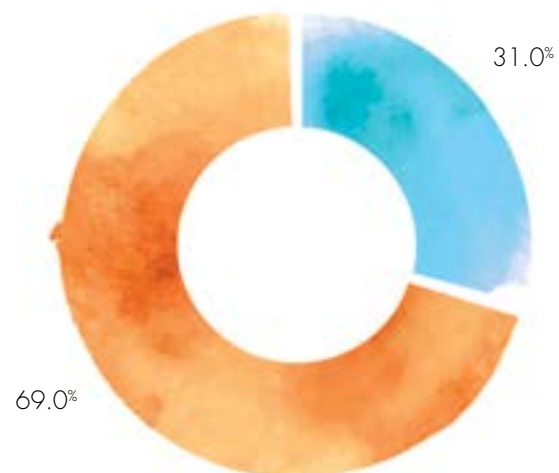


## 2015 Sources of Revenue

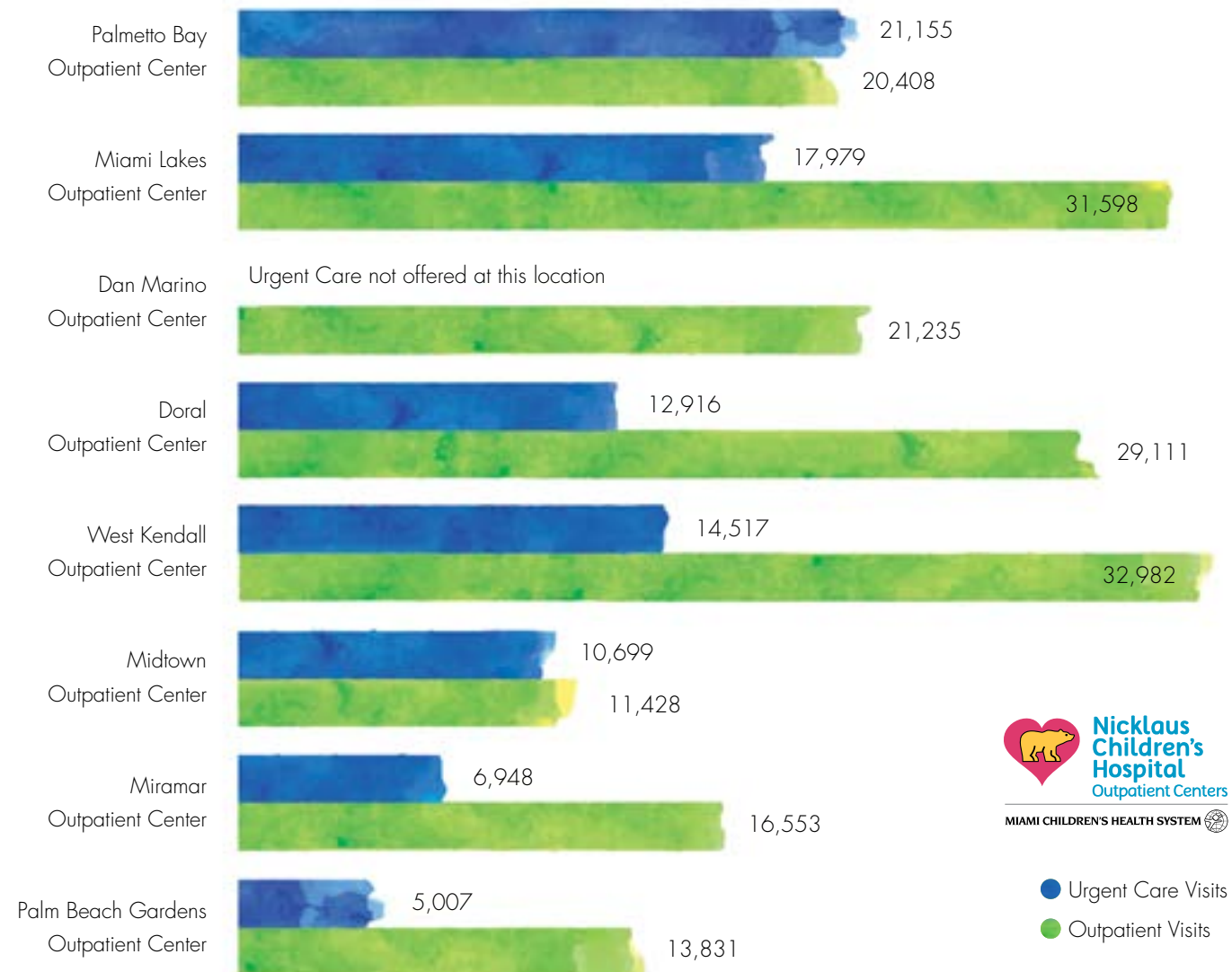
- Net Patient Revenue
- Investment Income
- Grants and Other Revenue
- Net Assets Released from Restrictions Used for Operations

## 2015 Payor Mix

- Medicaid, Self Pay & Other Government
- Contracted Managed Care



## 2015 Outpatient Center Statistical Data



- Urgent Care Visits
- Outpatient Visits

## 2015 Statistical Data

Total Inpatient Days:	63,857	Ambulatory Visits:	89,221
Total Inpatient Admissions:	10,869	Observation Visits:	5,081
Inpatient Average Daily Census:	175	Private Outpatient Visits (main campus):	110,930
Inpatient Occupancy:	60.5%	Private Outpatient Visits (ambulatory centers):	177,146
Total ER Visits (main campus):	88,325	Total Surgical Cases:	15,689
General Clinic Visits:	11,890	Average Length of Stay:	5.8





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In Memoriam: \_\_\_\_\_

Ms. Florence Groover Frank      Ambassador David M. Walters



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Ms. Jackie Gonzalez, Senior Vice President, Chief Nursing Officer and Patient Safety Officer	Mr. Michael Davis, Corporate Vice President of Strategy Business Development and Innovation
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	Jose Perdomo, Esq., Senior Vice President of Ethics and Compliance, Privacy Officer
	Marcos Mestre, MD, President, Medical Executive Committee

### 2015 Nicklaus Children's Hospital Medical Executive Committee

Marcos Mestre, MD, President	Marco Danon, MD	Alex B. Koetzle, MD	Stephen Swirsky, DO
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Ex-Officio: \_\_\_\_\_

M. Narendra Kini, MD, MHA, President and Chief Executive Officer	Mr. Timothy Birkenstock, Acting Chief Operating Officer
Ms. Jackie Gonzalez, ARNP, Senior Vice President, Chief Nursing Officer	Jacques Orces, DO, Chief Medical Information Officer





## Department Chiefs and Division Directors

- Chief Medical Officer, Senior VP for Medical and Academic Affairs: Deise Granado-Villar, MD
- President of the Medical Staff: Marcos Mestre, MD
- Vice President of the Medical Staff: Marcelo Laufer, MD
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- Operating Room: Sanjiv Bhatia, MD, Director
- Dental Clinic & Pediatric Dentistry Residency Program: Rosie Roldan, DMD, MD, Director
- Miami Genetics Lab: Parul Jayakar, MD, Director
- Brain Institute: Prasanna Jayakar, PhD, Director
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- Dentistry Department: Mario J. Martinez, DDS, Chief
- Neurology Department Divisions: Trevor J. Resnick, MD, Chief
  - Clinical Psychology: Marisa Azaret, PsyD, Director
- Orthopedic Surgery Department: Michael Tidwell, MD, Chief
- Pathology Department: Steven J. Melnick, PhD, MD, Chief
- Pediatric Medicine Department Divisions: Marco Danon, MD, Chief
  - Adolescent Medicine: Lorena M. Siqueira, MD, Director
  - Allergy & Immunology: Vivian Hernandez-Trujillo, MD, Director
  - Cardiology: John F. Rhodes, Jr., MD, Medical Director
    - Anthony Rossi, MD, Head, Cardiac Critical Care
  - Clinical Genetics & Metabolism: Mislen Bauer, MD, Director
  - Critical Care Medicine: Andre Raszynski, MD, Director
    - Bala Totapally, MD, Medical Director, PICU
  - Dermatology: Ana Margarita Duarte, MD, Director
  - Emergency Medicine: M. Antonella Denaro, DO, Interim Medical Director
  - Endocrinology: Luis Gonzalez-Mendoza, MD, Director
  - Gastroenterology: Jesse Reeves-Garcia, MD, Director
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  - Hospitalist Services: Mario Reyes, MD, Director
  - Infectious Diseases: Otto M. Ramos, MD, Director
  - Neonatology: Magaly Diaz-Barbosa, MD, Medical Director
  - Nephrology: Felix Ramirez-Seijas, MD, Director
  - Preventive Medicine/Health Promotion: Deise Granado-Villar, MD, Director
  - Pulmonology: Antonio Rodriguez, MD, Director
  - Rheumatology: Rafael Rivas-Chacon, MD, Director
- Pediatric Surgery Department: Cathy Anne Burnweit, MD, Chief
- Psychiatry Department: Americo Padilla, MD, Chief
- Radiology Department: Nolan R. Altman, MD, Chief
- Surgery Department Divisions: Sanjiv Bhatia, MD, Chief
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  - Neurosurgery: John Ragheb, MD, Director
  - Ophthalmology: Roberto Warman, MD, Director
  - Otolaryngology: Gaston de Cardenas, MD, Director
  - Plastic Surgery: S. Anthony Wolfe, MD, Director
  - Urologic Surgery: Rafael Gosalbez, MD, Director





## A Special *Thank You* From Miami Children's Health Foundation



2015 was an incredible year of transformation for Miami Children's Health Foundation. The entire community came together in support of our children and we had a record-breaking year as we raised \$71.5 million! As a result, the foundation achieved an important milestone by surpassing its initial \$150 million goal for the *Together For The Children* capital campaign.

The health of our children is fundamental, and our hospital needs to be well positioned to provide the very best care to them now and to tackle health challenges in the future.

In 2015, we reached incredible milestones, including providing resources for the construction of the Advanced Pediatric Care Pavilion, which is transforming our campus and the care of critically ill patients. The same year, the first family of golf, Jack and Barbara Nicklaus, became our Campaign Chairs and through their Nicklaus Children's Health Care Foundation, made a \$60 million commitment to support our mission.

All of these accomplishments are thanks to the generous support of our donors who have funded technology, research and innovation; expanded care access; and made medical advances that are giving children healthier futures. We are supporting our goals to continue bringing hope for better outcomes, better health, and a better quality of life for patients in South Florida and beyond.

I am humbled and filled with gratitude for the overwhelming support we have received from the community and beyond in 2015. Alone, each one of us has the power to make a difference; together, we can transform lives.

It is incredibly gratifying to know that the children can count on you. With your support, I have no doubt we will continue to succeed, and continue our transformation to give children better health for life.

Together, Anything Is Possible

Sincerely,

A handwritten signature in black ink, appearing to read "Lucy Morillo".

Lucy Morillo, Esq.  
President and Chief Executive Officer,  
Miami Children's Health Foundation





## Children's Miracle Network Hospitals: Making a Difference One Dollar at a Time



Nicklaus Children's Hospital is the exclusive Children's Miracle Network Hospital in Miami-Dade, Broward and Monroe counties. Children's Miracle Network Hospitals® (CMN Hospitals) raises funds and awareness for 170 member hospitals across the U.S. and Canada. Its core philosophy is to keep 100 percent of donations in the local community in which they are raised. Funds for CMN Hospitals are raised year-round by national and local partners. In 2015, Children's Miracle Network Hospitals' partners soared to new heights with their fundraising campaigns and events throughout the year.

### Miracle Icon Campaigns

- Publix Super Markets, Inc. raised \$883,400 during its three-week campaign, an increase of 49 percent.
- Costco raised \$395,500 during its month-long campaign, an increase of nearly 15 percent.
- Sunshine Gasoline raised nearly \$30,000 in its second annual campaign, an increase of 89.48 percent.
- Walmart and Sam's Club raised more than \$275,060 during their six-week campaign, an increase of 22.9 percent.

### Events and Promotions

- IHOP Restaurants hosted its annual National Pancake Day and two icon campaigns, and raised more than \$176,980, a 25.8 percent increase.
- Dairy Queen hosted Miracle Treat Day, where 24 local Dairy Queen locations participated in the annual campaign and donated a portion of the sale of every Blizzard® Treat.
- 106 companies participated in Miracle Jeans Day and raised nearly \$20,000.
- The 15th Annual Marriott/CMN Hospitals golf tournament raised more than \$76,600.
- The 9th Annual Taste of Harbor Beach event raised \$70,943.
- The Annual Hardware Conference (organized by Ace Hardware dealers) raised \$23,740, an increase of 33.33 percent.



### Student Involvement

- Sigma Alpha Epsilon at the University of Miami raised \$53,530 during its Paddy Murphy week, representing a 48.49 percent increase.
- Phi Delta Epsilon Medical Fraternity at Florida International University and the University of Miami raised \$17,132.
- Zeta Beta Tau at Florida International University raised \$4,335.
- Phi Mu Fraternity at Florida International University raised \$4,545.
- Arts for Kids Club at the University of Miami hosted its annual auction, raising more than \$4,000.
- Cypress Bay High School in Weston hosted its inaugural Dance Marathon and raised \$9,228.

### Local Partnerships

In 2015, CMN Hospitals partnered locally with the following:

- Uber Miami hosted a week-long "Ride for a Cause" campaign and raised \$12,072.
- YouFit was the Pink Backpack Sponsor at the \$10,000 level at the MCHF5K.
- Domino's Pizza hosted its 2nd annual month-long icon campaign and raised \$4,205.
- Buffalo Wild Wings hosted their annual icon campaign.
- Conchita Espinosa Academy's 3rd grade classes hosted their second annual dollar wars and raised \$2,586.
- Hasbro hosted its annual Global Day of Joy at Nicklaus Children's Hospital. This also resulted in being awarded a \$25,000 grant for our Child Life Program.

### Year-Round

- HMS Host and World Duty Free Group at Miami International Airport raised \$13,311 and \$4,200, respectively, through their participation in the CMN Hospitals canister program.
- Local credit unions raised \$25,715 through the Credit Unions for Kids Program.
- Dave & Busters at Dolphin Mall donated all unused game tickets towards the purchase of games and toys for the patients at Nicklaus Children's Hospital.
- Participating RE/MAX offices continued to support CMN Hospitals through the Miracle Home Program and raised more than \$42,700.
- Tom Thumb Food Stores raised \$4,200 through the CMN Hospitals canister program.



# Support

**\$5,000,000 +**

Nicklaus Children's Health Care Foundation/  
Barbara and Jack Nicklaus

**\$1,000,000 - \$4,999,999**

Children's Miracle Network Hospitals®  
Miguel B. Fernandez Family Foundation/Constance and Miguel B. Fernandez  
Estate of Gladys M. Stewart

**\$500,000 - \$999,999**

Publix Super Markets, Inc.  
Raul Rodriguez

**\$250,000 - \$499,999**

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FIU Dance Marathon  
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Grossjung Foundation  
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TUUCI by H  
University Health Care  
US Marshals Service  
Vhernier  
Andrea Viejo  
Village of Key Biscayne  
Police Department  
Wailea Beach Marriott Resort  
and Spa  
Walmart #2091  
Water Techniques, Inc.  
The Webster Miami  
West Dade Moose Lodge  
WM Barr & Co.  
World Fuel Services  
Mary Zardon

\$500 - \$999

Abadin Dental  
Jose R. Abadin, DDS  
Algonquin Hotel Times Square  
All In One Direct Marketing Solutions  
Anastasia Molchanov Salon  
Beatriz Arango  
Aruba Marriott Resort &  
Stellaris Casino  
Atlanta Marriott Marquis  
Aventura Worldwide  
Transportation Service  
Eilah Campbell-Beavers and  
Ben A. Beavers  
Meredith Becker  
Michele and Scott Benesch  
Samantha Cabrera  
CarePlus Health Plans  
Carrlton School of the  
Sacred Heart  
Century 21 Continental  
Chicago Marriott Downtown  
Magnificent Mile  
Frank Claudio  
Brittney and Tyler Clukey  
Community Bible Baptist Church  
Costa Rica Marriott Hotel San Jose  
Creative MPB  
Curaçao Marriott Beach Resort  
and Emerald Casino

Jose A. De Armas  
Mily and Raul De Molina  
Delray Beach Marriott  
Delta Sigma Theta Sorority, Inc.  
Detroit Marriott at the  
Renaissance Center  
Diaper Cakes by Morgana/Morgana  
and Eduardo Nieves  
Divali Nagar, Inc.  
Eau Palm Beach Resort & Spa  
ECi Software Solutions  
Epic Hotel  
Epicor  
Epitome Spa  
Equinox Fitness Clubs  
Farrell & Patel, Attorneys at Law  
Edward Farrell  
Federal Express Corporation  
Finaccess Advisors LLC  
Lucilla Fiore  
Martin D. Florentino  
Florida Coca-Cola Bottling Co.  
Fluidmaster  
Fort Lauderdale Marriott  
Pompano Beach Resort & Spa  
Fred Astaire Dance Studio  
Frenchman's Reef & Morning Star  
Marriott Beach Resort  
Gaylord National Resort &  
Convention Center  
David Gohman  
Gretel Boscan Landscaping  
Grove Networks  
Heather on Earth Music Foundation  
Vanessa and Michael Hernandez  
Hialeah Senior High School  
HNO Productions, Inc.  
House of Lilac  
House of Movement LLC  
Chandra Iglesias-Balsera  
Infinity Dental Associates  
International Dermatology  
Research, Inc.  
Investors Trust  
IPC  
Jack Link's  
Jaimie Nicole  
Jeffrey Group  
Just Play LLC  
JW Marriott - San Antonio Hill  
Country Resort & Spa  
JW Marriott Las Vegas Resort Spa  
and Golf  
JW Marriott Los Angeles LA Live  
JW Marriott Scottsdale  
Camelback Inn Resort & Spa  
Kaba Ilco Corp.  
Angelique and  
Christian Konrad Kruk  
Le Basque, The Caterer  
Le Beau Maroc  
Lennar Florida Partners, LLP  
Darling Janinne and  
John Lie-Nielsen  
Lilly Pulitzer - Merrick Park  
London Marriott Hotel Maida Vale  
Lostmarc'h USA  
Alina and Felipe Maclean

Maison Angelvin  
Marriott Biscayne Bay  
Marriott Marquis Hotel New York  
Mayda Cisneros Couture  
Mayhew Steel Products, Inc.  
Medley Police Department  
Melreese Golf Course  
Menu Men, Inc.  
Miami Airport Marriott  
Miami Children's Museum  
Charter School, Inc.  
Miami Decor Moulding  
Miami Photo Booth Boutique  
Miami Plastic Surgery and MedSpa  
Miller Sports Training & Fitness  
Mis Amigos Languages  
Modern Classic Auto Group  
Moen Incorporated  
Moët Hennessy Travel Retail  
Morris & Reynolds Insurance  
Musa Jewelry  
NBC Universal - NBC Local Media  
Tamara Negron  
New Orleans Marriott  
Newport Marriott Hotel  
Nickelodeon  
Miriam Noriega  
Northwestern Mutual -  
Darling Lie-Nielsen  
Norwegian Cruise Line  
ONE Sotheby's International Realty -  
Brickell City Center  
Orlando Airport Marriott  
Orlando World Center Marriott  
Palm Beach Marriott Singer Island  
Beach Resort & Spa  
Pan American Graphic, Inc.  
PeakVision, Inc.  
Shannon and Alfonso J. Perez  
Maribel and Luis Arturo Piñate  
Cristina and Carlos A. Plana  
Portland Marriott Downtown  
Waterfront  
Pretty You LLC  
PRP Wine International, Inc.  
Maria Quintanal  
RE/MAX Advance Realty  
Red Market Miami  
Regalo Products LLC  
Barbara Reinders  
Renaissance Atlanta  
Renaissance Elementary  
Charter School  
Renaissance Jaragua Hotel & Casino  
Renaissance Nashville Hotel  
Renaissance Vinoy Resort &  
Golf Club  
The Ritz-Carlton - Naples  
Michelle Rivera  
Eddy Rodriguez  
San Juan Marriott Resort &  
Stellaris Casino  
Savannah Marriott Riverfront  
Seminole Hard Rock Hotel & Casino  
Shake Shack Coral Gables  
Shop-Vac Corp.  
Lara Shriftman  
Sloan's Ice Cream

Sol Hats  
Southwest Airlines  
Iko Spencer  
St. Kitts Marriott Resort &  
The Royal Beach Casino  
Style Out of the City  
Paul Summerfield  
SunTrust  
Takeda Pharmaceuticals  
Teva Pharmaceuticals  
Tito's Vodka  
Yaumara and Miguel Torres  
Tutti Bambini Kids  
University of Miami School of  
Business Administration  
UTC Aerospace Systems  
Victor Hotels Management  
Vince - Merrick Park  
Walgreens #13851  
Michelle and Scott Weitzman  
Werner Company  
Mark Wohl  
Workscapes, Inc.  
Zuma Restaurant

\$250 - \$499

Maria Alejandra  
All American Barricades Corp  
Roxana Alvarez  
American Fruit & Produce  
Antonello Pasci Salon  
Jon Armstrong  
Karen Arvains  
Aurora Plumbing Corporation  
Omar Avila  
Bacardi U.S.A. Inc.  
Baers Corporate Office &  
Headquarters  
Baumann Cosmetic and  
Research Institute  
Bellezza Spa  
Joanne and Warren E. Berger  
BH Group USA LLC  
Christopher Blanco  
Blo Blow Dry Bar Coral Gables  
Wibeke and Marc Buchwald  
Burberry  
Orlando Carvajal, Jr.  
Adriana Cohen  
Coral Way K-8 Center  
Country French  
Danny Jelaca Salon  
Dansons, Inc. - Louisiana Grills  
Enrique de Los Rios  
Diamonette Party Rentals, Inc.  
Erick Diaz  
DJ Fiesta  
Duracell Batteries  
Kimberly and  
William E. Dyer Comber  
Epic Event Solutions  
Extreme Battle Crew  
Fairchild Tropical Botanic Garden  
Fifty Ultra Lounge  
Florida Memorial University

Florida Panthers Foundation, Inc.  
Florida Propane Exchange  
Fort Lauderdale Airport & Cruise  
Port Residence Inn  
Eugenie Gamboa  
Thaiz and Alberto Gamoneda  
Gaylord Palms Resort &  
Convention Center  
Gian Transportation  
Glades Middle School  
GM Print  
Greek Ladies Philoptochos Society  
Omonia  
Anna Guevara  
Arielle Gunraj  
Dianne L. Guzman  
Mercedes Haldoupis  
Healthcare Trust of America, Inc.  
Becky and Larry Herrup  
Himmarshee Public House  
Hotel Urbano at Brickell  
Hunting Season  
HYKO Products Company  
Initially Speaking  
International Training Careers  
Investment Management  
Associates, Inc.  
It's a Wrap  
Izzie & Ella  
Jascko, Inc.  
Jenny's Flowers, Inc.  
Jessy Bakery  
Jasmine Jones  
KR Personal Style  
Larry Kline Wholesale Meats  
& Provisions  
Barbara Lawless  
Legoland Florida  
Little Hugs The Ryan Batchelder  
Foundation  
Little Smiles Foundation  
Logia Hijas de la Acacia Filial # 1  
Angelina Lozano  
Roxana and Ricardo Machado  
Macy's - Dadeland  
Magid Glove & Safety  
Mark Russell  
Marriott Port-au-Prince Hotel  
Cristina Mas  
Tricia Menendez and Felix Brambilla  
Miami Dream Properties  
Miami Lakes Congregational Church  
Miami Theater Center  
Miami-Dade Office of  
Consumer Protection  
Microsoft Dadeland Mall  
Suzanne Minor  
Gonzalo Miranda  
Misha's Cupcakes  
Mitchell Zachs Photography  
National Association of Professional  
Women Coral Gables  
Ana Nevares  
Felicia and Yefim Nivoro  
Nursing South Corp.  
Natalie Ordoñez  
Palmetto Middle School  
Peak360 Fitness

Pediatric Associates Miami Lakes  
QTS Data Centers  
Ragin Family  
Rainberry Bay Knitters  
Renal Technologies  
Manuel Reyes  
Mary Rissiotis  
The Ritz-Carlton Bal Harbour  
Robins & Morton  
Rotation Manager  
The Salvage Snob LLC  
Sam's Club #6217  
Debbie Sanchez  
Savi Chic  
Second Baptist Church  
Quilting Ministry  
SEE Eyewear  
Shape High School  
Jacqueline Silverman  
Simply Captivating Photography  
Sloan's Swim School  
Small Tea Co.  
Sommer Entertainment  
St. John Neumann Men's Club  
Aubrie and Jared H. Stitz  
Studio Drift  
Sugarman Candy  
Superior Enterprise Services Corp  
Tentlogix, Inc.  
Toy Town  
Truly Nolen of America  
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United States Bartenders Guild  
Judith Valdes  
Rodrigo Villegas  
Vince - Bal Harbour Shops  
Amelia M. Vives  
Walt Disney Company -  
Latin America  
Eric Watkins  
Kathryn Watson  
Mindy and Norman Waxman  
WD 40  
Wefort, Inc.  
Travel Traders LLC  
Liliana White  
Wines for Humanity LLC  
Winn-Dixie Foundation, Inc.  
Steven Zuniga  
Zurich North America - Law Office  
of Hugh Behan

\$100 - \$249

3M LED Advanced Light  
A Rod Corp  
Cristina Abuhazi  
Ace - Sunnyside Corporation  
Ace Hardware  
Anna Albelo  
Marilyn and Anthony Albelo  
Alex Alfonso  
Elizabeth Algarra  
Ali's Sweet Treats  
Renee and John Allen  
Alexandra Alvarez  
Alicia Amaya-Fernandez  
American Hotel & Lodging  
Association JWU Student Chapter  
Americans for Immigrant Justice  
Frankie E. Amya  
Gloria Escobar-Angulo and  
Jorge Angulo  
Shannon and Jason Appel  
The Archive Fine Art & Collectables  
Isabelle and Oscar J. Arellano  
Sugey Arroyo  
Art by Ninoska  
Art For Kids  
Carolyn Azarraga  
Baby Love Luna LLC  
Librada Bae  
Cherilyn and Chris Ball  
Umber Bandi-Ville  
Gail Banner  
Okianne Barreras  
Laura Barreto  
Eric Base  
Lauren Beall  
Belly2Abs Fitness & Dance Studio  
Alexandra Benitez  
Margot Benitez  
Julia Bernal  
Hugo Bianco  
The Big Cheese  
Bikers of Broward  
Francine Birns  
Blackberry Farm  
Blanc Gifts & Home Accents  
Liliana Blanco  
Xiomara E. Blanco  
Blissberry  
Blo Blow Dry Bar Brickell  
BloemBox  
Juan C. Bonilla  
Yudinavys Borges  
Naralia Borrero  
Rosana Bradford  
Wen Bray  
Paulo Braz Da Silva  
Diane and Marc Breslow  
Lisa and Jeffrey Buchwald  
Wilma Bulkin Siegel, MD  
Natalie Bustillo  
Busy Bodies  
C.H. Hanson Co.  
Cafe Mojitos, Inc.  
Caffe Abbracci  
Brigitte Calderon  
Calming Clipper  
The Car Girls  
Stephanie Cardelle  
CareCloud  
Glenda Carhuavilca  
Carmen's Wishes  
Ana Castellanos  
Carolina W. Castellanos  
Geraldine Castillo  
Monica Castillo  
Dolores M. Castro  
Cavalier  
Bryan Cearra  
Rodrigo Cechinel  
Alicia M. Celorio



Romina Ceruso  
 Raphael Cervera, DC  
 Charcoal Box USA  
 Lore Chiddenton  
 Cibo Wine Bar  
 Claude Pepper Elementary School  
 David A. Coe, PhD  
 Denise and Edward Coloma  
 Betsy Colross  
 Compassionate Care Hospice  
 Lisa Concepcion  
 Ana Conil  
 Yazmin Contla B.  
 CoolBreeze Air Conditioning  
 Lisa and Chris Coots  
 Coral Gables Country Club  
 Virginia Cordero  
 Cesar Cortes  
 Cosamia Design  
 Costco Wholesale #742  
 Costco Wholesale #92  
 Claudine Coto  
 Courtyard Miami Coral Gables  
 Crafting For A Cure  
 CRC Insurance Services, Inc.  
 Boca Raton  
 Cream  
 Crossfit Armed  
 Crown Wine & Spirits  
 Evelyn Cruz  
 Yamina Irene Cruz  
 Cudesso LLC  
 Jennifer Cummings  
 Jacqueline Cuni  
 Cypress Bay High School  
 Damp Rid, Inc.  
 Dan's Hands Education Foundation  
 Rebecca Darrow  
 Carol and Dale Davis  
 Maria De Castro  
 Nathanaelle De Valcin  
 Blanca DeGlane  
 Gaby Del Sol  
 Mayte Delgado  
 Mercedes Delgado  
 Carolina Diaz  
 Juana I. Diaz  
 Monica Diaz  
 Zulema I. Diaz  
 Diesel Fit  
 DJ Volume  
 Do It Best Corp.  
 Dollar Tree  
 Suzeinne and Eric Douglas  
 Carol and Edwin Drozdowicz  
 Michele and Timothy B. Dudley  
 Dutch Boy Paints  
 E & I Care Services, Inc.  
 Lucero Echeverri  
 Element by Westin Miami  
 International Airport  
 Selene Elesgaray  
 Melanie S. Ervin  
 Bessy K. Espinosa  
 Dominga Estevez  
 Ettore  
 F2 Fitness  
 Amy Feick

Dora C. Fernandez  
 Teresa Fernandez  
 Lucia Ferreira  
 Ceil Fitts  
 FIU Student Government  
 Association  
 Fixture Fix  
 flexReceipts  
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 C. K. Garcia  
 John Garcia  
 Melissa Garcia  
 Leonardo Gimenez  
 Girls 'n Twirls Camp  
 The Girly Girl's Camp  
 Give A Hand Receive A Smile, Inc.  
 Golden Sands General  
 Contractors, Inc.  
 Erlinda Gomez  
 Ana Gonzalez  
 Peggy Gonzalez  
 Jorge Gonzalez Diaz  
 Karyna Gonzalez-Rabagh, P.A.  
 Kawi Gonzalez-Rodriguez  
 Goof Off  
 Gort Productions  
 Mabel Granda  
 Green Cypress Express, Inc.  
 Karlany Greenup  
 Candace and Sean Grosman  
 Massimo Guarini  
 Gucci - Coral Gables  
 Lourdes R. Gutierrez  
 H & C Stains  
 Tracey Hackwith  
 Gisela Guggenheim and  
 Roger E. Halle  
 Teresa and Michael Haskett  
 Tonia and Charlie Hayes  
 Maria Hernandez  
 Melissa Hernandez  
 Tiffany Hernandez  
 Oliver Herrero  
 Herring Massage Center  
 Ashley and Abdel Hierrezuelo  
 Jovary Hill  
 Carlos A. Hincapie  
 Fern Hirsch  
 Hogan Lovells US LLP  
 Hope Scouts  
 Ligia M. Houben  
 Julieta Hoyos  
 Humana Guidance Center  
 Ana Florencia Iglesias, Esq.  
 Arnaldo Impelizeri  
 Incredible Kettle Corn, Inc.  
 Indian Trace Elementary  
 Luis Irizaray  
 Isabel, Fine Home Accessories  
 Dawn Jacobson  
 Jaguar Hospitality Group  
 Jason Taylor Foundation

Andrew Jauch  
 Jelubella Creations  
 Joe's Stone Crab Restaurant  
 David Jones  
 Ashley Jugo  
 Roumiana and Ludmil V. Katzarkov  
 Ray Kay  
 Aoife Keenan  
 Mason Keisch  
 Kendall Presbyterian Church  
 Mariana and Ignacio Kleiman  
 Esther W. Klepach  
 Juliette and Bernard Klepach  
 Christopher E. Knight, Esq.  
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 Rikkah Kukoff  
 Sara Kuper  
 Katya and Damian Landeiro  
 Andrea C. Landini  
 Stephanie Langer  
 Vanessa Larach  
 Veronica Larios  
 Laser Center of Miami & Spa  
 The Learning Experience School  
 Learning Express Toys - Pinecrest  
 Gia Maria Lee  
 Letters of Hope  
 Sharie C. Lockhart  
 John Lonardo  
 Maria E. Lopez  
 Herma Lora  
 Janardan Makavana  
 Mandolin Aegean Bistro  
 Maroosh Mediterranean Restaurant  
 Chris Marouda  
 Ailency Martinez  
 Paula Sims and John R. Massey  
 Mater Academy Charter  
 High School  
 Judith Matus  
 Christina J. Maurice  
 Melanie McDonald  
 Mcharms  
 Margaret Meehan-Curtis  
 Moraima Meijaard  
 Melissa Shoes  
 Kristen Melissa and  
 Michael Fernando Mendez  
 Monica Merino  
 Miami Beach Senior High School  
 Miami Cerebral Palsy  
 Residential Services, Inc.  
 Miami Country Day Aquatics  
 Miami Norland Senior High School  
 Miami Shores Elementary  
 Rebecca Millares-Macias  
 Miller's Studio  
 Minwax  
 Mixology Ice  
 Eva and Lasse Moe  
 Tiffany and Thomas Moe  
 Mold Armor  
 Andrea Molina  
 Monkey Jungle  
 Kiana Morales  
 Sabrina Morales  
 Lillian Katona and  
 Alexander D. Moskovitz

Mother Goose  
 Paula Moya  
 Museum of Discovery and  
 Science, Inc.  
 Danny Musick  
 No Boundaries  
 Nova Consulting, Inc.  
 Hector Novoa  
 Jany Nuñez  
 Olga Martinez Senior Center  
 Anna Olszewska  
 Optimar International Realty  
 Orgill  
 Andi Ortiz  
 Diana Ortiz  
 Monica Ortiz  
 Over The Top Bowtique  
 Padrino Limousine Service  
 Leonardo J. Padron  
 Palmer Trinity School  
 Palmetto Elementary School  
 Jennifer Paloma  
 Lourdes Paloma  
 Elena V. Pardo  
 Patty Cakes MIA  
 Paul W. Bell Middle School  
 Luz Elena Payan  
 Milena Peña  
 Ana Perez  
 Elia Perez  
 Menchu Escolar and  
 Fernando Perez-Hickman  
 Lynette Pichardo  
 Piedras International  
 Pinecrest Bakery  
 Linda Plasencia  
 Gabriela Portela  
 Rafael A. Portela, MD  
 Maria Portillo  
 Mercy Potts-Noah and George Noah  
 Christine Prado-Gillison  
 Pratt & Lambert  
 Jose Prellezo  
 Paulette Prine  
 Protano's Bakery  
 PUSH! Delivery Gowns  
 Mauricio R. Quirch  
 Kristina Raattama  
 Miguel A. Ramirez  
 Christine Randall  
 Razzle Dazzle Barbershop  
 Reach For The Stars  
 Yesenia Ricardo  
 Riviera Focacceria Italiana  
 Raquel Robaina  
 Roberta Roller Rabbit  
 Rocs Anonymous Jewelry  
 Jose R. Rodriguez  
 Maria E. Rodriguez  
 Petronila Rodriguez  
 Fran Rosner  
 Ruben Gonzalez Jewelers  
 Armando Rubio  
 Rug Doctor  
 Kristina Ruiz  
 Sarri Rusello  
 Katie Russo  
 Sabadell United Bank

Safar Coiffure  
 Heidy Salgado  
 Omar Santana  
 Dorsa Sarab  
 Savvy Sister Corp.  
 Sawa Restaurant  
 Edwin Scharlau  
 Kayla Schmitt  
 Sean Donaldson Hair  
 Michelle Segal, DMD  
 Celioni Sena  
 Jennifer Seoanes  
 Sergio's Restaurant  
 Shapoh.com  
 Prem Sharma  
 Kathleen Sheeran  
 Amanda Shoopman  
 SIDES  
 Johana Sifontes  
 Liz Singleton  
 The Smile Team, Inc.  
 Martha Smith  
 Sole Mate  
 Somerset Academy Gables  
 Isa and Tony Sosa  
 South Broward Accounting  
 Service, Inc.  
 South Florida Center for  
 Percussive Arts  
 Donna A. Spillman  
 St. Simon's Church  
 Stanley - National Hardware  
 Starbucks - Southwest Dade District  
 Leslie A. and Martin Steinberg  
 Michele and Robert Stone  
 Donald Stoot  
 Sunshine Gasoline Distributors, Inc.  
 Sunstreet Energy Group  
 Kim Svendsen  
 Tabelina  
 Maria P. Tafur  
 Claudia Tagliaferro  
 Tamarina Restaurant & Bar  
 Tarpon Bend Raw Bar & Grill  
 Buffalo Wild Wings/  
 TD Gulfstream Partners LLC  
 Temple Beth AM  
 Samantha Tendrich  
 Thierry Mas Salon  
 Jill Thomas  
 Thompson's Water Seal  
 Kelley and James Thorp  
 Threefold Apparel, Inc.  
 Timber Trace Elementary  
 Tommy Bahama  
 Raquel Torrent  
 Town Kitchen & Bar  
 True Value  
 Laura Turek  
 Tutti Bambini Photography  
 Twenty Little Working Girls  
 Travis Underwood  
 Aleida Valdes  
 Tomas Valdes  
 Valley National Bank  
 Laura Vargas  
 Jeany Vega  
 The Vendor Center

Victoria's Secret  
 Lissette and David Viera  
 Vital Home Inspections LLC  
 Vizcaya Museum and Gardens  
 Niki Vlastara  
 Walmart #2814  
 Les Weil  
 Melissa and David P. Wetzel  
 White Lightning Caulk  
 Anita Wilson  
 Libby Witherspoon  
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 WorkBeast  
 Douglas Wright  
 XEB & Co. Inc  
 Whitney and Marc Zimet  
 Zoological Society of Florida -  
 Zoo Miami

*The donor list reflects support received between Jan. 1 and Dec. 31, 2015. We apologize if we have inadvertently omitted or misprinted your name. Please direct questions or corrections to Sofia Durkee at 786.268.1829 or [sofia.durkee@mchf.org](mailto:sofia.durkee@mchf.org).*

*There are many ways that together we can make a difference in the life of a child – through the gift of time, services, cash, stock, real estate or by naming Miami Children's Health Foundation as a beneficiary in your will. For more information, please contact 305.666.2889 (toll-free: 800.987.8701). You can also visit our website at [mchf.org](http://mchf.org) or find us on Facebook, Twitter and Instagram. <sup>†</sup> Signifies deceased.*







## New and Upgraded Diamond Society Members:

### Green Diamond \$1,000,000 - \$4,999,999

Mariana Trevino and  
Roberto C. Chapur Duarte Jr.  
Raul Rodriguez  
Estate of Gladys M. Stewart

### Pink Diamond \$500,000 - \$999,999

Florida Power & Light  
JW Marriott Marquis Miami  
Vivian and Juan Carlos Mas  
Neuro Network Partners, LLP

### Blue Diamond \$250,000 - \$499,999

Anonymous  
Estate of Millicent Bauer  
Breakthru Beverage Florida  
HMS Host at  
Miami International Airport  
Nelly Zamora Jones  
Gaby and Carlos Kauffmann  
Ocean Drive Media Group  
Sam's Club  
Spirit of Children  
Stearns Weaver Miller Weissler  
Alhadeff & Sitterson, P.A.  
The Taft Foundation  
Walmart Stores, Inc.  
The Ware Foundation

### Yellow Diamond \$100,000 - \$249,999

Alexander Mijares Art Co.  
Anonymous  
Cathy A. Burnweit, MD and  
Eric Aserlind  
Eilah Campbell-Beavers and  
Ben A. Beavers  
CIT Group, Inc.  
Duty Free Americas, Inc.

Elite Island Resorts  
Elizabeth Arden, Inc.  
Enia Barcelona  
Luisa and Horst Ferrero  
The Lewis Family Foundation, Inc.  
Liaisons Corporation  
The Michelle McGann Fund, Inc.  
DeeAnn Mobassaleh  
Maysoon and George Mobassaleh  
Mystic Force Foundation  
Zuleida and Rafael P. Perez  
Marshall E. Rinker Sr.  
Foundation, Inc.

Mayra and Albert Santiago  
Shook, Hardy & Bacon, LLP  
Tee Shirt Central, Inc.  
Corina and George A. Thermiotis  
Tri-City Electric Co., Inc.  
Wicker, Smith, O'Hara, McCoy,  
& Ford, P.A.  
The Zyman Foundation  
WOW Factor Marketing Group/  
Heide and Jose Dans

### White Diamond \$50,000 - \$99,999

Monica and Adam Adache  
Nolan R. Altman, MD  
Estate of Samuel I. Cohen  
CureSearch for Children's Cancer  
Marcia and  
Marcus Franco de Andrade  
Michele and Timothy B. Dudley  
Monica and Luis A. Gonzalez  
Melissa and Adam Greenberg  
The Wayne and Wendy  
Holman Foundation  
Sofia Joellson  
The Krieger/Burstyn Family  
Beatrice C. Mayer  
Mercedes-Benz of Coral Gables  
Miami Children's Hospital  
Pathologists #1, P.A.  
Modern Luxury  
Neiman Marcus - Merrick Park  
Nicklaus Children's Hospital  
Food & Nutrition Services  
Nicklaus Children's Hospital  
Medical Staff Services  
Janelle Perez and Monica L. Ruiz  
Pritchard Sports &  
Entertainment Group  
Prudential Financial  
Purificación García  
The Ethel and  
Harry Reckson Foundation  
Caterina and Gautham Sastri  
Sergio Rossi USA, Inc.  
Sunshine Gasoline Distributors, Inc.  
Katrin Theodoli  
University of Miami  
Dance Marathon  
Univision

Jose J. Vargas  
Trust of Rita Green Wallach  
West Coast University  
WSVN-7 Sunbeam Television  
Corporation

### Champagne Diamond \$25,000 - \$49,999

American Girl  
Anita Andrews  
Isabelle and Oscar J. Arellano  
Autumn Ning and  
Jahangir K. Asghar, MD  
BBVA Compass Bank  
Bulgari Corporation of America/  
Bulgari Corporation of  
Latin America  
Tina and J. Daniel Carlo  
Sherri and Paul A. DiMarco  
FIU Foundation, Inc.  
Florida Fresh Market Enterprises, Inc.  
Gables Insurance Recovery/Cristina  
and Carlos A. Plana  
Eloy Garcia, Jr.  
Glamsquad  
Graspa Group  
Gresham Partners, LLC  
Hasbro Children's Fund, Inc.  
Mary and James W. Hipp  
Karla Conceptual Event Experiences  
Misha A. Kuryla-Gomez  
Judith and Honorable R. Fred Lewis  
Lionheart Capital, LLC  
Alina and Felipe MacLean  
Christy and David Paul Martin  
Massage Envy Spa Brickell  
MB America  
MCM Munilla Family Foundation  
MCP Waterford Atrium, LLC  
National Non-Profit for Americans  
with Disabilities, Inc.  
The New Millennium Charitable  
Foundation  
Beverly Jane and Kimrey D. Newlin  
Northwestern Mutual/  
Darling Lie-Nielsen  
Phi Delta Epsilon FIU Chapter  
Presidio Networked Solutions  
RE/MAX Keys to the Key Real Estate  
RE/MAX PowerPro Realty, Inc.  
RedCap  
Krista D. Rosenberg, MD and  
Paul B. Rosenberg  
Sagacor Life Insurance Company  
Sandals Resorts  
Maritere and Jon Secada  
Molly and Todd Snyder  
Patricia and Alex Soto  
Spuntino Inc.  
St. Kevin Catholic School

Liz Whitney Tippett Foundation  
TNS Charitable Fund  
The Tooth Healer for Children  
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